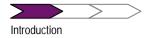
## Computershare Limited Full Year Results 2005 Presentation

Chris Morris Tom Honan

16 August 2005



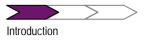




## Tom Honan Chief Financial Officer



#### **Summary of Results**



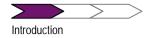
Computershare

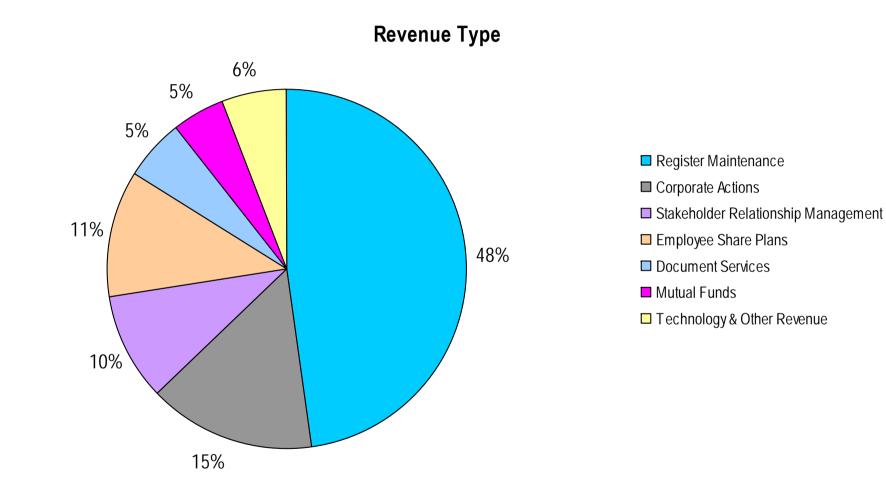
- > Normalised EPS (pre goodwill, post pref. dividend) of 24.27 cents, up 28%
- > Net Profit After Tax of A\$105.4m, up 26%
- > Total revenue of A\$1,098.9m, up 23% or up 13% excluding FY05 acquisitions
- > Operating Cash Flows of A\$146.8 m, up 7.8%.
- Operating Costs (excluding cost of sales and FY05 acquisitions) of A\$618.3 m, a 7.2% increase
- > Days Sales Outstanding at 62 days, up 5 days on the same period last year
- > Final dividend of 6 cents per share. Full year dividend of 11 cents per share



\* All comparisons are against FY04

#### **CPU Revenues continue to diversify**

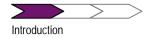


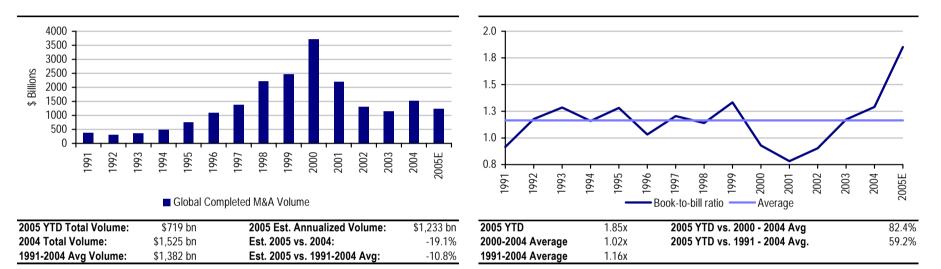


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## **Global Equities Market**





#### **Historical Equity Issuance Data**

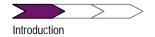
Source: SDC Thomson Financial and UBS Securities Australia Ltd

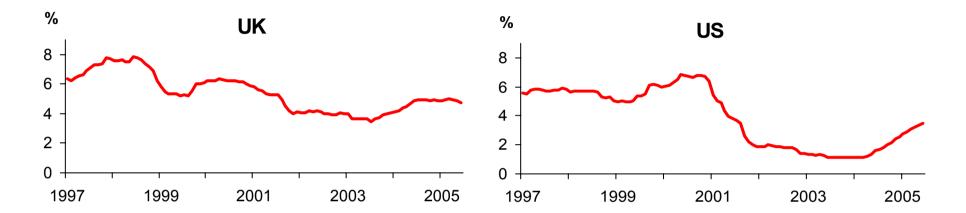
#### Great result considering stable M&A market

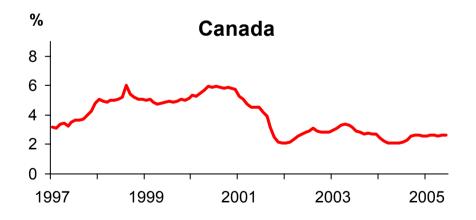


Annual M & A Book to Bill Ratio

#### **Global Interest Rate Market**

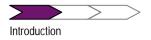








#### **Computershare Strengths**



- Recurring Revenue >70% of revenue is of a recurring nature
- Global Diversification Across more than 21 countries
- ➢ High Margins EBITDA margins >20%
- > Exposure to northern hemisphere interest rates
- > Technological innovation and capabilities
- Integration of businesses
- Strong 5 year EPS growth







#### **Group Financial Performance – A\$m**

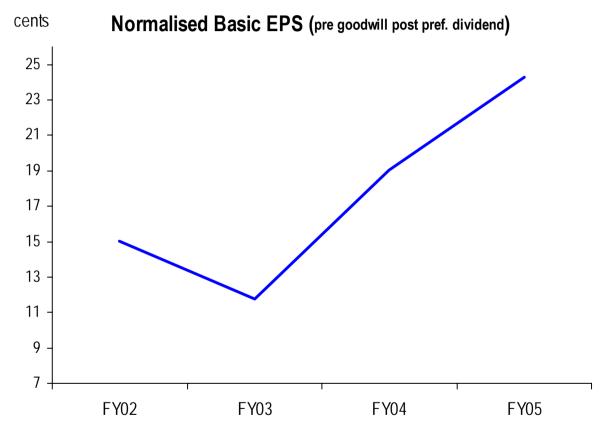


|  | FY05    | FY04  | Variance |
|--|---------|-------|----------|
| Sales Revenue                                      | 1,063.5 | 871.3 | 22%      |
| Interest & Other Income*                           | 35.4    | 23.4  | 51%      |
| Total Revenue                                      | 1,098.9 | 894.7 | 23%      |
| Operating Costs*                                   | 878.7   | 711.1 | (24%)    |
| Share of Net (Profit)/Loss of Associates           | (1.8)   | 0.1   |          |
| Normalised EBITDA                                  | 222.1   | 183.4 | 21%      |
| Non-Recurring Items                                | (9.0)   | (0.7) |          |
| EBITDA   | 231.0   | 184.1 | 25%      |
| Normalised EPS (pre goodwill, post pref. dividend) | 24.27   | 19.02 | 28%      |

\* Excludes proceeds & costs relating to non-recurring items

#### Normalised Basic EPS Performance (pre goodwill, post pref. dividend)



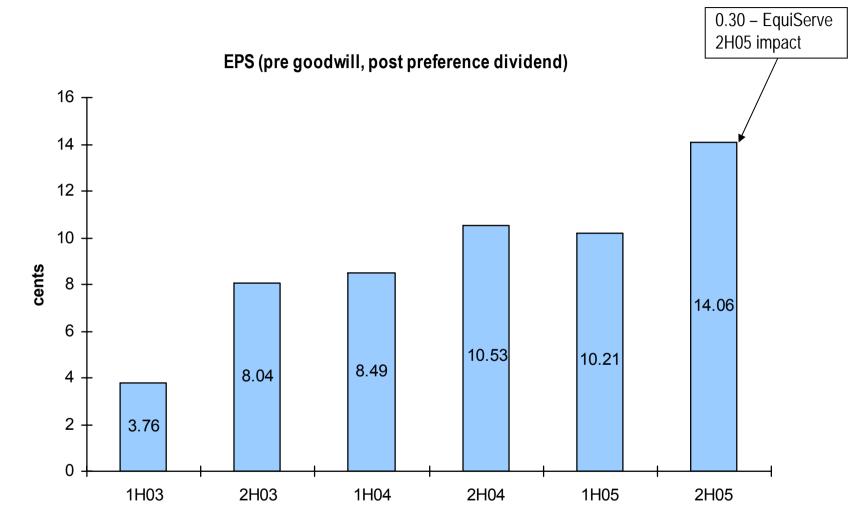


---- Normalised Basic EPS (pre goodwill, post pref. dividend)

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#### Analysis of EPS – Half Year Comparison



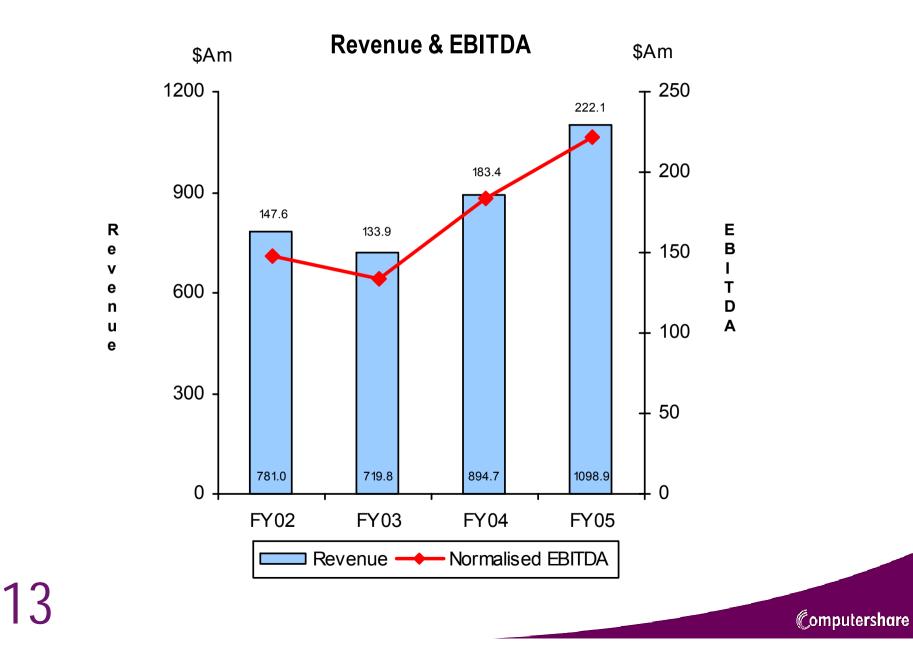


□ EPS (pre goodwill, post preference dividend)

12

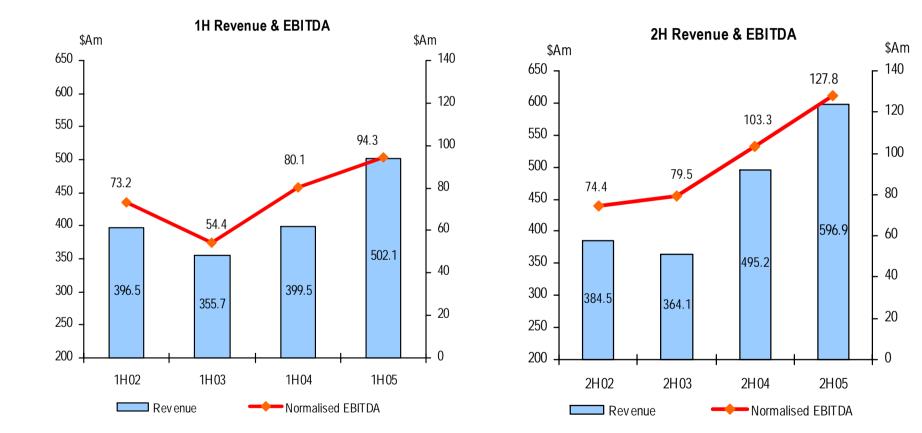
#### Full Year Comparisons – Revenue & EBITDA





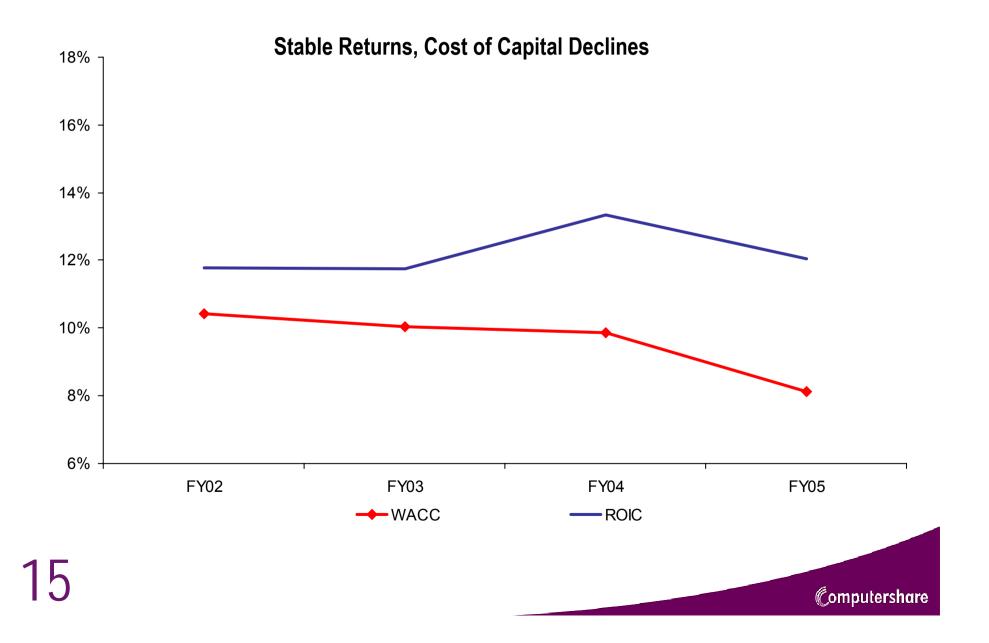
#### Half Year Comparisons – Revenue & EBITDA





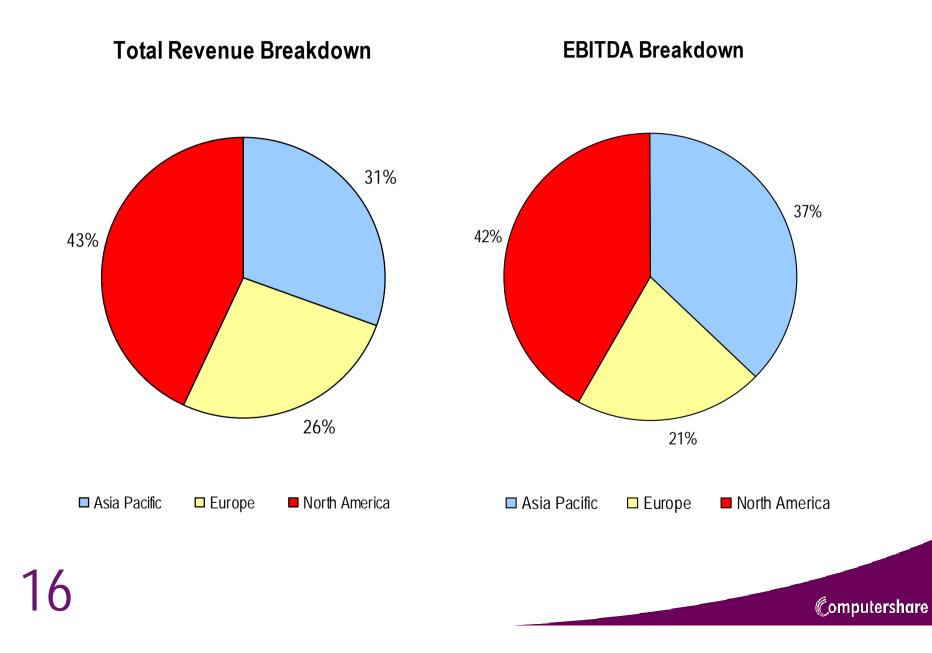
#### **Return On Invested Capital Vs. WACC**





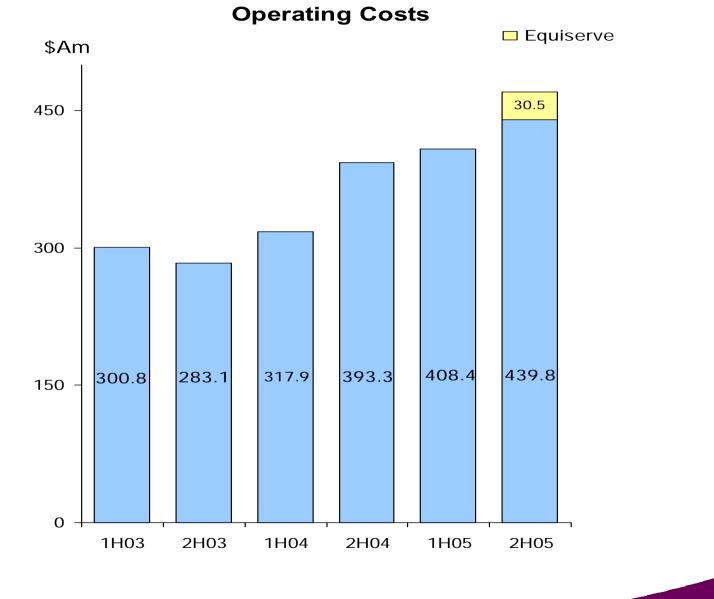
#### **Regional Analysis – FY05 Revenue & EBITDA**





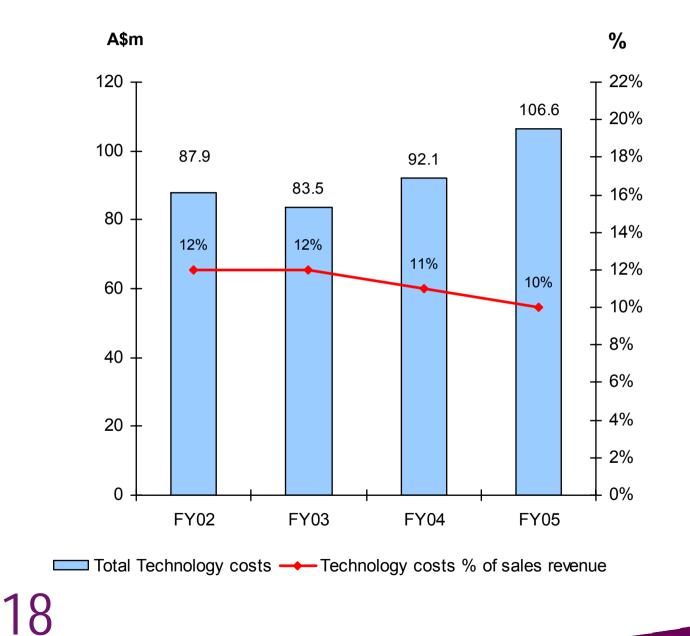
#### Half Year Comparisons – Operating Costs





## **Technology Costs – Establishing Global Platform**

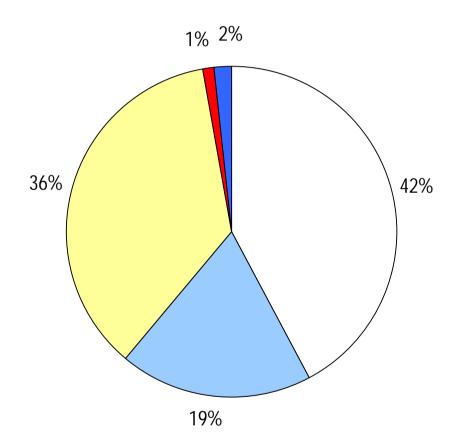




### Analysis of FY05 Technology Costs

19



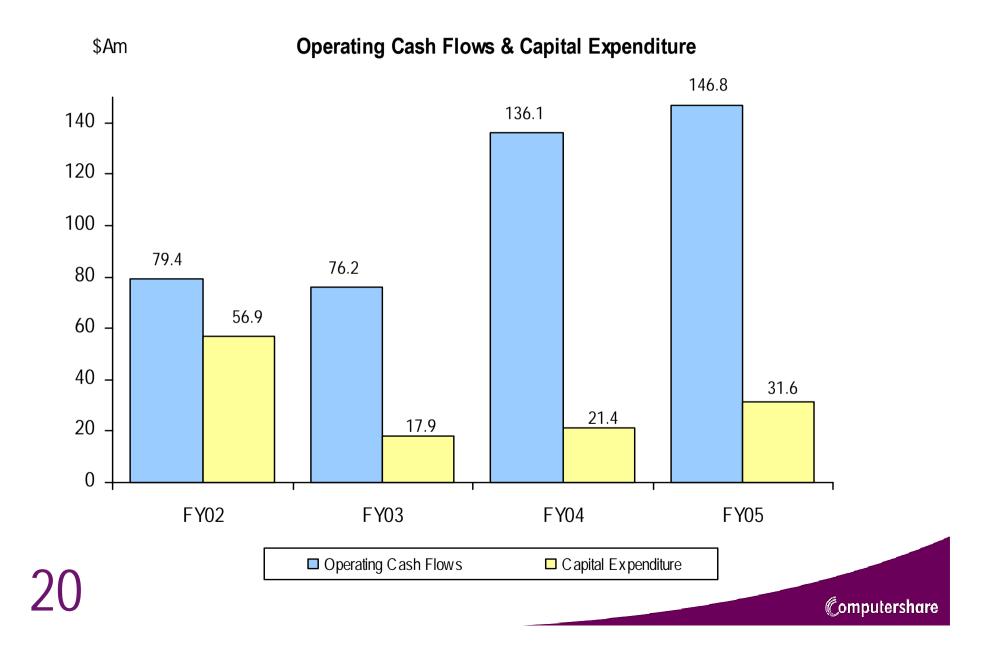


#### Analysis of Technology Spend

□ Development □ Infrastructure □ Maintenance ■ External Bureau ■ Administration

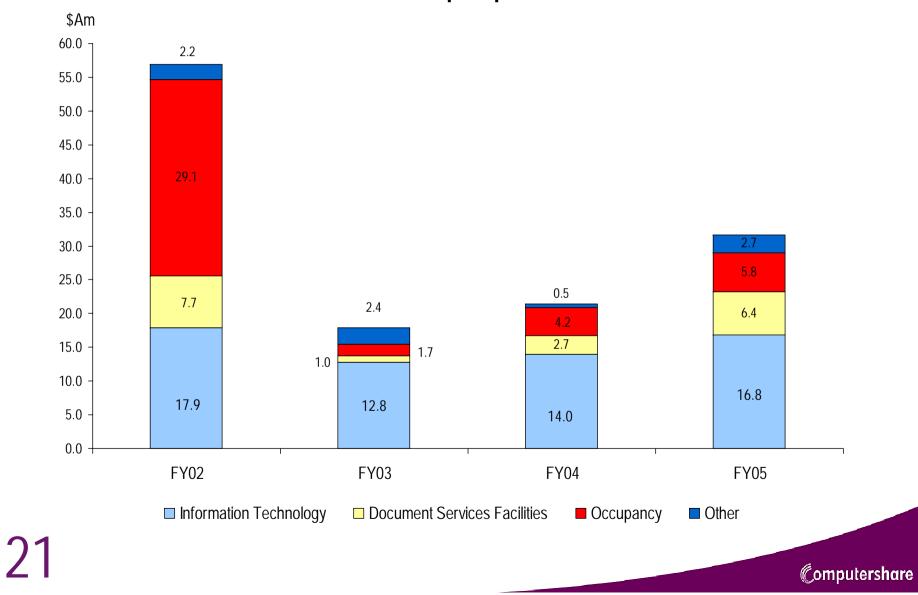
#### **Net Operating Cash Flows**





#### **Capital Expenditure**

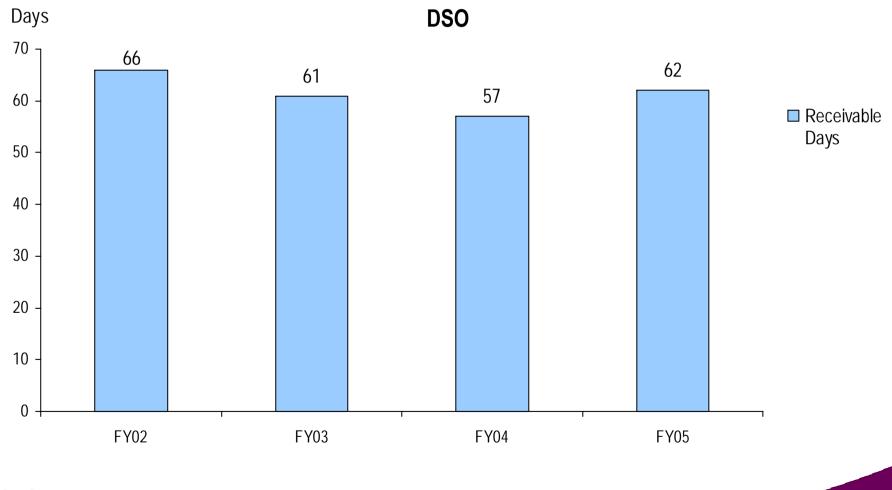




**CPU Group Capex** 

## **Working Capital Management**





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#### **Debt Re-financing**



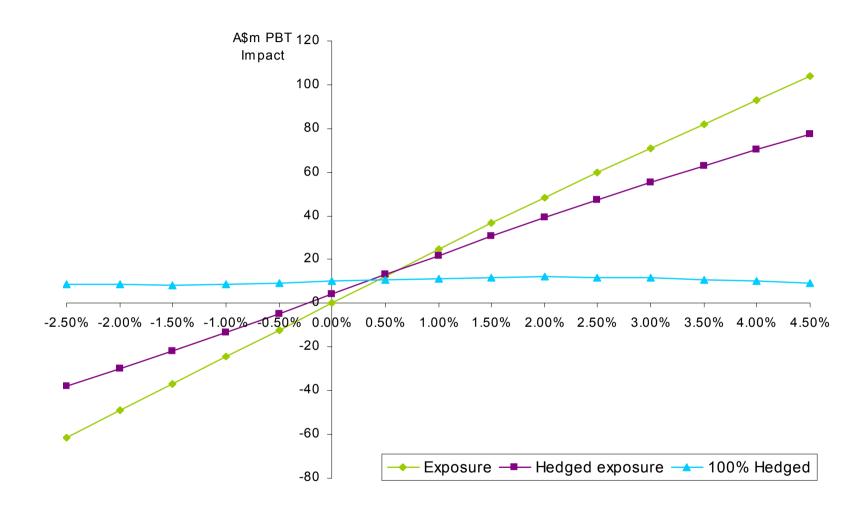
- Settled US Private Placement in March 2005
  - Raised USD318.5million for 6 to 12 years
- Re-negotiated Multi Currency Revolving Facility in March 2005
  - Facility of AUD400million for 1 to 3 years
- Average tenor on debt almost 6 years
- Significant headroom maintained
- ➢ Gearing increased to 41% from 33% at December 04





#### **Interest Rate Sensitivity**





Reflects 12 month impact of Equiserve

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## **Equity Management – Final Dividend of 6 cps**



| EPS – Normalised Basic (post goodwill)          | 17.91 cents |
|---|-------------|
| EPS – Normalised Basic (pre goodwill)           | 24.27 cents |
| Final Dividend (unfranked)                      | 6.0 cents   |
| Full Year Dividend (10% franked half year only) | 11 cents    |
| Current Yield *                                 | 1.8%        |

\* Based on share price of A \$6.22





### Impact of IFRS on Computershare



| lssue                            | Change   | Impact on CPU  |  |  |
|----------------------------------|--|--|--|--|
| Goodwill<br>Amortisation         | Annual impairment<br>testing of goodwill<br>instead of amortisation                                | <ul> <li>FY05 goodwill amortisation of \$44.1m will be reversed in FY06 opening balances.</li> <li>Impairment testing has been reviewed at both 30 June 2004 and 30 June 2005. No impairment expense is expected.</li> </ul>   |  |  |
| Acquired<br>Intangible<br>Assets | Separately identified<br>from Goodwill on the<br>balance sheet                                     | <ul> <li>Impacts FY05 Acquisitions only. CPU elected to "grandfather" pre 30 June 2004 acquisitions.</li> <li>Intangibles of \$6.4m have been reclassified from goodwill *</li> <li>Finite Life Intangibles – amortised over useful life. Results in cumulative amortisation charge of \$0.8m in FY05.</li> <li>Infinite Life Intangibles – subject to annual impairment test. No impairment is expected at 30 June 2005.</li> </ul> |  |  |
| Restructuring<br>Provisions      | No longer included in<br>goodwill when related<br>to an acquisition                                | <ul> <li>Results in a post tax reduction to Goodwill and net profit of \$14.8m in FY05.</li> <li>This is a non-recurring item.</li> </ul>  |  |  |
| Share Based<br>Payments          | Share based<br>remuneration<br>expensed in the period<br>in which the employee<br>provides service | <ul> <li>All share based payments recorded as expenses over the relevant vesting period.</li> <li>Results in a decrease to Net Profit of \$9.0m in FY05.</li> </ul>  |  |  |

26

\* Excludes Equiserve & Pacific Corporate Trust Canada

## Impact of IFRS on Computershare



| Issue                                     | Change  | Impact on CPU  |  |
|---|---|--|--|
| Deferred Tax<br>Assets and<br>Liabilities | Deferred tax will be<br>calculated using the<br>"balance sheet"<br>approach                 | <ul> <li>Lowering of recognition criteria for deferred tax assets to "probable" increases value of deferred tax assets in the balance sheet.</li> <li>Higher assets are offset by increase in deferred tax liabilities, due to the additional tax payable on increase in value of associated entities and subsidiaries.</li> </ul>   |  |
| Business<br>Combinations                  | All pre 30 June 2004<br>Acquisitions have<br>been "grandfathered"                           | <ul> <li>The net impact on FY05 results is a decrease in Net Profit of \$1.8m.</li> <li>Computershare has elected to apply the optional exemption to grandfather all pre 30 June 2004 acquisitions.</li> <li>Changes to the carrying value of goodwill relating to these acquisitions may only be made in limited circumstances.</li> <li>Instead changes are reported via current year P&amp;L, resulting in an increase of \$7.8m in FY05 result.</li> </ul> |  |
| Financial<br>Instruments                  | Fair value of derivative<br>financial instruments<br>to be recorded on the<br>balance sheet | <ul> <li>Application date for reporting is FY07 onwards.</li> <li>CPU expects to apply hedge accounting for a significant portion of its total portfolio.</li> <li>Majority of total movement in fair value will be deferred in equity.</li> <li>Movement in fair value of instruments not qualifying for hedge accounting will be recorded in the P&amp;L.</li> </ul>   |  |

#### **Equiserve Acquisition – Expected Synergies**



| US \$m                 | Year 1<br>FY06 | Year 2<br>FY07 | Year 3<br>FY08 |
|------------------------|----------------|----------------|----------------|
| Incremental P&L Effect | 17.9           | 22.3           | 19.8           |
| Annualised             | 22.2           | 49.0           | 60.0           |





#### **Financial Summary – Final Remarks**



- Continued strong EPS growth 28%
- > Includes only one month results relating to Equiserve
- Record revenues exceeded A\$1Billion for the first time
- > Maintained strong balance sheet
- > Dividend growth continues







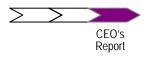




# Chris Morris Chief Executive Officer



## **Highlights - Financial**



- Surpassed \$1 billion revenue
- ➢ Well above our target of 20% EPS growth
- > Very satisfying result considering:
  - EquiServe closed 6 months later than we planned
  - Mutual Fund proxy work did not eventuate
  - TA/Registry market still very competitive globally
  - US M&A activity only just starting to have an effect

#### > Margins above 20%

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➢ US interest rates continue to rise



## **Highlights - Equiserve**



- > Deal finally closed in June 2005
- Unqualified support of clients and staff
- > Worth the wait to get the National Trust Licence
- > Conversion starts October 2005, completed by December 2006
  - First major conversion is SBC/AT&T

#### > Synergies

- IT major savings over 400 staff
- Operational
- Rationalisation of offices
- > Financial impact of synergies over the next 3 years
- > Over 60% of 'Dow Jones 30' companies are now clients



## **Highlights – Company Structure**



- Standardised operational structure globally
- Introducing best practice model globally to be completed by end of FY06, major savings when completed
- Set up Global Capital Markets Group headed by Paul Conn
  - Market structures
  - Cross border transactions / listings
  - Access to street names (US and Canada)
- Set up Global Business Development group headed by Warwick Angus
  - Global marketing
  - Major global accounts pursuit
- > Business Services group in the UK headed by Kevin Rayner
  - Government business
  - Gilts, NHS, Corgi
  - Looking to establish in other markets



## **Highlights – Employee Plans & Options**



#### > Set up as a global business

#### > Look at obtaining more of the downstream business

- 10% record keeping
- 20% dealing
- 70% on selling of wealth management products

#### > Won GEO awards for:

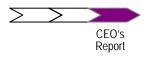
35

- BP for Best Use of Technology
- SMIC (Equiserve Chinese client) for Most Innovative & Creative Plan Design
- Reuters for Best Plan Effectiveness

#### Transcentive - excellent financial result



## **Highlights - Japan**



#### > Letter of Intent signed in June 2005

- ≻ JV 1
  - Planned opening October 2005
  - Services
    - Proxy Solicitation
    - Analytics
    - Stakeholder Relationship Management

#### ➢ JV 2

- Opportunity for CPU to obtain a significant minority interest
- Services
  - Transfer Agency
  - Plans



# **Highlights – General**



- Mutual Funds business in the US showing large increase in activity, this month we have signed over ½ of FY06 budget
- ➢ Healthiest M&A in the US in a number of years
- > IPO increases in the US also evident
- Cross sell of SSP and PMC to Equiserve clients
- > Expansion into Continental Europe through acquisition
- > Major opportunities in CSR reporting





#### ➢ eTree

- 60 member companies in Australia and over 1.1 million trees planted
- Launching in the UK, US, Canada, Europe and South Africa

#### Change-A-Life program

- A program to create a sustainable future for the poorest communities in our world
- A global affiliation with CARE
- Employee payroll deduction plan globally, each employee \$ matched by CPU
- First project is to build a farm in Kenya to sustain an orphanage
- www.computersharecares.com



# **Financial Outlook – FY2006**



- **Revenue approaching A\$1.5 billion**
- $\succ$  Growth in EPS > 20%

Given equity, interest rate and FX market conditions are relatively stable.



# **QUESTIONS?**





Appendix: Full Year Results 2005 Presentation

16 August 2005



**Appendix 1: Group Comparisons** 

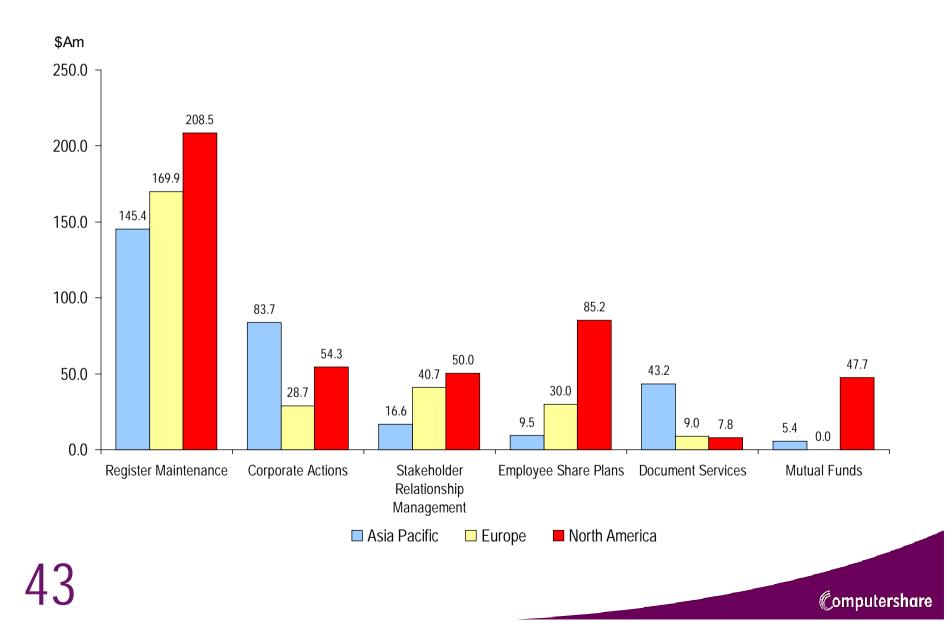


# **Group Comparisons**



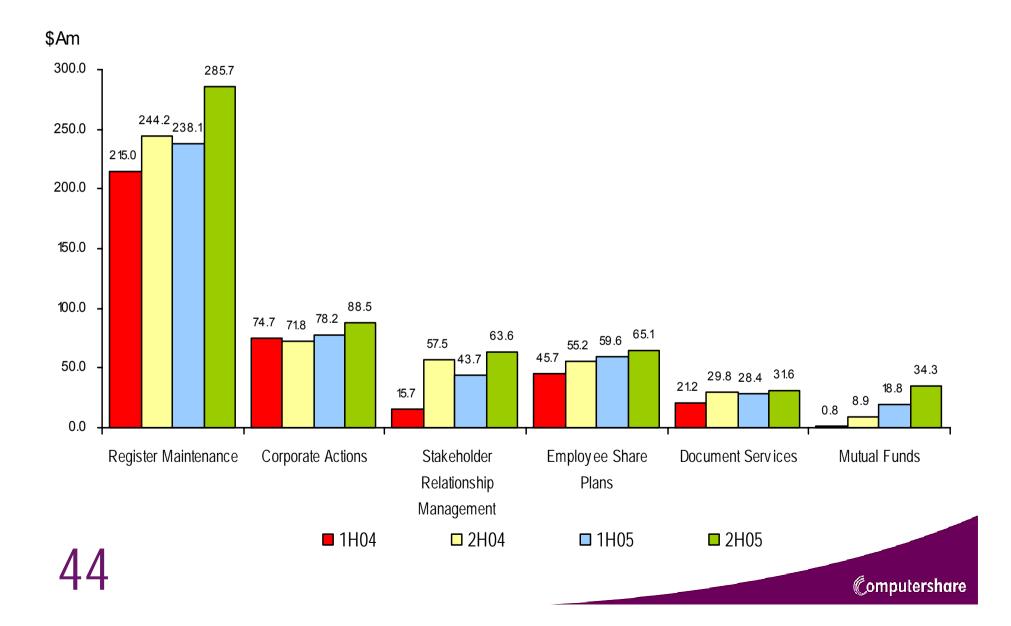
# **Regional Analysis – FY05 Revenue**





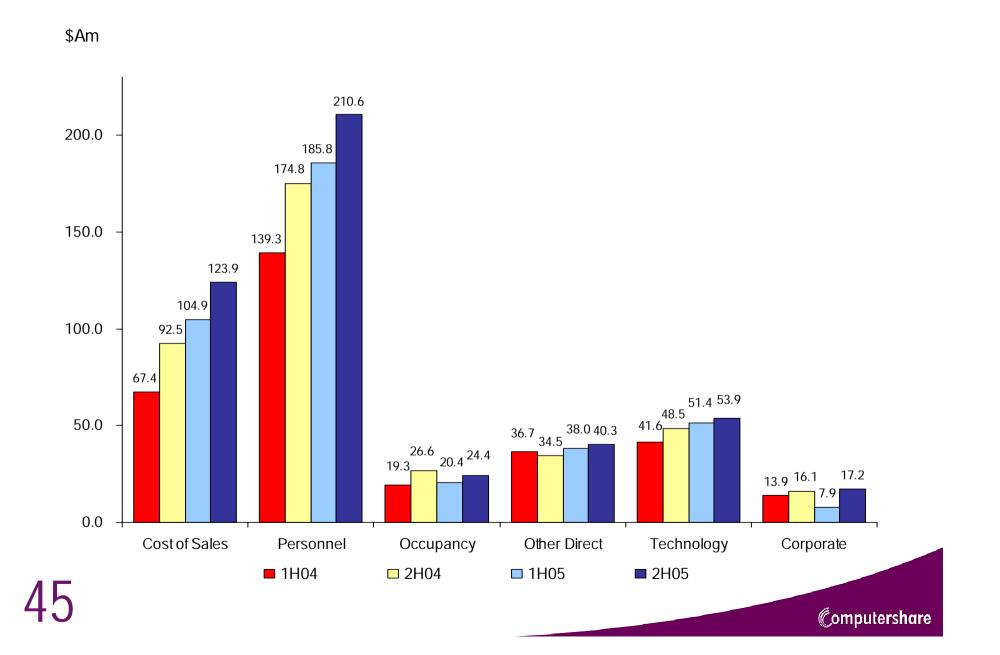
### Half Year Comparisons - Revenue





### Half Year Comparisons – Operating Costs





#### **Revenue Breakdown**

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|                              | FY05    | FY04  | Variance |
|------------------------------|---------|-------|----------|
| Register Maintenance         | 523.8   | 459.2 | 14%      |
| Corporate Actions            | 166.7   | 146.6 | 14%      |
| Stakeholder Relationship Mgt | 107.3   | 73.2  | 47%      |
| Employee Share Plans         | 124.6   | 100.9 | 23%      |
| Document Services            | 60.0    | 51.0  | 18%      |
| Mutual Funds                 | 53.1    | 9.8   | 442%     |
| Technology & Other Revenues  | 63.5    | 53.9  | 18%      |
| Total Revenue                | 1,098.9 | 894.6 | 23%      |

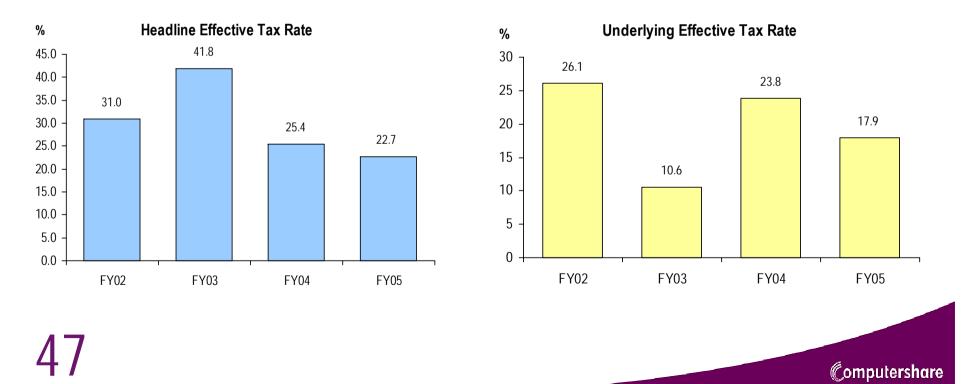
Note: Included in the revenue results are \$79.6 m of Margin Income (FY04: \$56.7 m) and \$202.3m of Recoverable Income (FY04: \$124.6 m). FY04 restated for cost of sales adjustment.



#### **Effective Tax Rate**



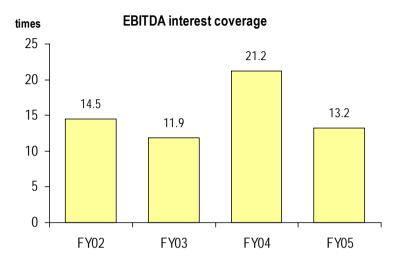
- ➢ Headline effective tax rate for FY05 was 22.7% (FY04 24.4%).
- > Normalised headline effective tax rate for FY05 was 24.7% (FY04 29.9%).
- ➢ The underlying effective tax rate (the tax rate adjusted for one off, non recurring items and non deductible goodwill charges) for FY05 was 17.9% (FY04 23.8%).

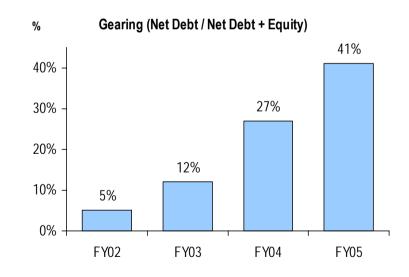


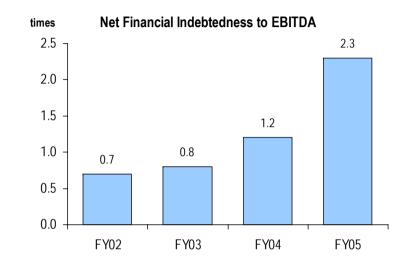
# **Key Financial Ratios**

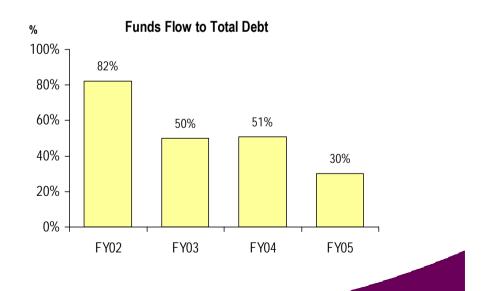


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# **Share Capital Movements**



|                             | Number of Shares | Paid Up Share Capital |
|-----------------------------|------------------|-----------------------|
| Opening balance             | m<br>546.7       | A\$m<br>339.0         |
| Acquisitions                | 29.8             | 188.0                 |
| Preference share conversion | 24.0             | 85.0                  |
| Buy Backs                   | (10.2)           | (30.6)                |
| Other                       | 4.6              | (0.6)                 |
| Closing Balance             | 594.9            | 580.8                 |

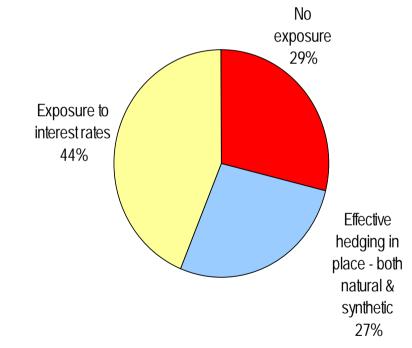




# **Risk Management - Interest Rate Sensitivity**



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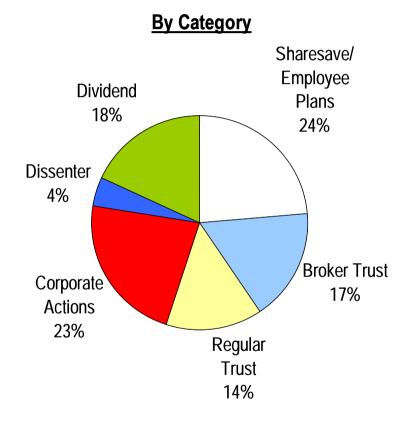


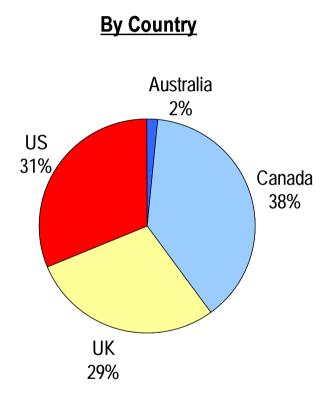
#### Interest Rate Hedging

- Strategy: Minimise downside risk in current low interest rate environment
- Policy: Minimum hedge of 25% / Maximum hedge of 75%
  - Minimum term 1 year / Maximum term 5 years
  - Current hedging: 27%

# **Risk Management – Average Funds Balances** for 12 months ending 30 June 2005







Average Fund Balance - A\$5.2b

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**Appendix 2: Country Summaries** 



# **Country Summaries**





**Appendix 2: Country Summaries** 



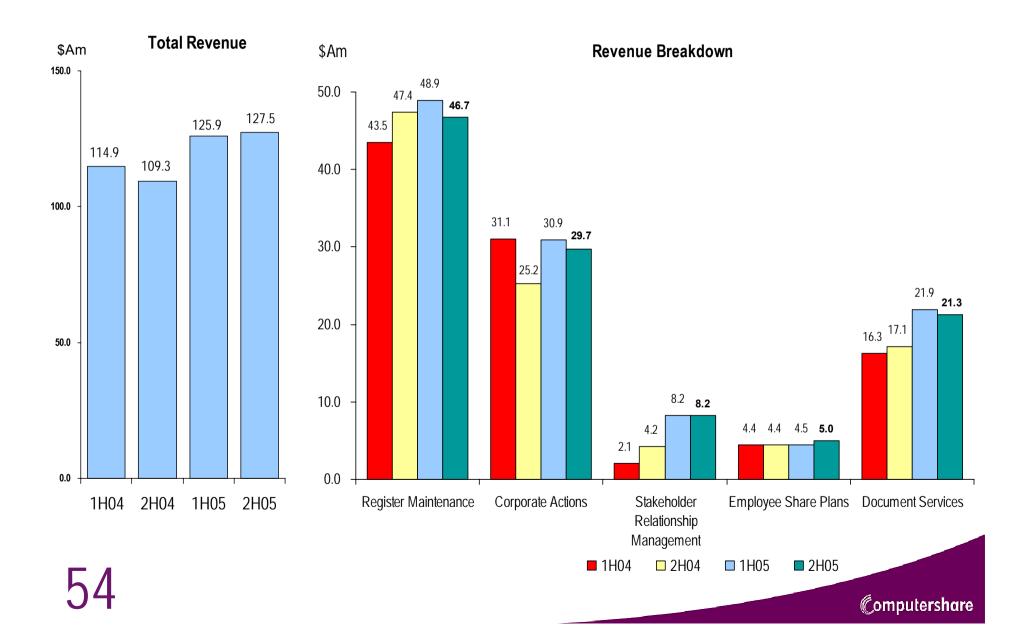
# Asia Pacific





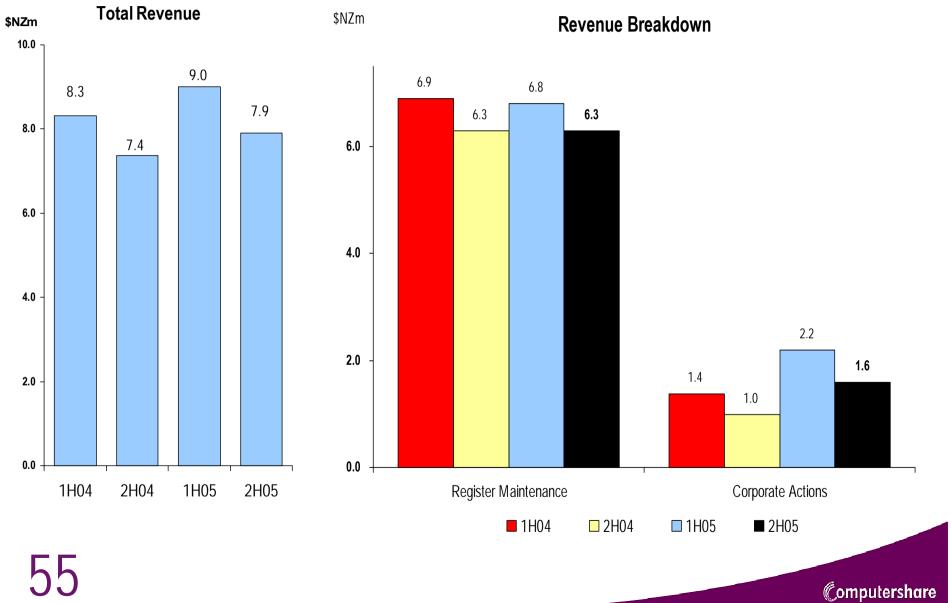
# **Australia Half Year Comparison**





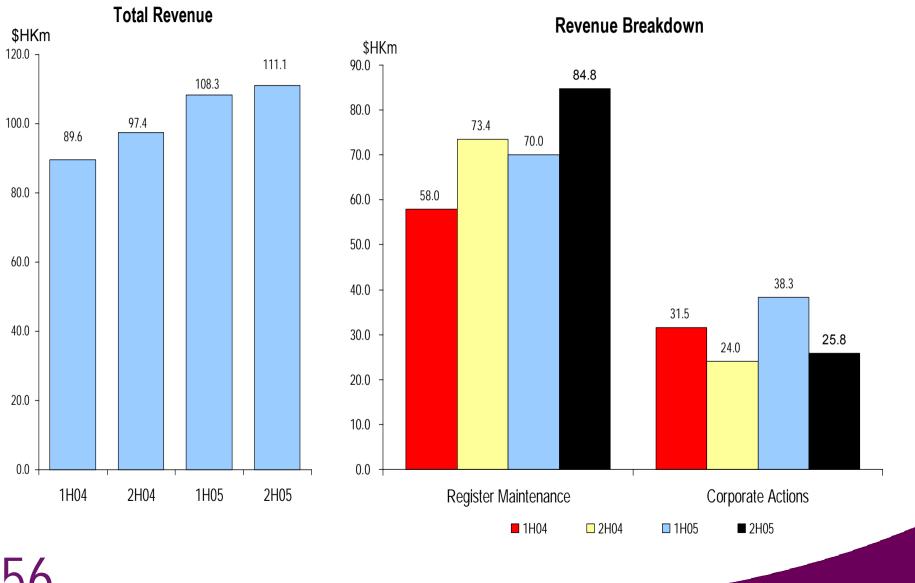
# **New Zealand Half Year Comparison**





# Hong Kong Half Year Comparison





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**Appendix 2: Country Summaries** 



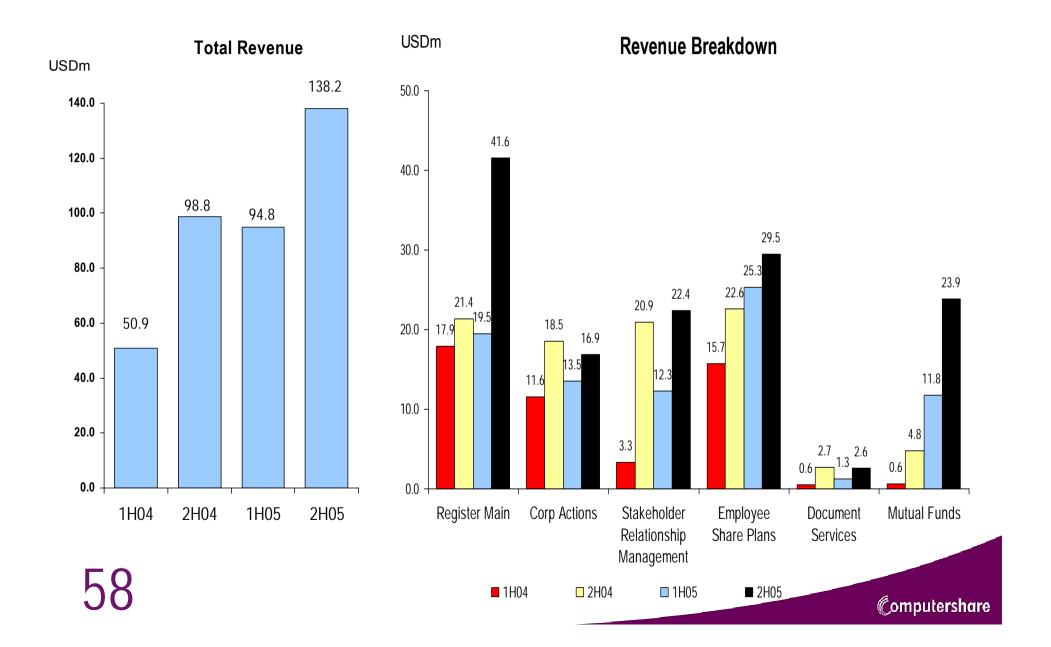
# **North America**

57



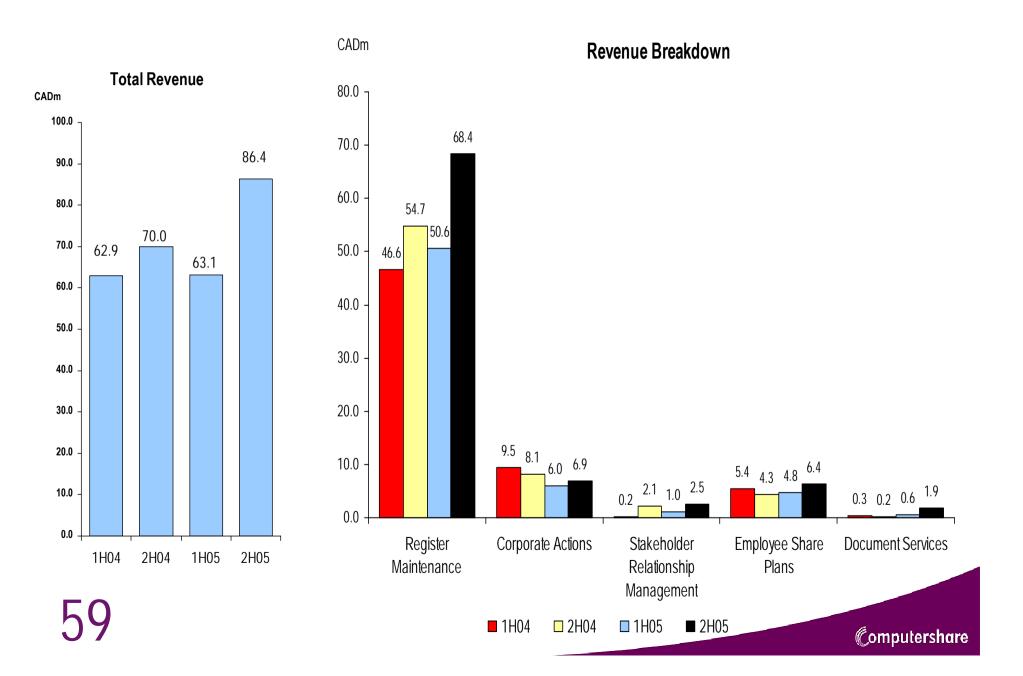
### **United States Half Year Comparison**





# **Canada Half Year Comparison**





**Appendix 2: Country Summaries** 



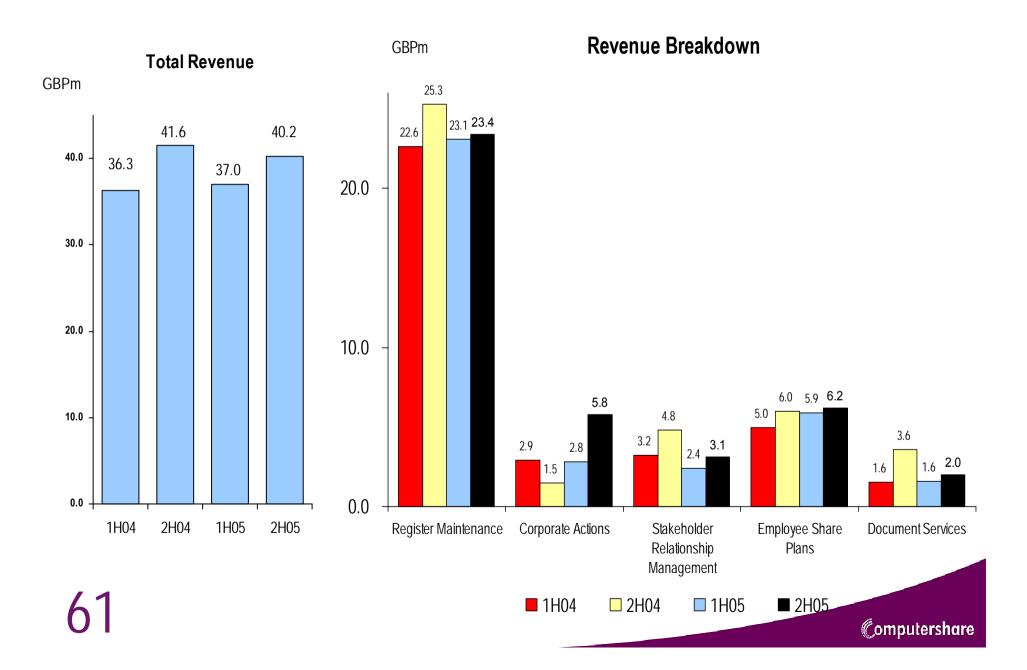
# **EMEA**





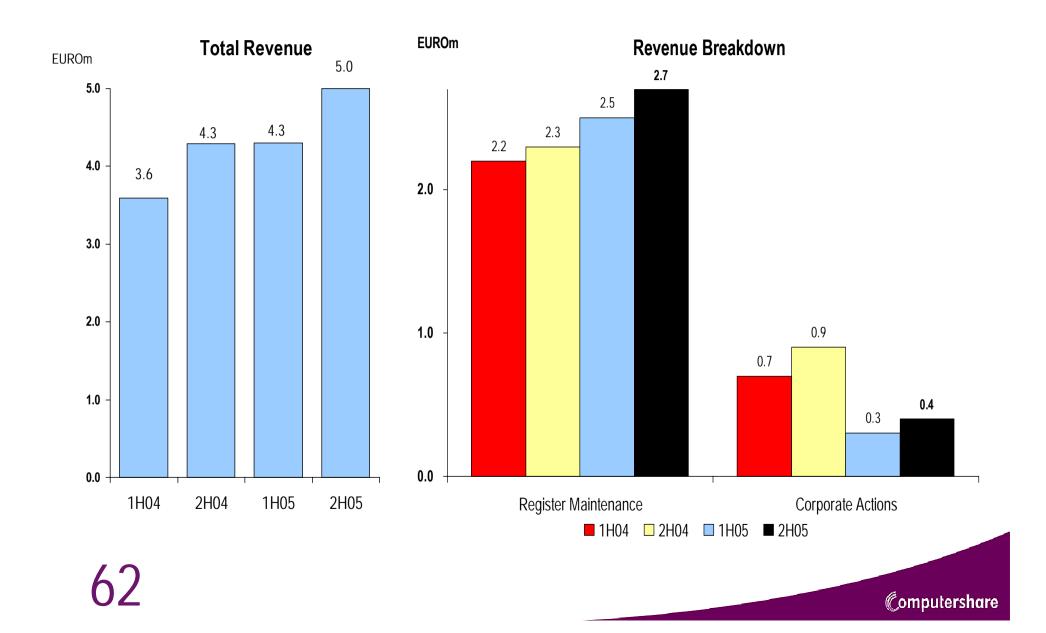
# **United Kingdom Half Year Comparison**





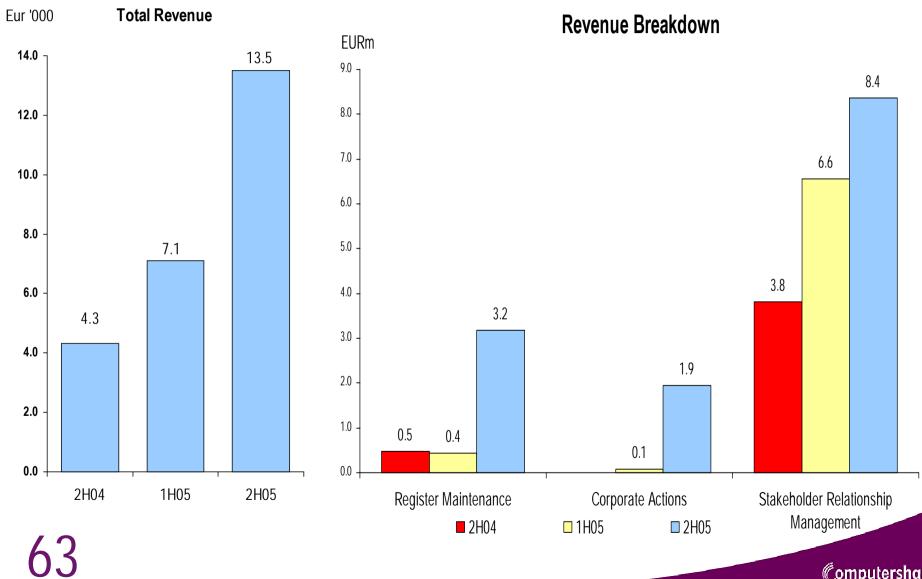
# **Ireland Half Year Comparison**





# **Germany Half Year Comparison**





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# South Africa Half Year Comparison



