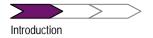
## Computershare Limited Full Year Results 2005 Presentation

Chris Morris Tom Honan

16 August 2005



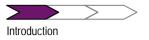




## Tom Honan Chief Financial Officer



#### **Summary of Results**



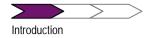
Computershare

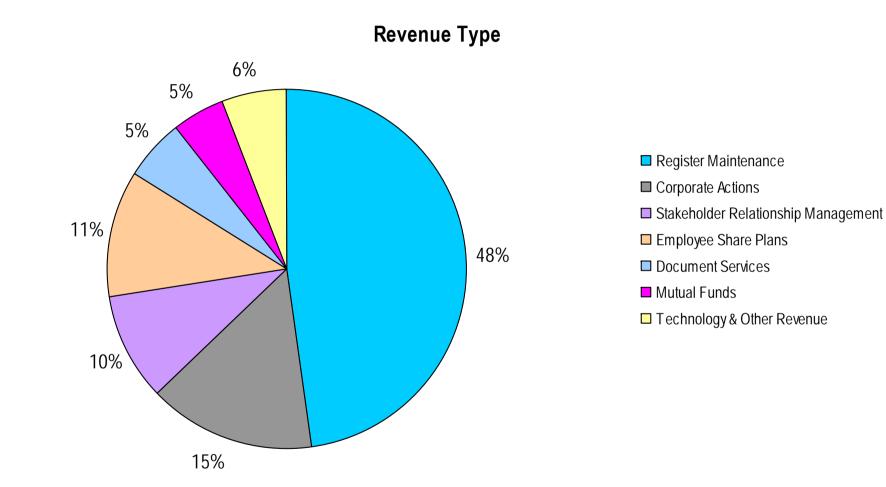
- > Normalised EPS (pre goodwill, post pref. dividend) of 24.27 cents, up 28%
- > Net Profit After Tax of A\$105.4m, up 26%
- > Total revenue of A\$1,098.9m, up 23% or up 13% excluding FY05 acquisitions
- > Operating Cash Flows of A\$146.8 m, up 7.8%.
- Operating Costs (excluding cost of sales and FY05 acquisitions) of A\$618.3 m, a 7.2% increase
- > Days Sales Outstanding at 62 days, up 5 days on the same period last year
- > Final dividend of 6 cents per share. Full year dividend of 11 cents per share



\* All comparisons are against FY04

#### **CPU Revenues continue to diversify**

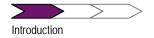


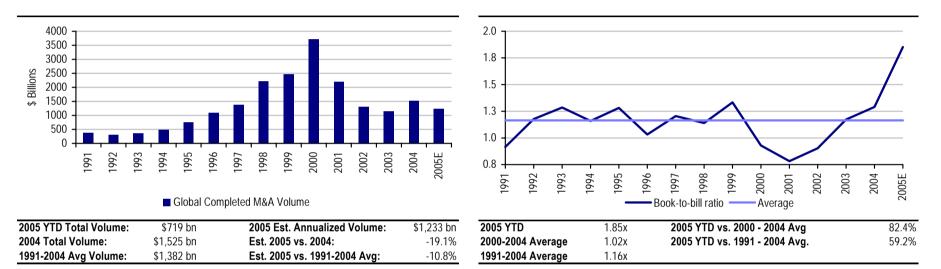


5



## **Global Equities Market**





#### **Historical Equity Issuance Data**

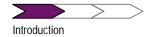
Source: SDC Thomson Financial and UBS Securities Australia Ltd

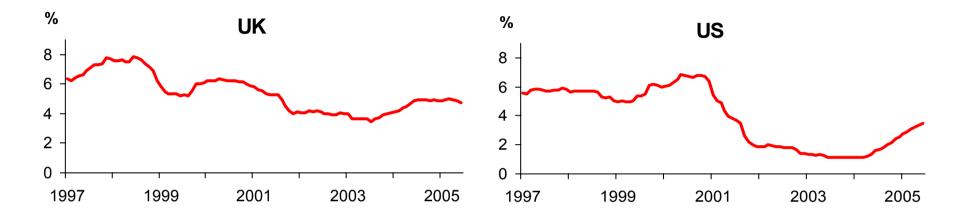
#### Great result considering stable M&A market

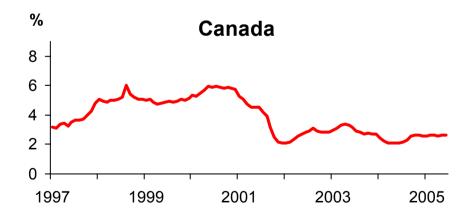


Annual M & A Book to Bill Ratio

#### **Global Interest Rate Market**

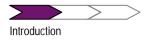








#### **Computershare Strengths**



- Recurring Revenue >70% of revenue is of a recurring nature
- Global Diversification Across more than 21 countries
- ➢ High Margins EBITDA margins >20%
- > Exposure to northern hemisphere interest rates
- > Technological innovation and capabilities
- Integration of businesses
- Strong 5 year EPS growth







#### **Group Financial Performance – A\$m**

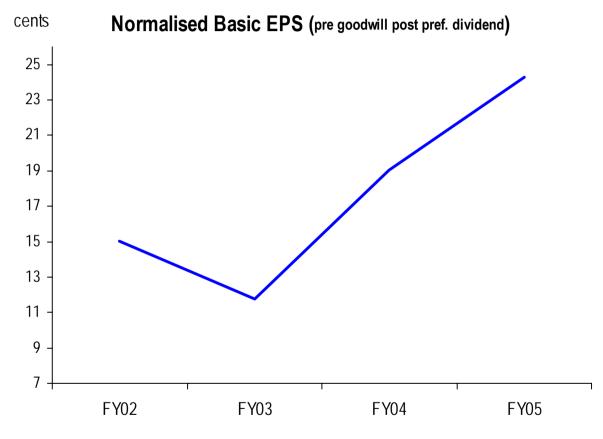


	FY05	FY04	Variance
Sales Revenue	1,063.5	871.3	22%
Interest & Other Income*	35.4	23.4	51%
Total Revenue	1,098.9	894.7	23%
Operating Costs*	878.7	711.1	(24%)
Share of Net (Profit)/Loss of Associates	(1.8)	0.1	
Normalised EBITDA	222.1	183.4	21%
Non-Recurring Items	(9.0)	(0.7)	
EBITDA	231.0	184.1	25%
Normalised EPS (pre goodwill, post pref. dividend)	24.27	19.02	28%

\* Excludes proceeds & costs relating to non-recurring items

#### Normalised Basic EPS Performance (pre goodwill, post pref. dividend)



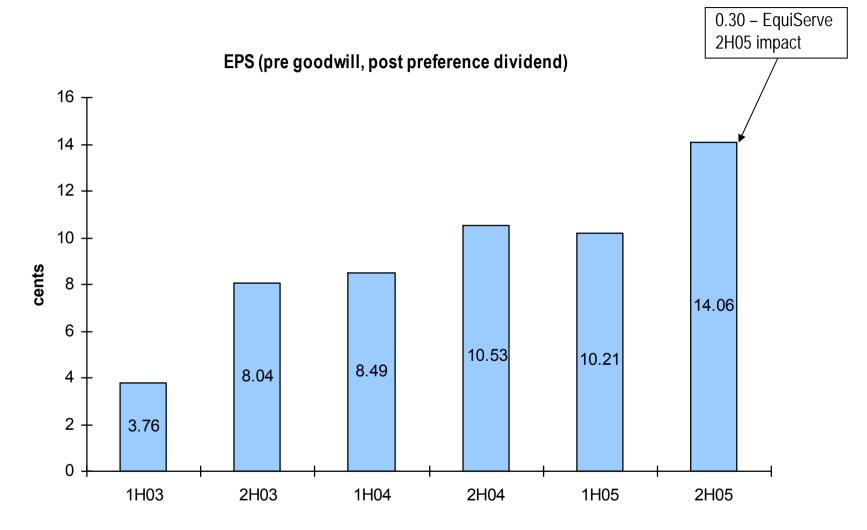


---- Normalised Basic EPS (pre goodwill, post pref. dividend)

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#### Analysis of EPS – Half Year Comparison



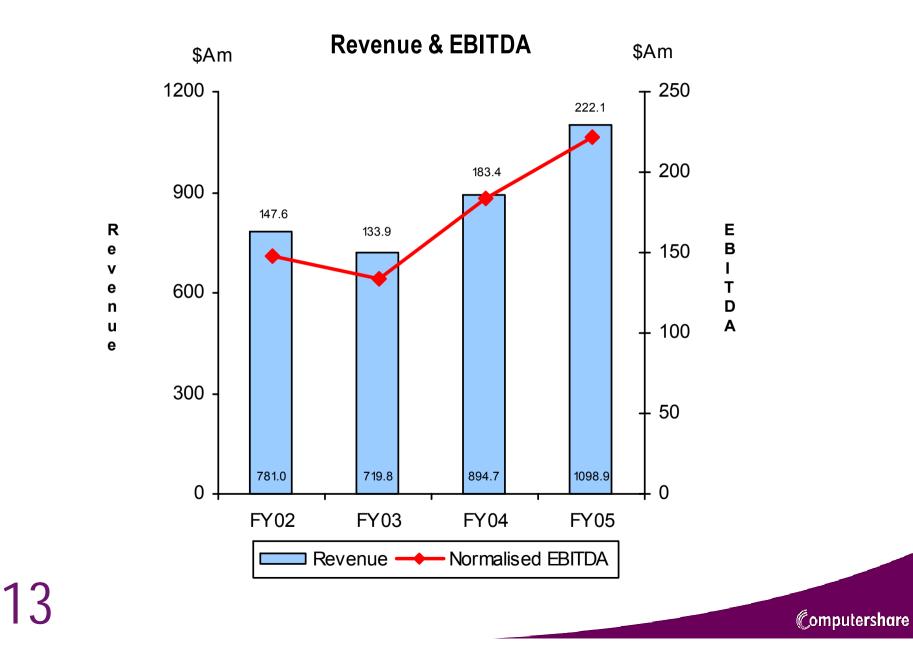


□ EPS (pre goodwill, post preference dividend)

12

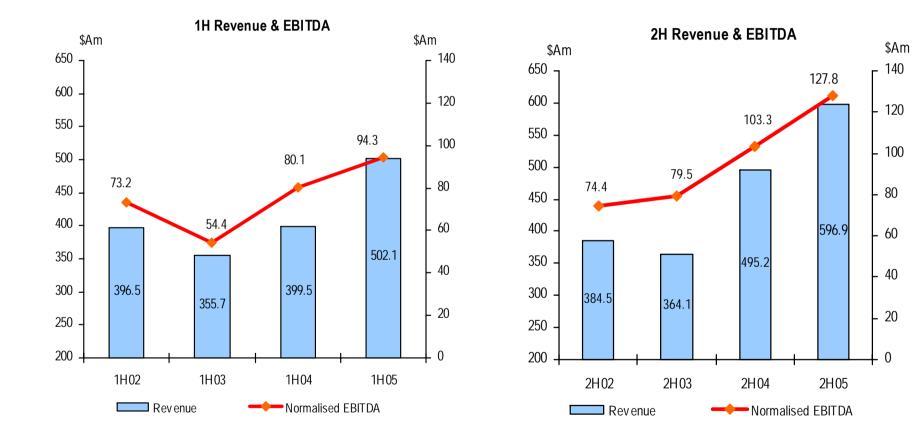
#### Full Year Comparisons – Revenue & EBITDA





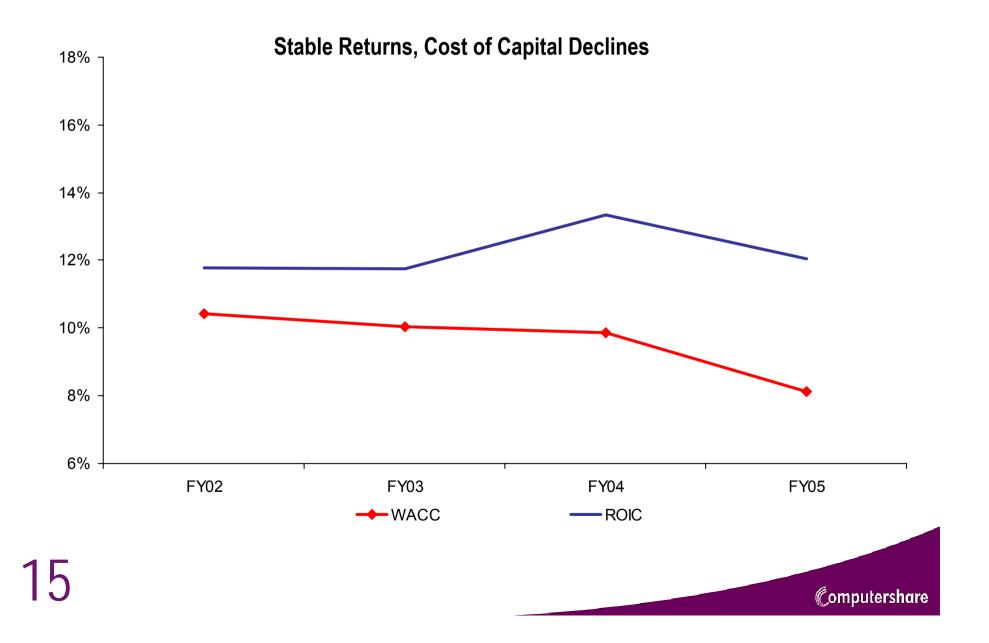
#### Half Year Comparisons – Revenue & EBITDA





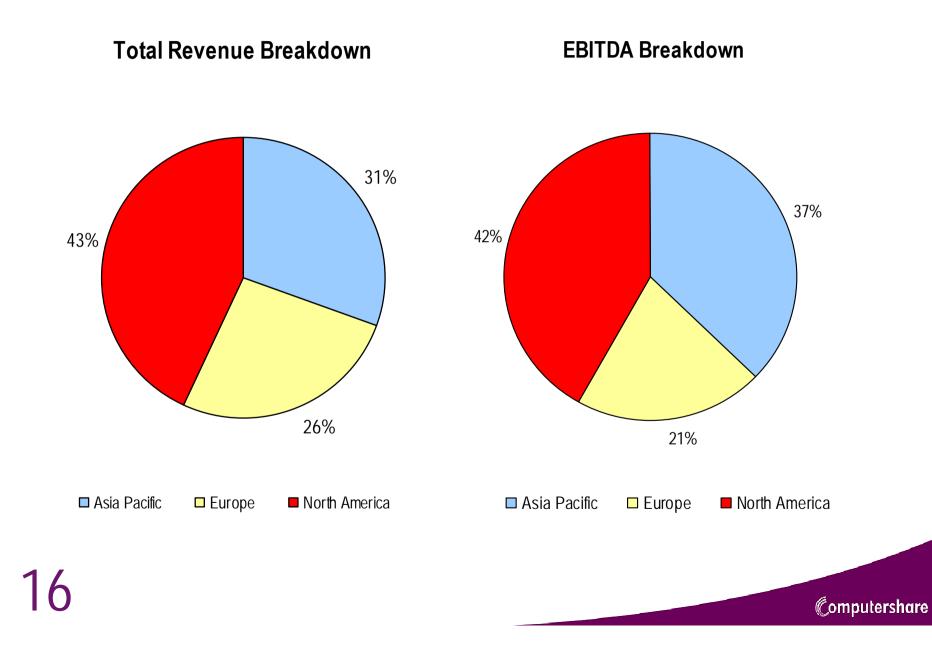
#### **Return On Invested Capital Vs. WACC**





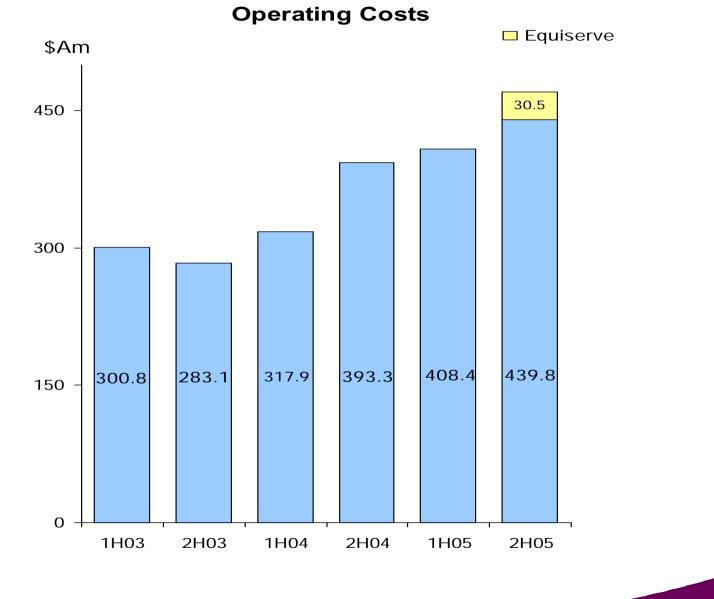
#### **Regional Analysis – FY05 Revenue & EBITDA**





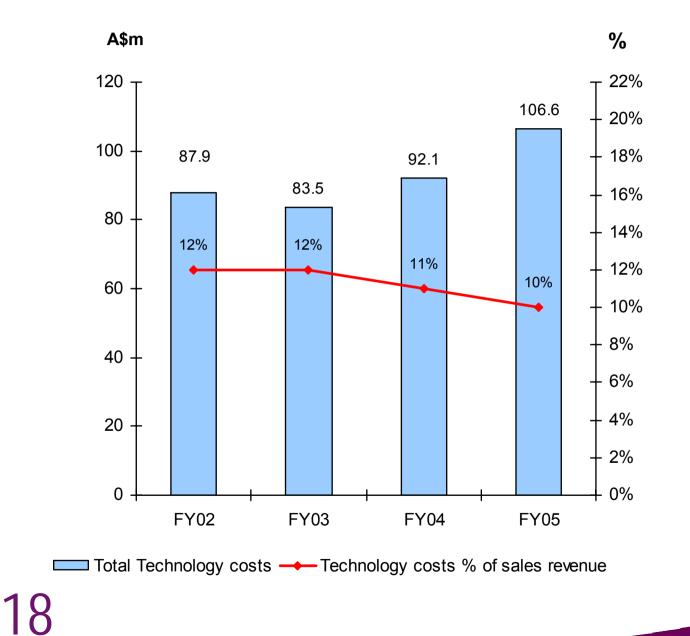
#### Half Year Comparisons – Operating Costs





## **Technology Costs – Establishing Global Platform**

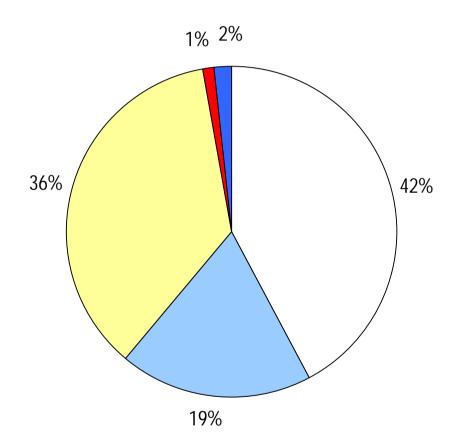




### Analysis of FY05 Technology Costs

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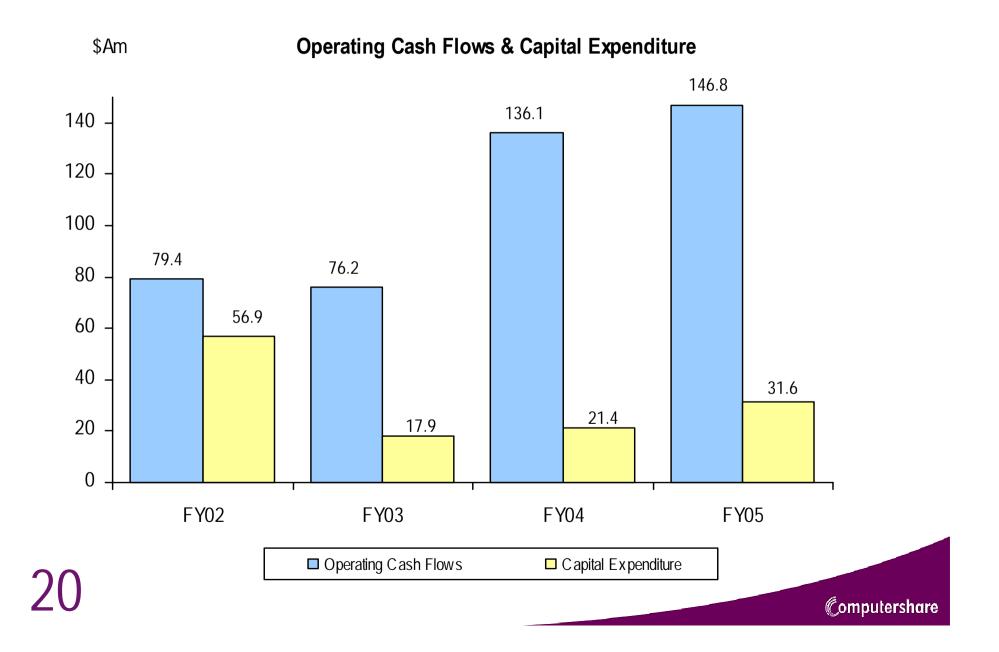


#### Analysis of Technology Spend

□ Development □ Infrastructure □ Maintenance ■ External Bureau ■ Administration

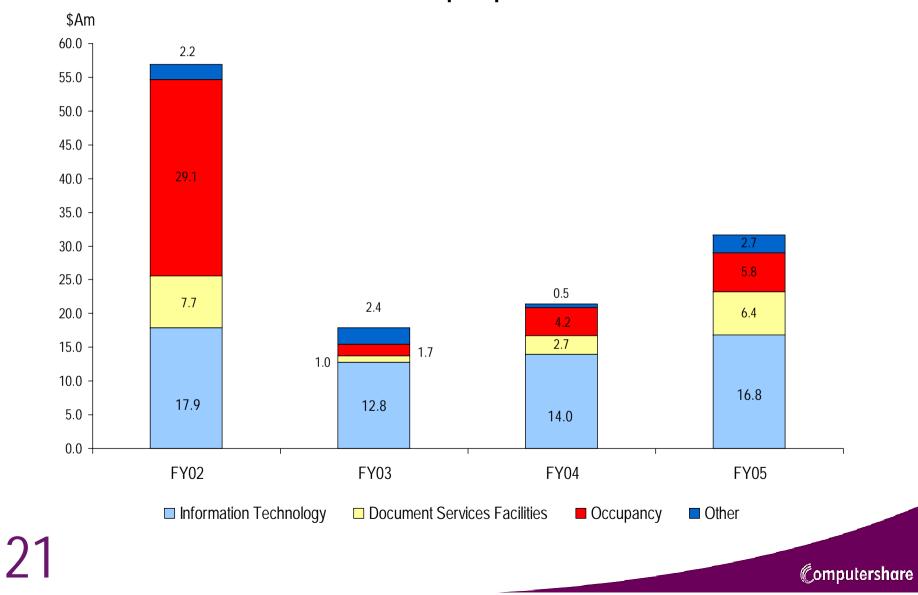
#### **Net Operating Cash Flows**





#### **Capital Expenditure**

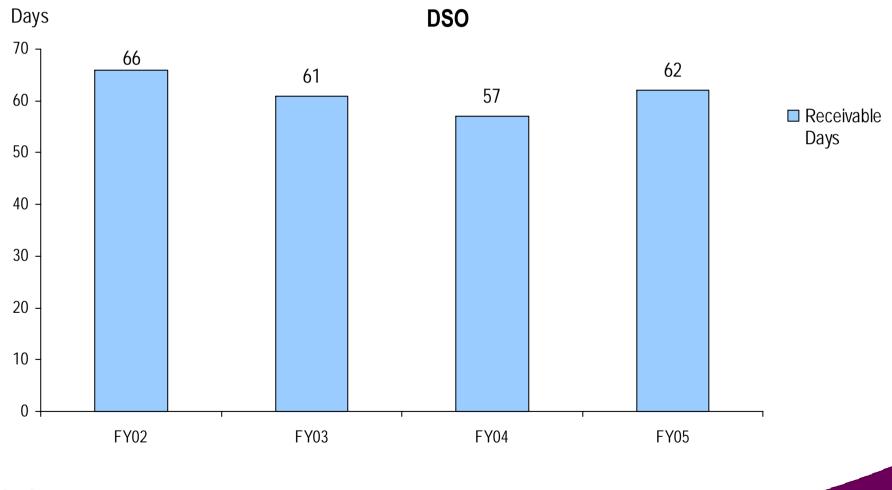




**CPU Group Capex** 

## **Working Capital Management**





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#### **Debt Re-financing**



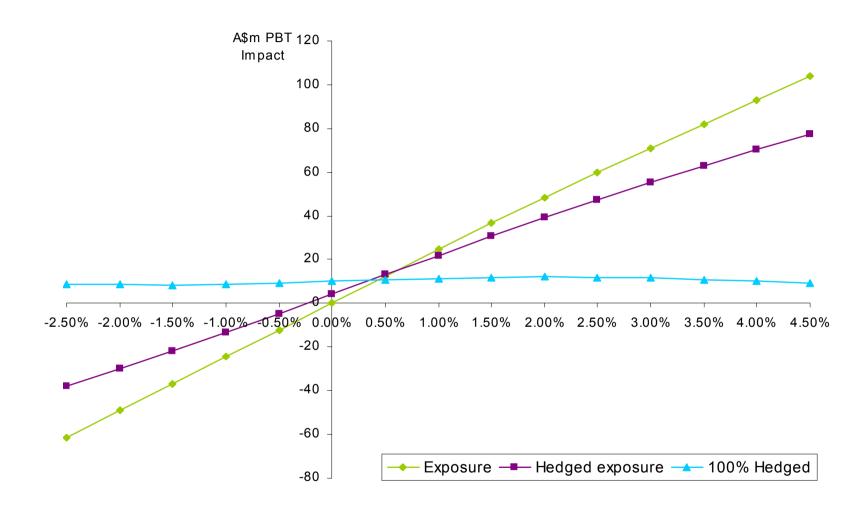
- Settled US Private Placement in March 2005
  - Raised USD318.5million for 6 to 12 years
- Re-negotiated Multi Currency Revolving Facility in March 2005
  - Facility of AUD400million for 1 to 3 years
- Average tenor on debt almost 6 years
- Significant headroom maintained
- ➢ Gearing increased to 41% from 33% at December 04





#### **Interest Rate Sensitivity**





Reflects 12 month impact of Equiserve

24



## **Equity Management – Final Dividend of 6 cps**



EPS – Normalised Basic (post goodwill)	17.91 cents
EPS – Normalised Basic (pre goodwill)	24.27 cents
Final Dividend (unfranked)	6.0 cents
Full Year Dividend (10% franked half year only)	11 cents
Current Yield *	1.8%

\* Based on share price of A \$6.22





### Impact of IFRS on Computershare



lssue	Change	Impact on CPU		
Goodwill Amortisation	Annual impairment testing of goodwill instead of amortisation	<ul> <li>FY05 goodwill amortisation of \$44.1m will be reversed in FY06 opening balances.</li> <li>Impairment testing has been reviewed at both 30 June 2004 and 30 June 2005. No impairment expense is expected.</li> </ul>		
Acquired Intangible Assets	Separately identified from Goodwill on the balance sheet	<ul> <li>Impacts FY05 Acquisitions only. CPU elected to "grandfather" pre 30 June 2004 acquisitions.</li> <li>Intangibles of \$6.4m have been reclassified from goodwill *</li> <li>Finite Life Intangibles – amortised over useful life. Results in cumulative amortisation charge of \$0.8m in FY05.</li> <li>Infinite Life Intangibles – subject to annual impairment test. No impairment is expected at 30 June 2005.</li> </ul>		
Restructuring Provisions	No longer included in goodwill when related to an acquisition	<ul> <li>Results in a post tax reduction to Goodwill and net profit of \$14.8m in FY05.</li> <li>This is a non-recurring item.</li> </ul>		
Share Based Payments	Share based remuneration expensed in the period in which the employee provides service	<ul> <li>All share based payments recorded as expenses over the relevant vesting period.</li> <li>Results in a decrease to Net Profit of \$9.0m in FY05.</li> </ul>		

26

\* Excludes Equiserve & Pacific Corporate Trust Canada

## Impact of IFRS on Computershare



Issue	Change	Impact on CPU	
Deferred Tax Assets and Liabilities	Deferred tax will be calculated using the "balance sheet" approach	<ul> <li>Lowering of recognition criteria for deferred tax assets to "probable" increases value of deferred tax assets in the balance sheet.</li> <li>Higher assets are offset by increase in deferred tax liabilities, due to the additional tax payable on increase in value of associated entities and subsidiaries.</li> </ul>	
Business Combinations	All pre 30 June 2004 Acquisitions have been "grandfathered"	<ul> <li>The net impact on FY05 results is a decrease in Net Profit of \$1.8m.</li> <li>Computershare has elected to apply the optional exemption to grandfather all pre 30 June 2004 acquisitions.</li> <li>Changes to the carrying value of goodwill relating to these acquisitions may only be made in limited circumstances.</li> <li>Instead changes are reported via current year P&amp;L, resulting in an increase of \$7.8m in FY05 result.</li> </ul>	
Financial Instruments	Fair value of derivative financial instruments to be recorded on the balance sheet	<ul> <li>Application date for reporting is FY07 onwards.</li> <li>CPU expects to apply hedge accounting for a significant portion of its total portfolio.</li> <li>Majority of total movement in fair value will be deferred in equity.</li> <li>Movement in fair value of instruments not qualifying for hedge accounting will be recorded in the P&amp;L.</li> </ul>	

#### **Equiserve Acquisition – Expected Synergies**



US \$m	Year 1 FY06	Year 2 FY07	Year 3 FY08
Incremental P&L Effect	17.9	22.3	19.8
Annualised	22.2	49.0	60.0





#### **Financial Summary – Final Remarks**



- Continued strong EPS growth 28%
- > Includes only one month results relating to Equiserve
- Record revenues exceeded A\$1Billion for the first time
- > Maintained strong balance sheet
- > Dividend growth continues







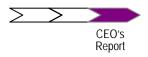




# Chris Morris Chief Executive Officer



## **Highlights - Financial**



- Surpassed \$1 billion revenue
- ➢ Well above our target of 20% EPS growth
- > Very satisfying result considering:
  - EquiServe closed 6 months later than we planned
  - Mutual Fund proxy work did not eventuate
  - TA/Registry market still very competitive globally
  - US M&A activity only just starting to have an effect

#### > Margins above 20%

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➢ US interest rates continue to rise



## **Highlights - Equiserve**



- > Deal finally closed in June 2005
- Unqualified support of clients and staff
- > Worth the wait to get the National Trust Licence
- > Conversion starts October 2005, completed by December 2006
  - First major conversion is SBC/AT&T

#### > Synergies

- IT major savings over 400 staff
- Operational
- Rationalisation of offices
- > Financial impact of synergies over the next 3 years
- > Over 60% of 'Dow Jones 30' companies are now clients



## **Highlights – Company Structure**



- Standardised operational structure globally
- Introducing best practice model globally to be completed by end of FY06, major savings when completed
- Set up Global Capital Markets Group headed by Paul Conn
  - Market structures
  - Cross border transactions / listings
  - Access to street names (US and Canada)
- Set up Global Business Development group headed by Warwick Angus
  - Global marketing
  - Major global accounts pursuit
- > Business Services group in the UK headed by Kevin Rayner
  - Government business
  - Gilts, NHS, Corgi
  - Looking to establish in other markets



## **Highlights – Employee Plans & Options**



#### > Set up as a global business

#### > Look at obtaining more of the downstream business

- 10% record keeping
- 20% dealing
- 70% on selling of wealth management products

#### > Won GEO awards for:

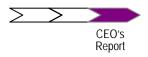
35

- BP for Best Use of Technology
- SMIC (Equiserve Chinese client) for Most Innovative & Creative Plan Design
- Reuters for Best Plan Effectiveness

#### Transcentive - excellent financial result



## **Highlights - Japan**



#### > Letter of Intent signed in June 2005

- ≻ JV 1
  - Planned opening October 2005
  - Services
    - Proxy Solicitation
    - Analytics
    - Stakeholder Relationship Management

#### ➢ JV 2

- Opportunity for CPU to obtain a significant minority interest
- Services
  - Transfer Agency
  - Plans

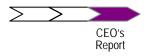


# **Highlights – General**



- Mutual Funds business in the US showing large increase in activity, this month we have signed over ½ of FY06 budget
- ➢ Healthiest M&A in the US in a number of years
- > IPO increases in the US also evident
- Cross sell of SSP and PMC to Equiserve clients
- > Expansion into Continental Europe through acquisition
- > Major opportunities in CSR reporting





#### ➢ eTree

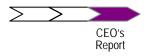
- 60 member companies in Australia and over 1.1 million trees planted
- Launching in the UK, US, Canada, Europe and South Africa

#### Change-A-Life program

- A program to create a sustainable future for the poorest communities in our world
- A global affiliation with CARE
- Employee payroll deduction plan globally, each employee \$ matched by CPU
- First project is to build a farm in Kenya to sustain an orphanage
- www.computersharecares.com



# **Financial Outlook – FY2006**



- **Revenue approaching A\$1.5 billion**
- $\succ$  Growth in EPS > 20%

Given equity, interest rate and FX market conditions are relatively stable.



# **QUESTIONS?**





Appendix: Full Year Results 2005 Presentation

16 August 2005



**Appendix 1: Group Comparisons** 

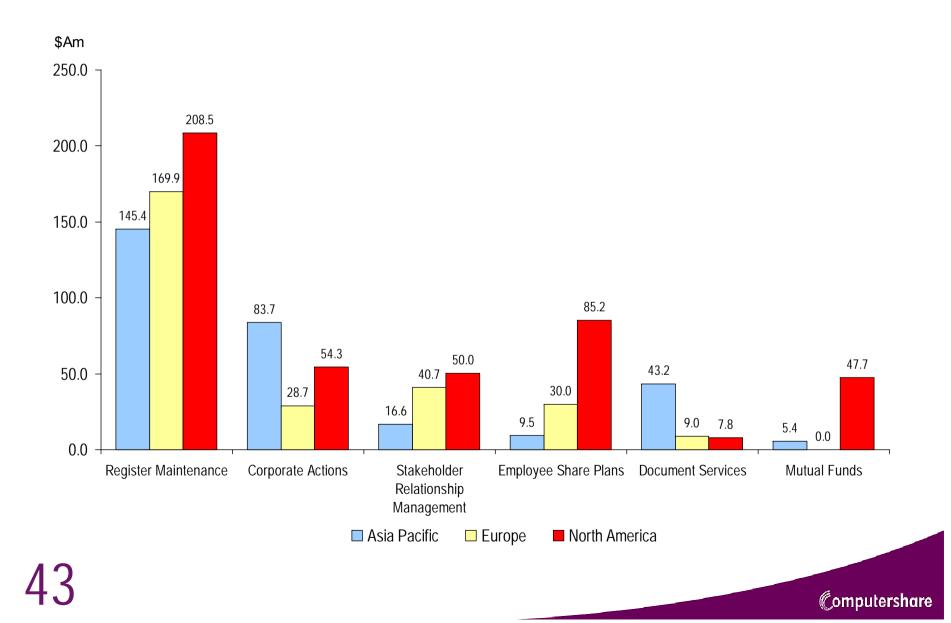


# **Group Comparisons**



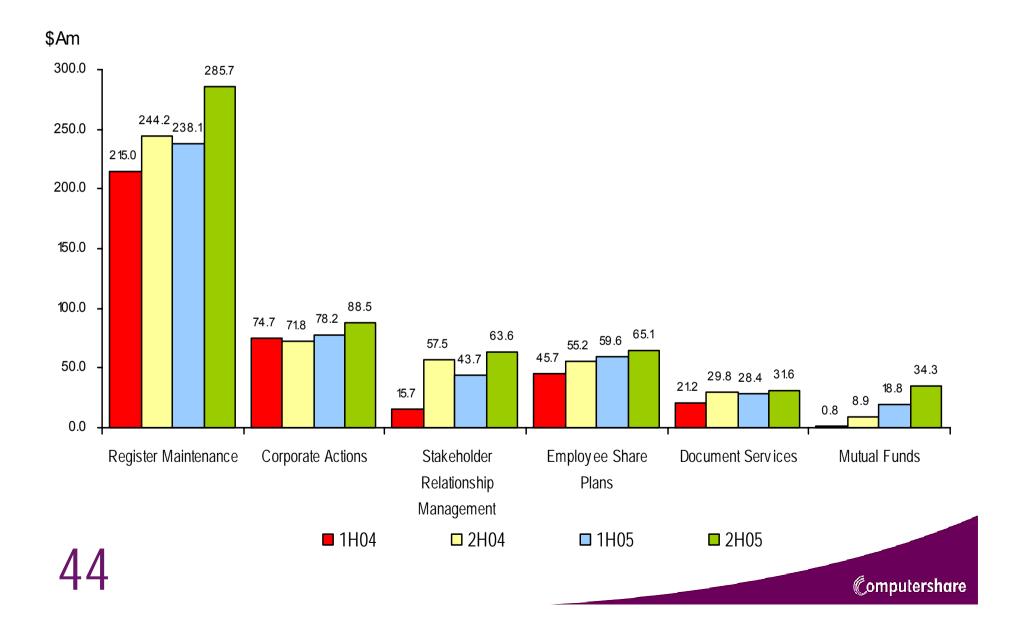
# **Regional Analysis – FY05 Revenue**





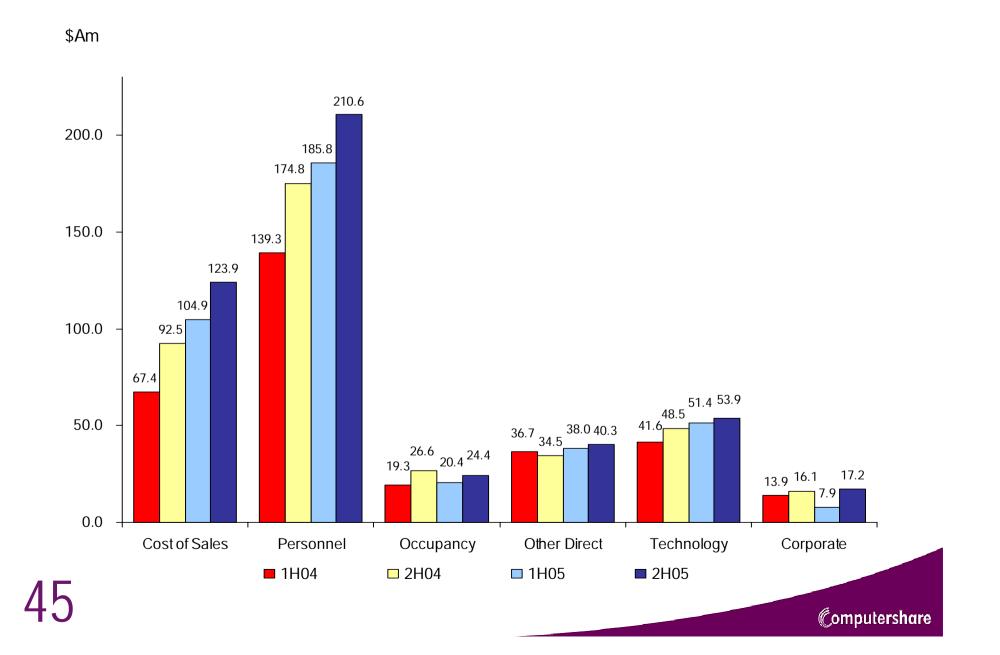
### Half Year Comparisons - Revenue





### Half Year Comparisons – Operating Costs





#### **Revenue Breakdown**

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	FY05	FY04	Variance
Register Maintenance	523.8	459.2	14%
Corporate Actions	166.7	146.6	14%
Stakeholder Relationship Mgt	107.3	73.2	47%
Employee Share Plans	124.6	100.9	23%
Document Services	60.0	51.0	18%
Mutual Funds	53.1	9.8	442%
Technology & Other Revenues	63.5	53.9	18%
Total Revenue	1,098.9	894.6	23%

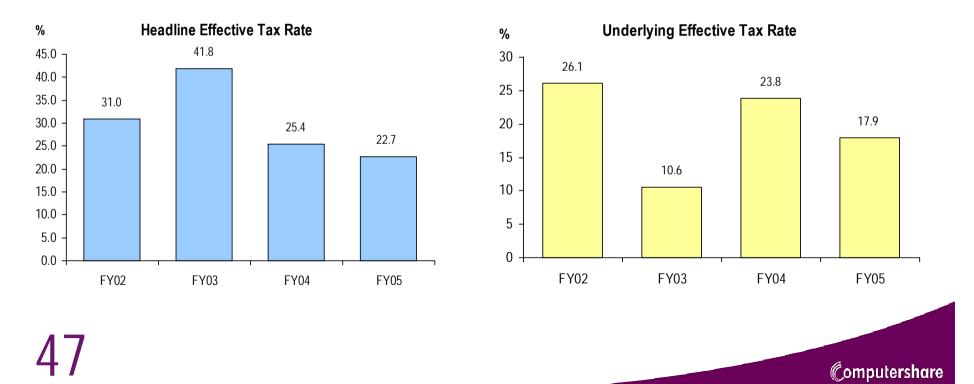
Note: Included in the revenue results are \$79.6 m of Margin Income (FY04: \$56.7 m) and \$202.3m of Recoverable Income (FY04: \$124.6 m). FY04 restated for cost of sales adjustment.



#### **Effective Tax Rate**



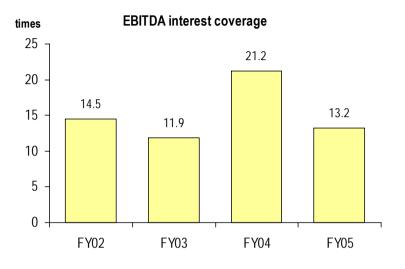
- ➢ Headline effective tax rate for FY05 was 22.7% (FY04 24.4%).
- > Normalised headline effective tax rate for FY05 was 24.7% (FY04 29.9%).
- ➢ The underlying effective tax rate (the tax rate adjusted for one off, non recurring items and non deductible goodwill charges) for FY05 was 17.9% (FY04 23.8%).

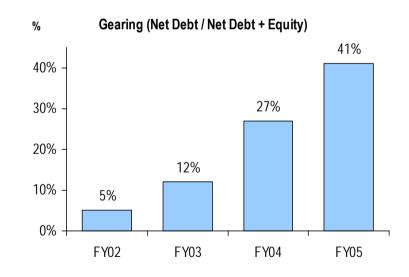


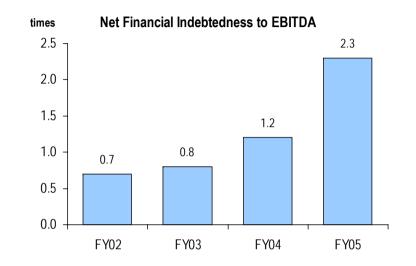
# **Key Financial Ratios**

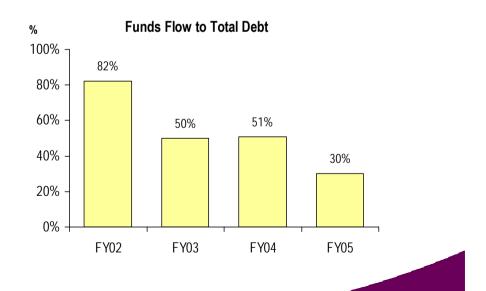


Computershare









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# **Share Capital Movements**



	Number of Shares	Paid Up Share Capital
Opening balance	m 546.7	A\$m 339.0
Acquisitions	29.8	188.0
Preference share conversion	24.0	85.0
Buy Backs	(10.2)	(30.6)
Other	4.6	(0.6)
Closing Balance	594.9	580.8

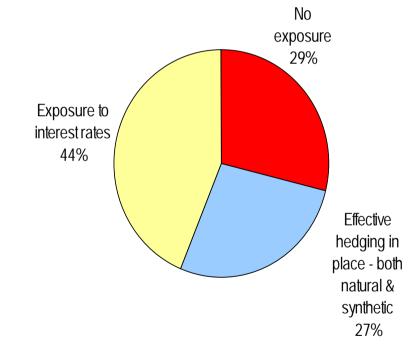




# **Risk Management - Interest Rate Sensitivity**



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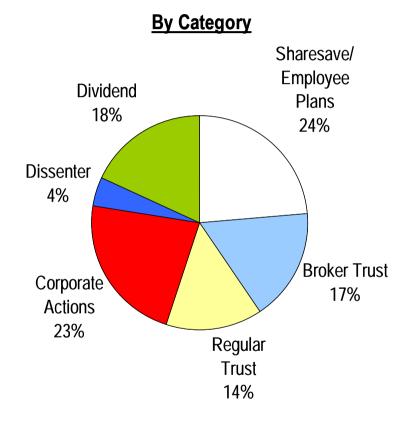


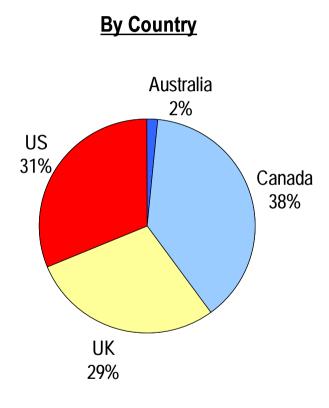
#### Interest Rate Hedging

- Strategy: Minimise downside risk in current low interest rate environment
- Policy: Minimum hedge of 25% / Maximum hedge of 75%
  - Minimum term 1 year / Maximum term 5 years
  - Current hedging: 27%

# **Risk Management – Average Funds Balances** for 12 months ending 30 June 2005







Average Fund Balance - A\$5.2b

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**Appendix 2: Country Summaries** 



# **Country Summaries**





**Appendix 2: Country Summaries** 



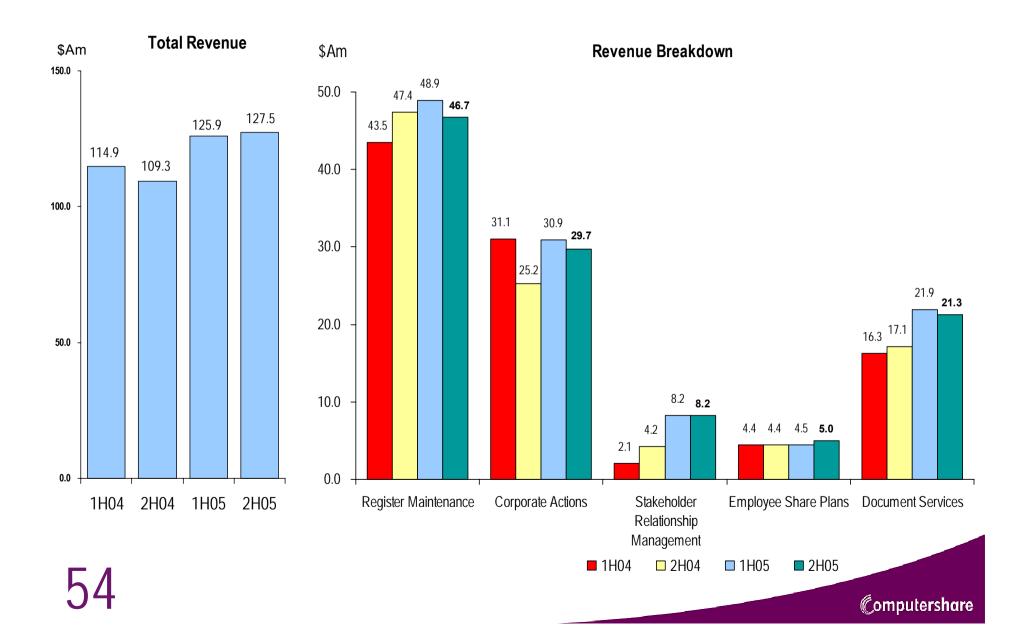
# Asia Pacific





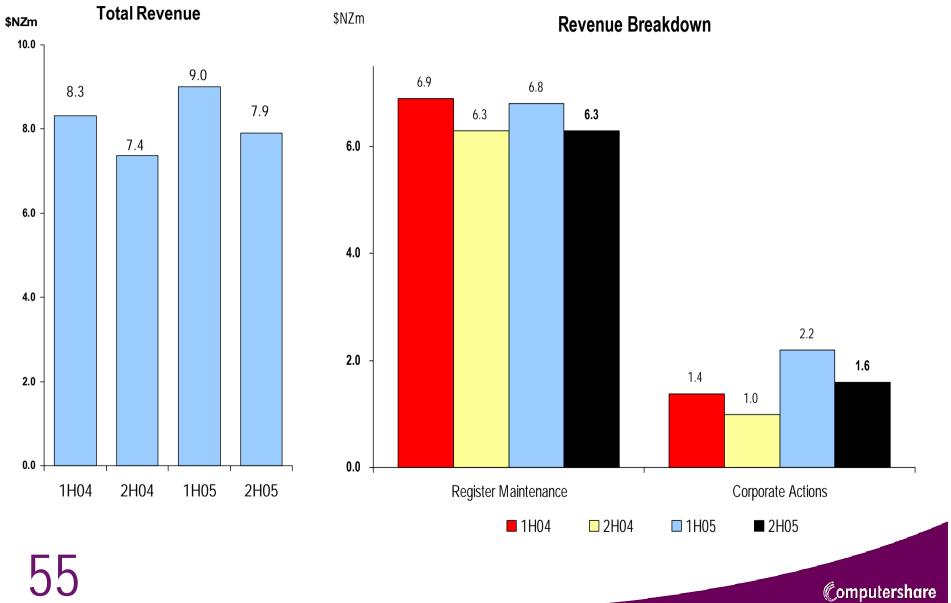
# **Australia Half Year Comparison**





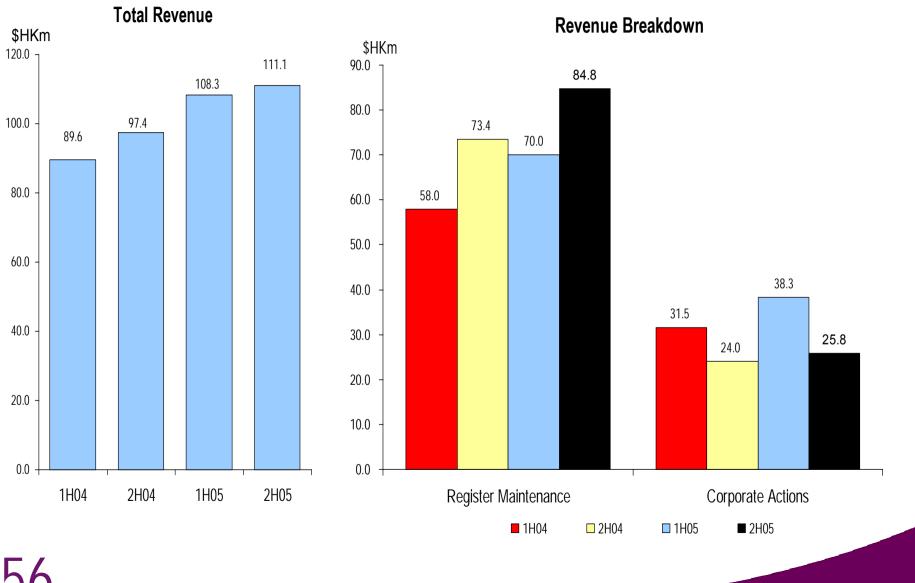
# **New Zealand Half Year Comparison**





# Hong Kong Half Year Comparison





56



**Appendix 2: Country Summaries** 



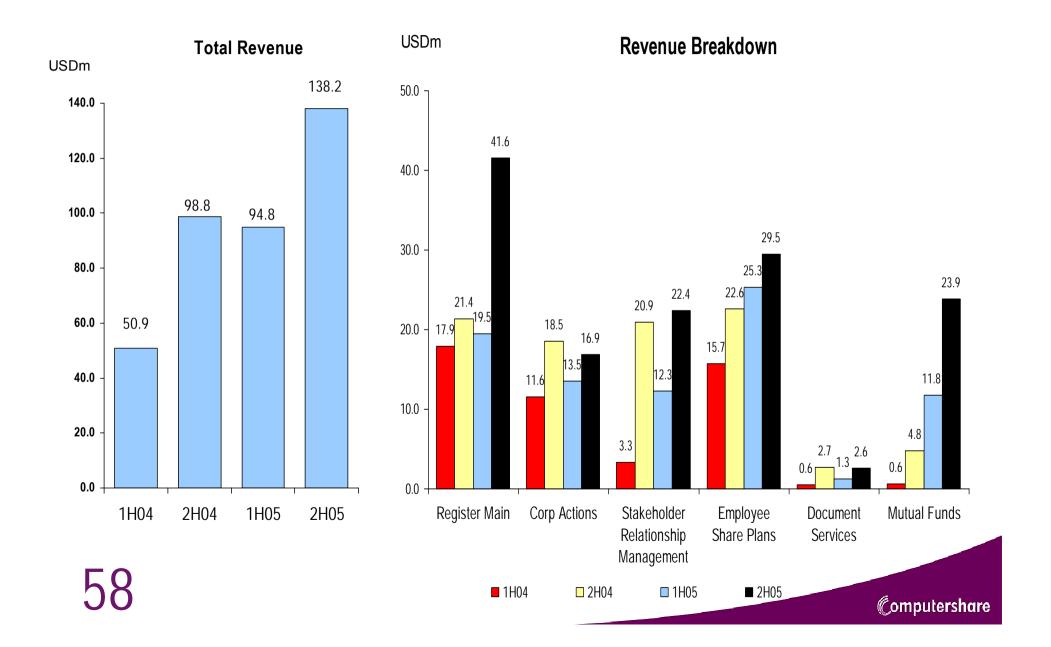
# **North America**

57



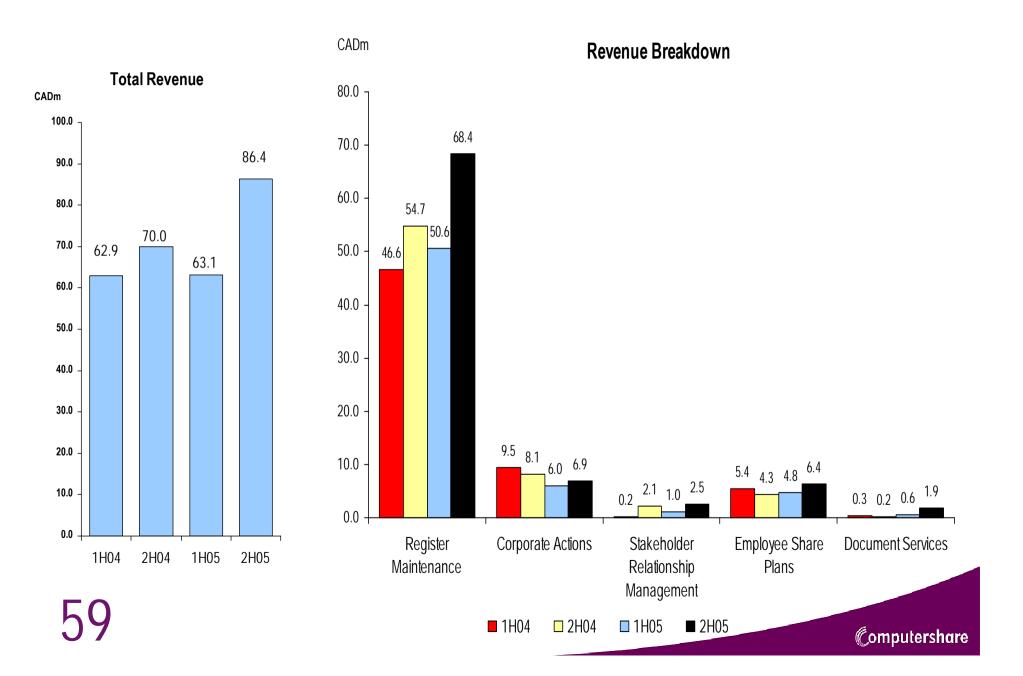
### **United States Half Year Comparison**





# **Canada Half Year Comparison**





**Appendix 2: Country Summaries** 



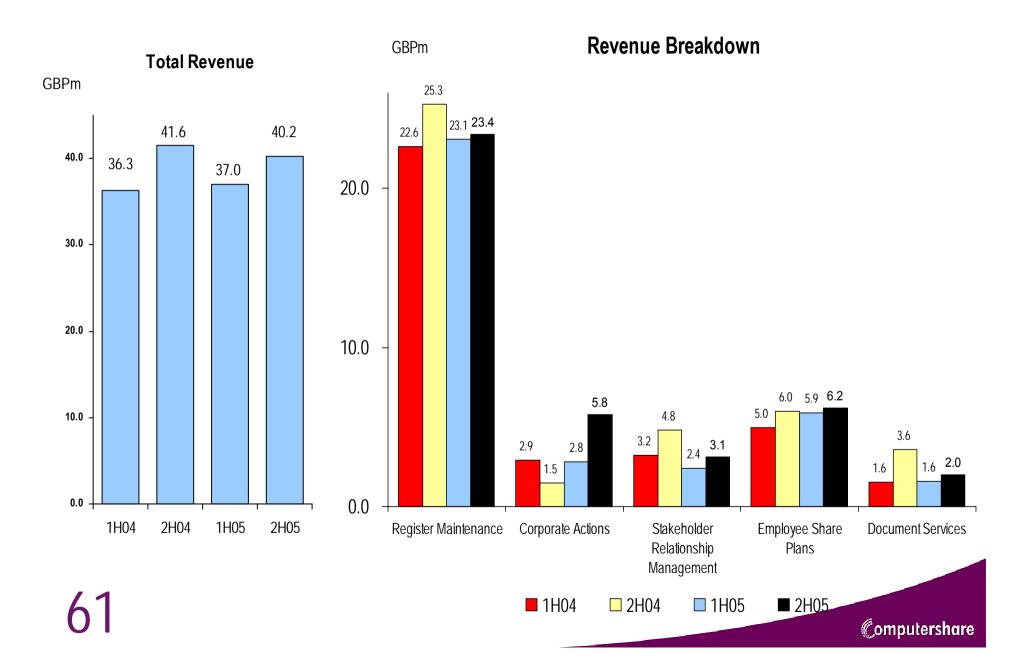
# **EMEA**





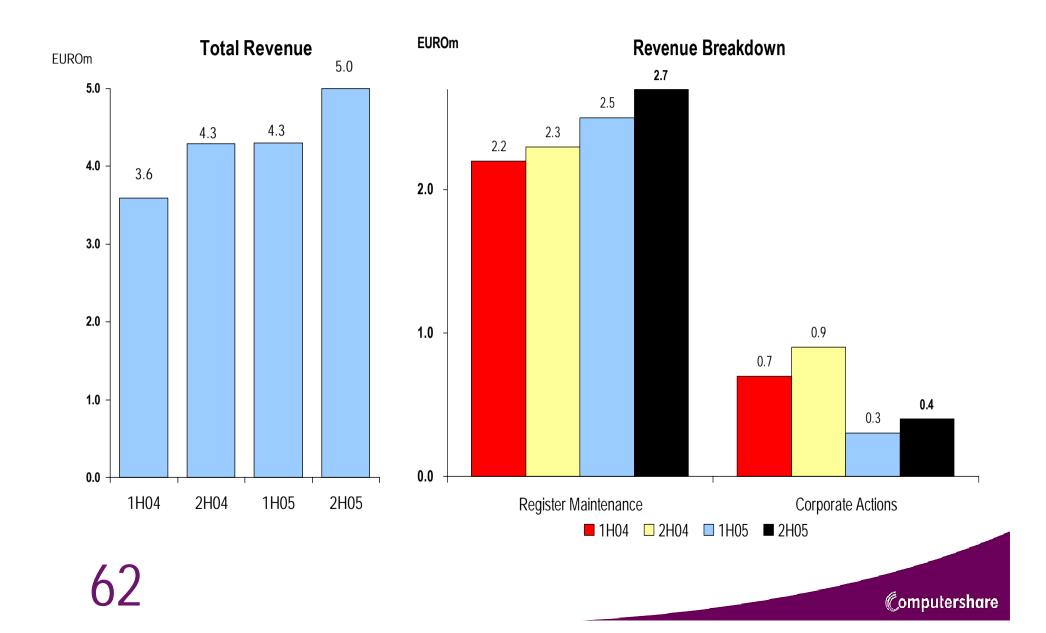
# **United Kingdom Half Year Comparison**





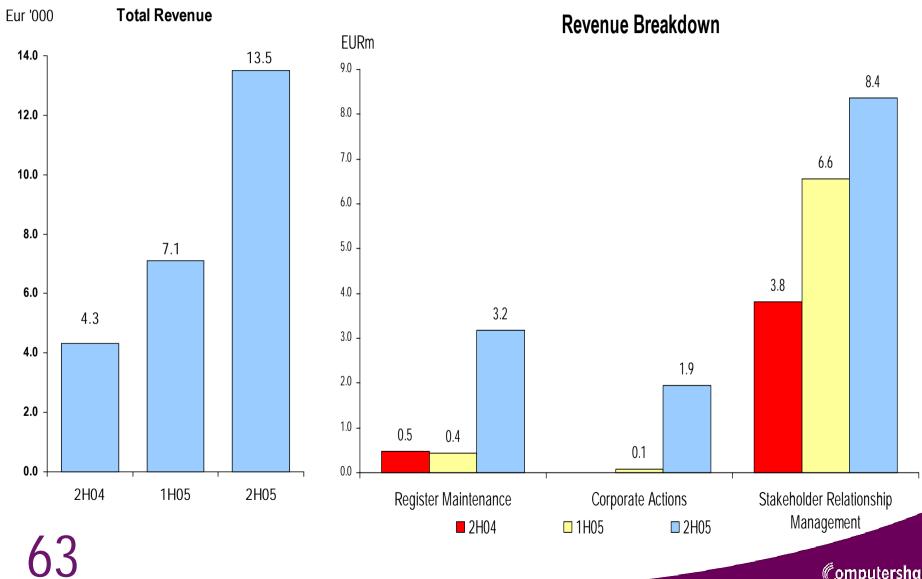
# **Ireland Half Year Comparison**





# **Germany Half Year Comparison**





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# South Africa Half Year Comparison



