# Margin Income Unwrapped

Headwind becoming tailwind

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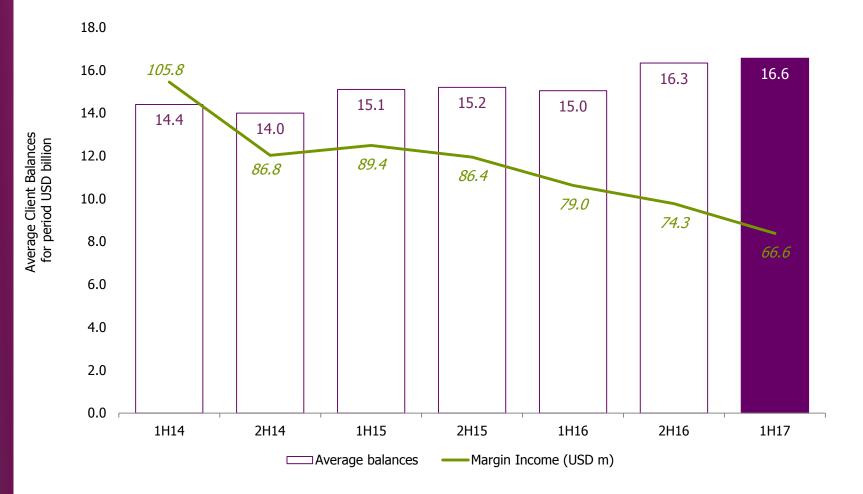
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CERTAINTY INGENUITY ADVANTAGE



## Margin Income

Headwind becoming tailwind, FY18 expected to be higher than pcp





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### Balances across the business model

Margin income features across a broad spectrum of products in our key markets of US, UK and Canada

> More than 90% of margin income is generated across 3 key currencies

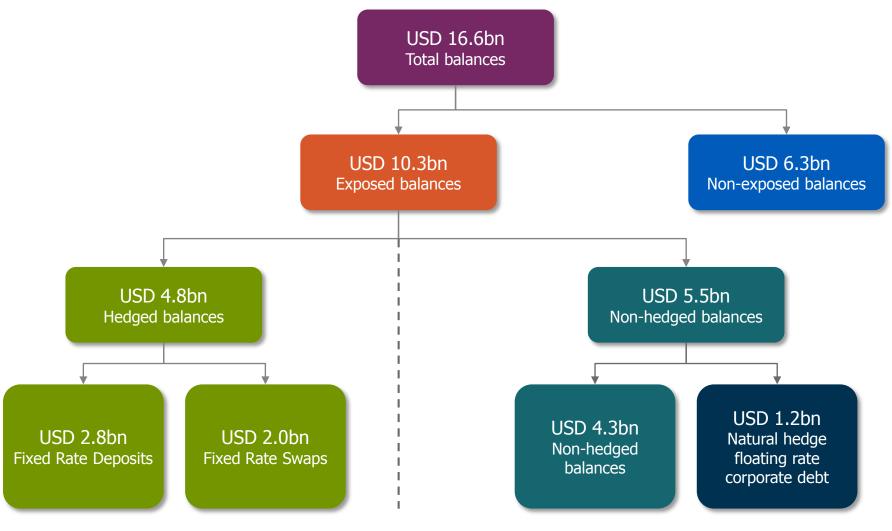
Business Activity	US	Canada	UK
Register Maintenance	• •	• •	•
Corporate Actions	•	• •	• •
Employee Share Plans	• •	•	•
Business Services - Class Actions	• •	• •	
Business Services - Bankruptcy Administration	• •		
Business Services - Mortgage Services	•		
Business Services - Corporate Trust		• •	
Business Services - Deposit Protection Scheme			•
Business Services - Voucher Services			•

denotes non-exposed balances



### Breakdown of balances

#### Exposed and hedged



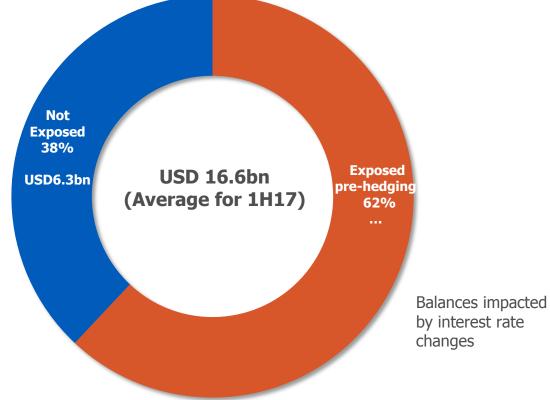
Lagged impact from rate changes

Immediate impact from rate changes

### **Balances analysis**

Majority of balances are exposed to interest rate changes

Balances that are not exposed to interest rate changes because either they earn a fixed spread or do not earn interest at all





# Exposed and non-exposed balances by business

Yield, balances and margin income breakdown

Business Activity	1H17 Balances (USD billions)	Margin Income (USD millions)		
	Exposed	Non-exposed		
Register Maintenance	2.0	0.4	10.2	
Corporate Actions	2.7	1.2	18.4	
Employee Share Plans	1.6	0.3	8.7	
Business Services	4.0	4.4	29.3	
Totals	10.3bn	6.3bn	66.6m	
	16.			
Margin Income	\$52.0m	\$14.6m		
Average annualised yield	1.01%	0.46%		



## Profile of the non-exposed balances

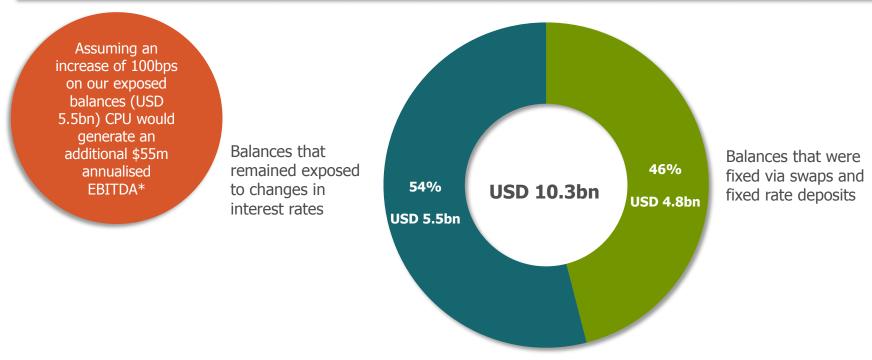
- > In 1H17 non-exposed balances represented USD 6.3bn or 38% of the total book
- Non-exposed balances occur across the product spectrum in multiple geographies but are concentrated more heavily in the US and Canada
- Our fee spread is fixed, 3rd parties remain exposed to movements in interest rates and they, not CPU, will benefit from rising rates
- > Typical product examples of non-exposed balances include:
  - Escrows across corporate actions and business services eg. class action administration, bankruptcy administration and corporate trust
  - Business Services corporate trust products where for regulatory reasons clients require us to hold the funds
- By their very nature, the quantum of these types of funds can move around significantly but since FY09 this component of the book has averaged just under 30% of total balances. Balances typically held for < 1 year</li>
- Growth in recent periods has been underpinned by increases in escrow mandates and our class actions business

# Exposed balances (hedged and un-hedged)

Key driver of margin income upside

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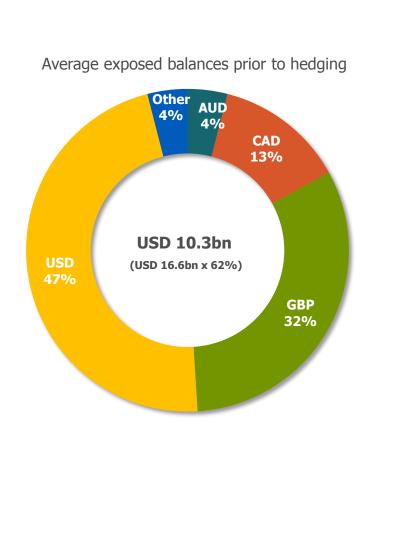
Average exposed balance pre-hedging									
	1HFY17	FY16	FY15	FY14	FY13	FY12	FY11	FY10	FY09
Average balances (USD)	10.3bn	9.9bn	10.5bn	10.8bn	11.6bn	9.2bn	7.4bn	6.29bn	4.9bn
% of overall balances	62%	64%	69%	76%	77%	67%	72%	74%	72%

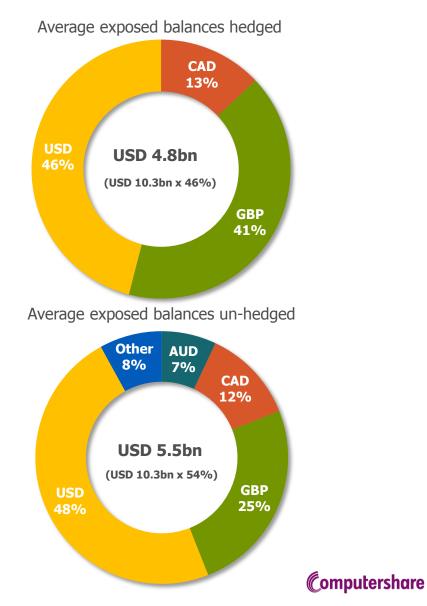


\* CPU floating rate debt will operate as a natural hedge against exposed balances, at Profit before Tax the impact is unchanged for 1H17

## Breakdown of exposed balances by currency

Currently most exposed to USD rates though GBP and CAD remain important





<sup>9</sup> Average balances during 1H17

# Profile of our swap and deposit book

Management of exposed balances

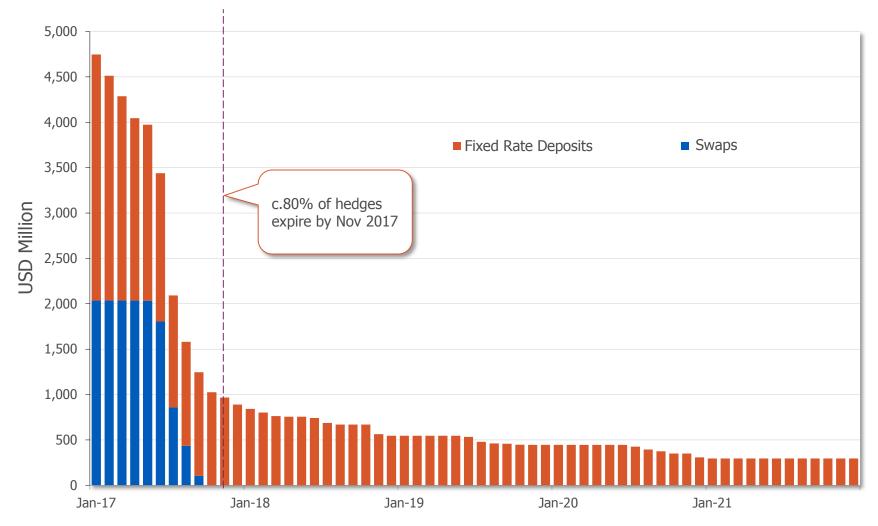


#### Treasury management

- Treasury teams are actively managing exposed balances within policy guidelines
- Floating rate term deposits enable us to achieve a premium yield compared to at call rates while retaining exposure to a higher rate environment
- Fixed rate swaps give greater flexibility on liquidity with reduced credit risks
- In a low rate environment (bottom of the cycle) floating rate deposits and short duration swaps will feature more heavily to ensure exposure to a change in cycle
- In a higher rate environment, increased use of fixed rate swaps or fixed rate deposits with longer duration would be typical

# Profile of our swap and fixed rate deposit book

Short duration hedging – enhances yield without preventing the benefit of potential rate rises

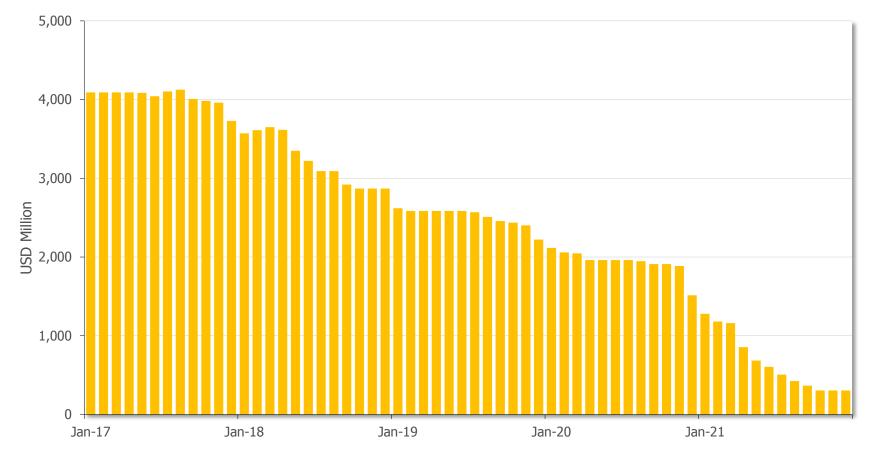




# Duration – enhancing yield

Stability of balances facilitates long term depositing

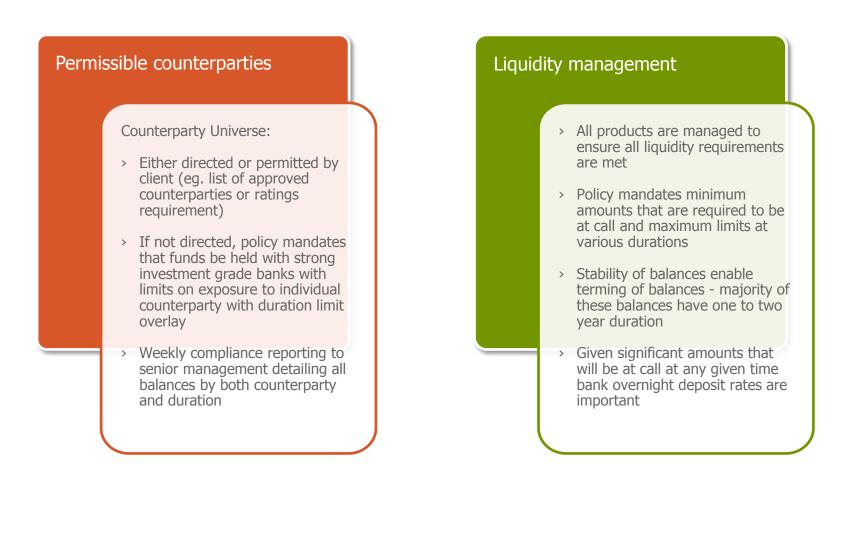
> Floating rate deposits are included in both exposed and non-exposed balances





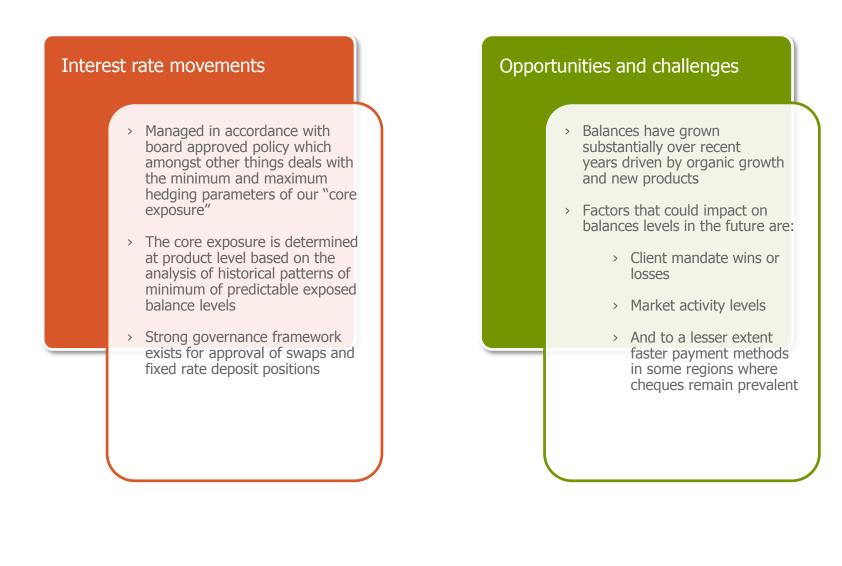
### Governance and sensitivities

Our approach to managing balances



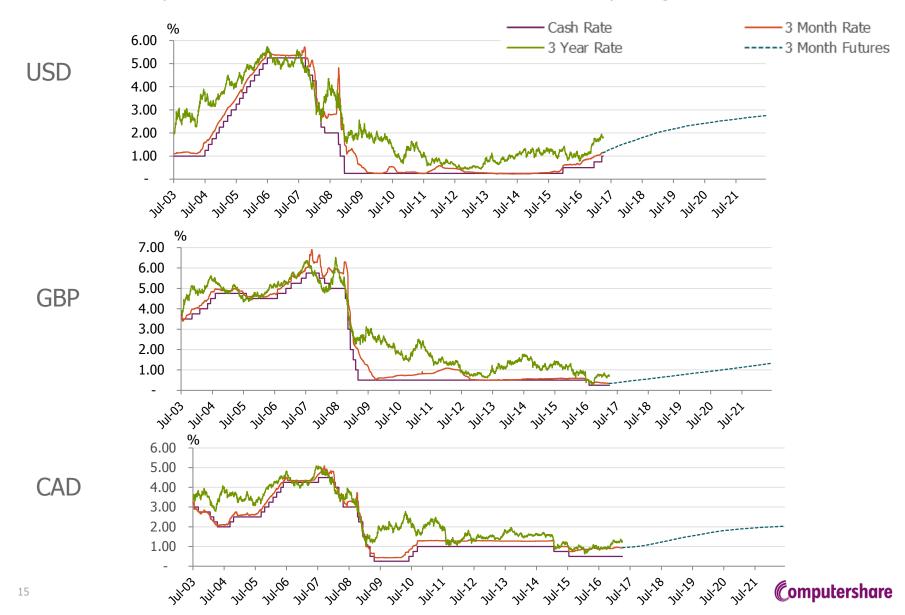
### Governance and sensitivities

Our approach to managing balances



### Headwind turning into tailwind

After a sustained period of interest rate declines rate curves are now improving



#### Conclusions



#### Tailwind

FY18 Margin income expected to increase

#### \$10.3bn

Balances exposed to rates; immediate and lagged benefits

#### **Yield enhanced**

Disciplined use of swaps and term deposits to enhance yield

#### No cliff/no lockout

No material impact from expiring hedges. Short duration book ensure benefits as rates rise

#### **1 % = \$55m EBITDA**

\$55m annualised EBITDA benefit from 1% increase on exposed un-hedged balances

