Computershare Limited Full Year Results 2010 Presentation

Stuart Crosby Peter Barker

11 August 2010



Introduction Financial Results CEO's Report



Stuart Crosby

President & Chief Executive Officer

Results Highlights Management Adjusted Results



	FY 2010	FY 2009	v FY 2009	FY 2010 @ FY 2009 exchange rates
Management Earnings per share (post OEI)	US 57.80 cents	US 52.11 cents	Up 11%	US 55.74 cents
Total Revenue	\$1,619.6	\$1,511.6	Up 7%	\$1,552.5
Operating Expenses	\$1,111.3	\$1,035.9	Up 7%	\$1,060.8
Management Earnings before Interest, Tax, Depreciation and Amortisation (EBITDA)	\$510.9	\$475.5	Up 7%	\$493.4
EBITDA Margin	31.5%	31.5%	Flat	31.8%
Management Net Profit after OEI	\$321.2	\$289.5	Up 11%	\$309.7
Days Sales Outstanding (DSO)	41 days	40 days	Up 1 day	
Cash Flow from Operations	\$414.5	\$341.5	Up 21%	
Free Cash Flow	\$357.4	\$318.6	Up 12%	
Capital Expenditure	\$93.9	\$22.9	Up 310%	
Net Debt to EBITDA ratio	1.40 times	1.67 times	-0.27 times	
Full Year Dividend	AU 28 cents	AU 22 cents	Up AU 6 cents	
Average Dividend franking amount	55%	45%	Up by 10%	

Note: all results are in USD millions unless otherwise indicated



Computershare Strengths



- > Strong balance sheet, low gearing and continued robust cash generation.
- > Diversification into counter and non cyclical businesses gives stability to revenue and profit base.
- > More than 70% of revenue recurring in nature.
- > Demonstrated ability to acquire and integrate businesses that add to shareholder value.
- Global footprint (in all major markets and 20 plus countries including China, India, Russia) supports unique cross-border transaction capabilities.
- Consistent investment in R&D and product development provides strong platform for the future.
- Sustained record for delivering service and product innovation, quality improvements, operational efficiencies and cost reductions.



Outlook



- > As anticipated, transactional revenues have been subdued and there is no clarity when more typical levels will return. Revenue lines affected include corporate actions, mutual fund proxy solicitation, bankruptcy administration and trading.
- > Net margin income has declined as hedges roll off. Client attrition through insolvency, bail-out and takeover also drags on annuity revenue.
- > Cost management remains a key focus. But there will be some cost catch up in FY11, for example, salary increases and non-contracted variable compensation (largely frozen / not paid last year) and capex. Interest costs will also increase as a result of higher margins on bank facilities renewed.
- > Despite the revenue softness, we plan to maintain our investment in technology. We see this as vital to our capacity to execute on inorganic growth opportunities.
- > In the absence of a pick up in transactional opportunities or a material acquisition, we believe that matching the FY10 eps result will be difficult. We anticipate management eps being 5% to 10% lower in FY11.
- > This guidance assumes that equity, interest rate and FX market conditions remain broadly consistent with current levels for the rest of the financial year.







Peter Barker Chief Financial Officer

Drivers Behind FY 2010 Financial Performance



- > Strong delivery of recurring revenues across both the year and across business lines and geographies, good client retention (post GFC losses) and solid performance from non-equity market businesses (Corporate Trust, Deposit Protection Scheme, Voucher Services, Bankruptcy and Class Action Administration) showing the benefit of recent diversification.
- Continued cost discipline, however some one-off GFC benefits not repeated, eg accrued discretionary compensation, made some (previously deferred) IT capex, opportunistic UK property purchase.
- > For transactional activity, 2010 was a year of "two halves":
 - > H1 continued the strong performance of FY09 with good revenues from corporate actions (especially capital—raisings), strong contribution from KCC, large mutual fund solicitation projects.
 - > H2 saw abatement in a range of these areas.
- > Excellent maintenance of client balance levels.
- Margin income down and our own interest costs also reduced (however interest cost will increase in 2011 as spreads from refinancing kick in).



Group Financial Performance



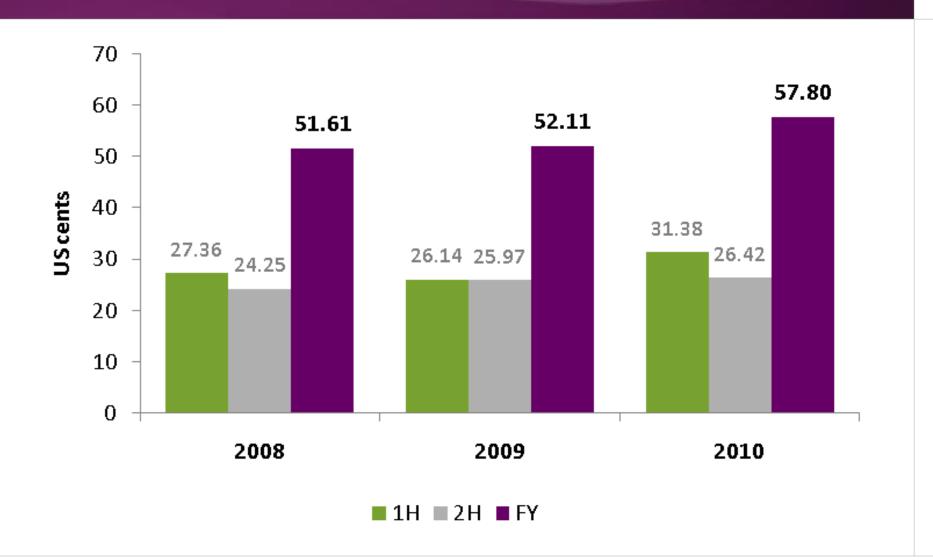
	FY10	FY09	% variance to FY 2009
Sales Revenue	\$1,599.6	\$1,494.0	7%
Interest & Other Income	\$20.0	\$17.6	13%
Total Revenue	\$1,619.6	\$1,511.6	7%
Operating Costs	\$1,111.3	\$1,035.9	7%
Share of Net (Profit)/Loss of Associates	(\$2.6)	\$0.2	
Management EBITDA	\$510.9	\$475.5	7%
Management Adjustments - Revenue/(Expense)	(\$5.7)	(\$31.6)	
Reported EBITDA	\$505.2	\$443.9	14%
Statutory NPAT Management NPAT	\$294.8 \$321.2	\$255.7 \$289.5	15% 11%
Management EPS	US 57.80 cents	US 52.11 cents	11%
Statutory EPS	US 53.05 cents	US 46.02 cents	15%

Note: all results are in USD millions unless otherwise indicated



Analysis of Management EPS

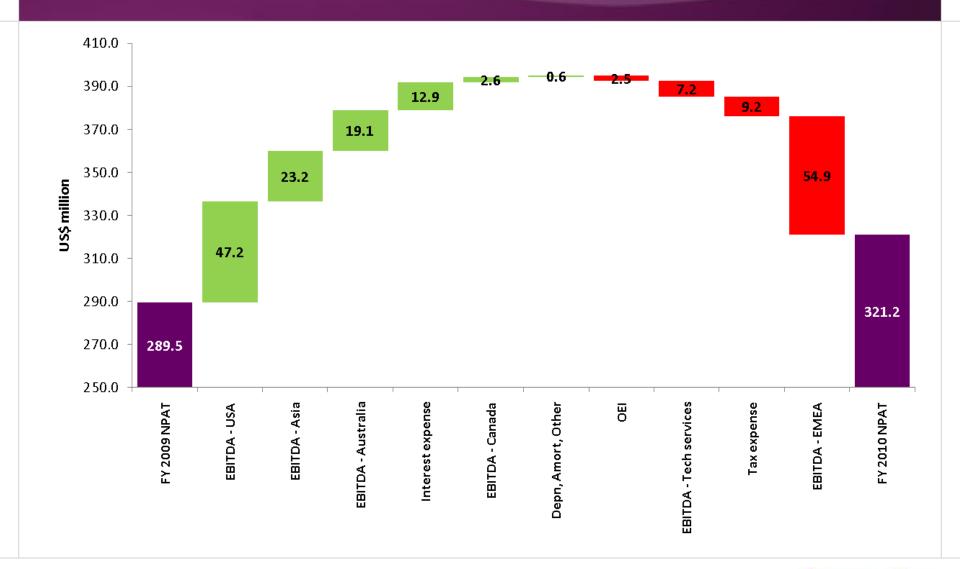






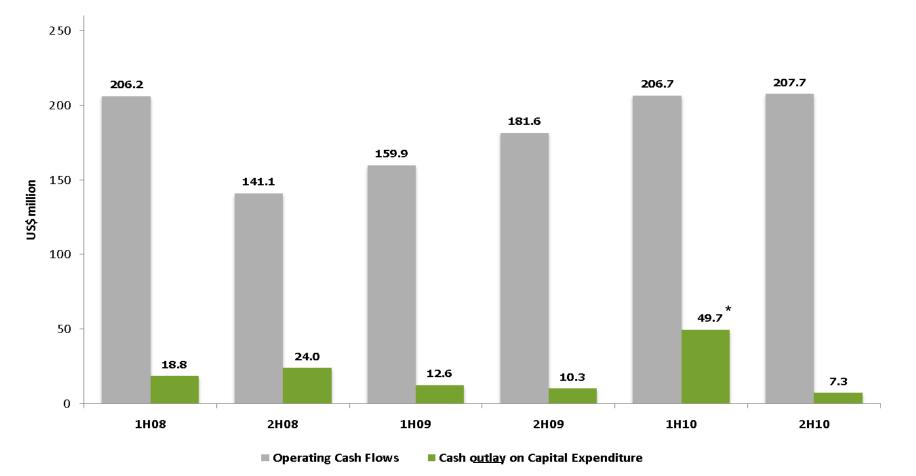
FY 2010 Management NPAT Analysis





Free Cash Flows





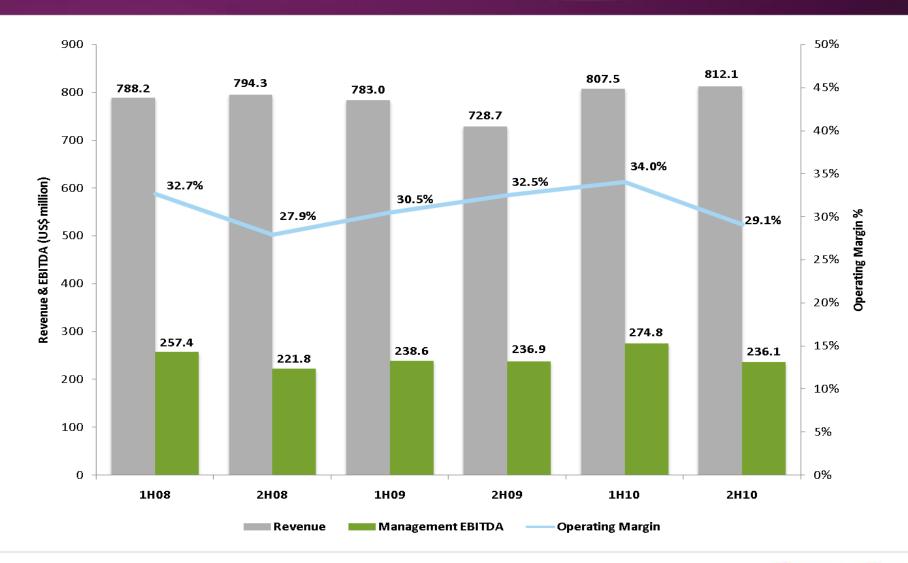
Notes

- 1. * US\$ 49.7m includes acquisition of Land and Buildings in the UK (US\$ 34.7m)
- 2. Conversion of Melbourne HQ from operating lease to finance lease not reflected here as not a cash outlay



Revenue & EBITDA Half Year Comparisons







Revenue Breakdown



Revenue Stream	FY 2010	1H 2010	2H 2010	FY 2009	1H 2009	2H 2009	FY 2010 variance to FY 2009 (%)
Register Maintenance	\$641.8	\$312.6	\$329.2	\$629.3	\$335.0	\$294.3	2%
Register Maintenance	70-11.0	7512.0	4323.2	7023.3	7555.0	γ2 54.5	270
Corporate Actions	\$215.0	\$116.9	\$98.1	\$273.5	\$145.6	\$127.9	(21%)
Business Services	\$262.9	\$139.8	\$123.1	\$176.9	\$76.0	\$100.9	49%
Stakeholder Relationship Mgt	\$163.5	\$81.6	\$81.9	\$127.6	\$56.6	\$71.1	28%
Employee Share Plans	\$119.8	\$49.6	\$70.1	\$98.4	\$54.1	\$44.3	22%
Communication Services	\$159.0	\$78.1	\$80.9	\$146.6	\$83.5	\$63.2	8%
Technology & Other Revenue	\$57.5	\$28.8	\$28.8	\$59.2	\$32.2	\$27.0	(3%)
Total Revenue	\$1,619.6	\$807.5	\$812.1	\$1,511.6	\$782.9	\$728.7	7%

Note: All results are in USD millions. Included in the FY 2010 revenue results are \$152.0m of Margin Income (FY09: \$170.3m) and \$264.6m of Recoverable Income (FY09: \$242.4m)



FY 2010 Regional Analysis & Revenue **Breakdown**

Regional Reporting

Management

Stakeholder Relationship

Employee Share Plans

Technology & Other

Communication Services



Regional Reporting	
Previous Structure	Current Structure
North America	USA
Asia Pacific	Canada
Europe, Middle East & Africa	Australia & NZ
	Asia
	Europe, Middle East & Africa
Revenue Segments	
Previous Structure	Current Structure
Register Maintenance	Register Maintenance
Corporate Actions	Corporate Actions
Fund Services	Business Services*

Stakeholder Relationship Management**

Employee Share Plans

Technology & Other

Communication Services

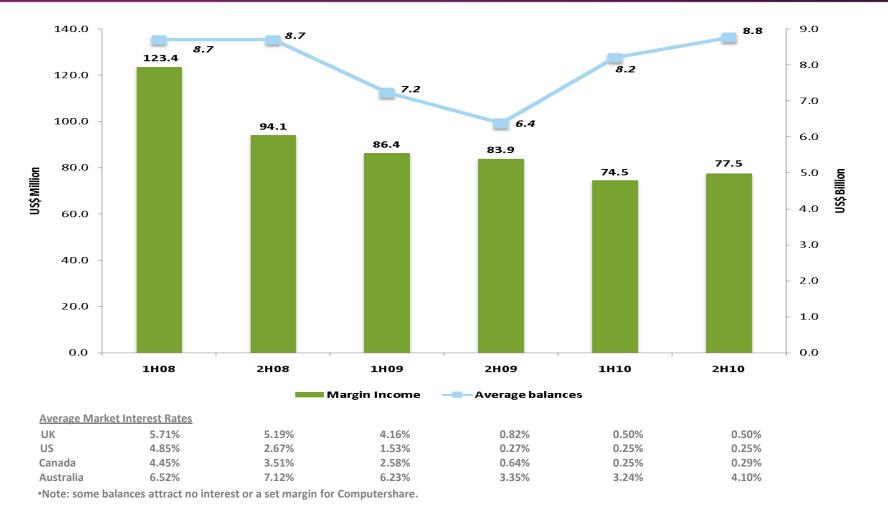


^{*} Business Services – KCC, Administar, IML events (from Corporate Actions), Computershare Voucher Services & **Deposit Protection Scheme (from Registry Maintenance)**

^{**} USA Fund Services now incorporated in Stakeholder Relationship Management, other regions reflected in **Register Maintenance**

Margin Income Analysis





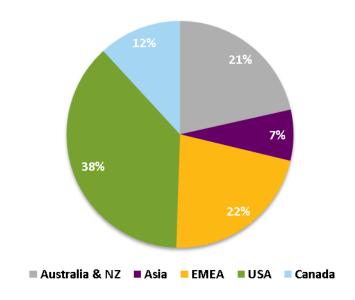
[•] Source: UK – Bank of England MPC Rate; US – Federal Reserve Fed Funds Rate; Canada – Bank of Canada Overnight Target Rate; Australia – Reserve Bank of Australia Cash Rate



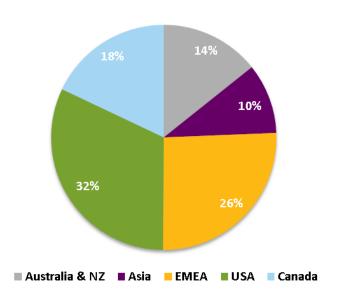
FY 2010 Revenue & EBITDA Regional Analysis



Total Revenue breakdown



EBITDA breakdown





Operating Costs Half Year Comparisons

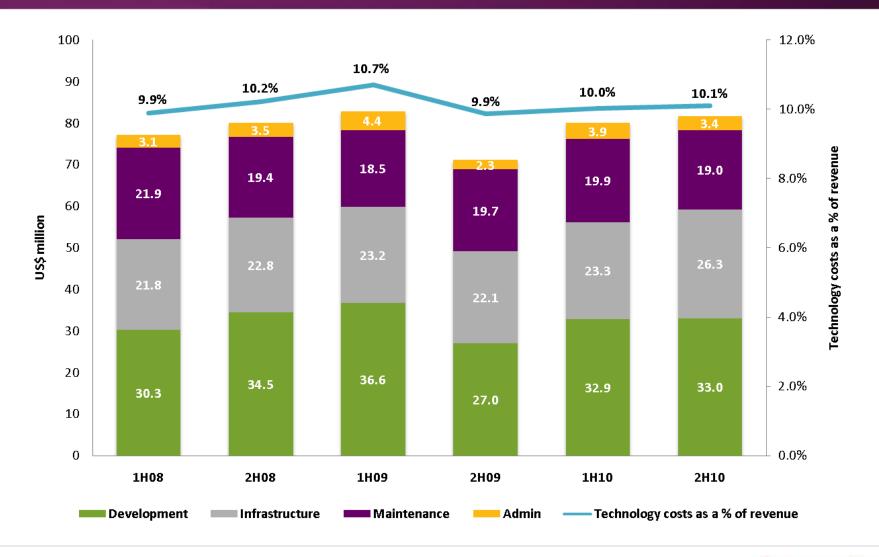






Technology Costs Continued Investment to Maintain Strategic Advantage







Balance Sheet as at 30 June 2010

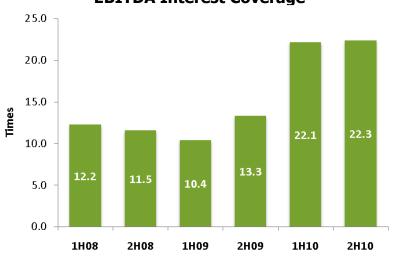


	Jun-10 US\$'000	Jun-09 US\$'000	Variance Jun-10 to Jun-09
Current Assets	\$653,512	\$537,014	22%
Non Current Assets	\$2,036,943	\$1,960,524	4%
Total Assets	\$2,690,455	\$2,497,538	8%
Current Liabilities	\$497,347	\$414,935	20%
Non Current Liabilities	\$1,120,156	\$1,181,434	(5%)
Total Liabilities	\$1,617,503	\$1,596,369	1%
Total Equity	\$1,072,952	\$901,169	19%

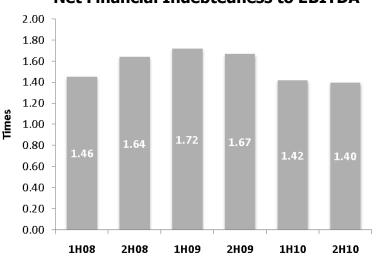
Key Financial Ratios



EBITDA Interest Coverage



Net Financial Indebtedness to EBITDA



	Jun-10 US\$ M	Jun-09 US\$ M	Variance Jun-10 to Jun-09
Interest Bearing Liabilities	\$994.0	\$974.3	2%
less Cash	(\$278.7)	(\$180.4)	54%
Net Debt	\$715.4	\$793.9	(10%)
Management EBITDA	\$510.9	\$475.5	7%
Net Debt to Management EBITDA	1.40	1.67	(16%)



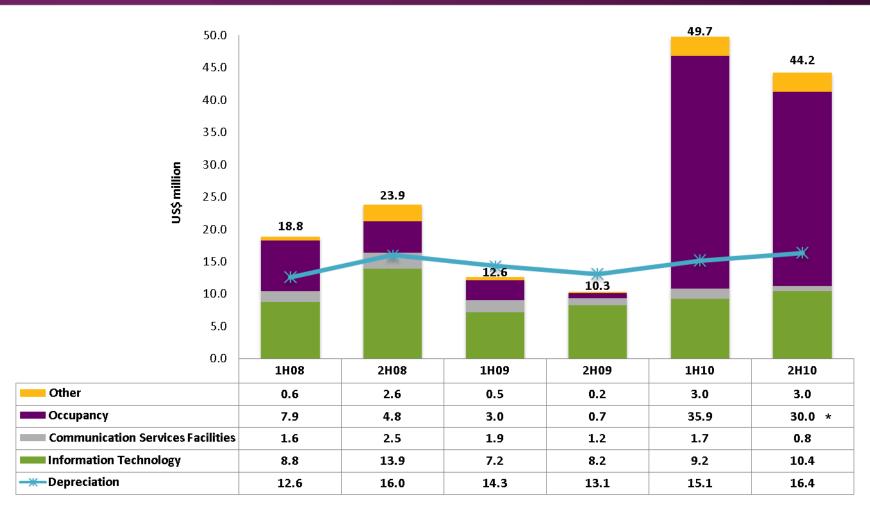
Debt Facility Maturity Profile





Capital Expenditure vs. Depreciation





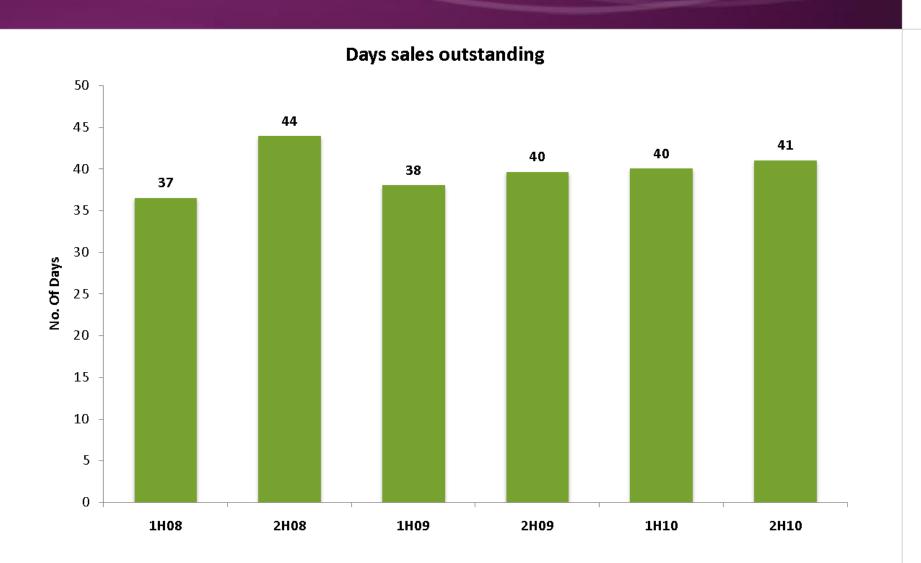
Notes



^{*} US\$ 29.8M conversion of Australian HQ building from operating lease to finance lease

Working Capital Management







Return On Invested Capital Vs. WACC and Return on Equity







Equity Management — Final Dividend of 14 cents (AU)



EPS - Basic	US 53.05 cents
EPS - Management	US 57.80 cents
Interim Dividend	AU 14 cents (50% franked)
Final Dividend	AU 14 cents (60% franked)
Current yield*	2.4%

^{*} Based on 12 month dividend and share price of AU\$ 10.28 (close 9 August 2010)



Financial Summary – Final Remarks on FY10



- Another record management EPS.
- > Diverse portfolio of revenues, disciplined expense, cost and capital expenditure management have driven solid margins and excellent free cash flow.
- > Maintained strong and conservative balance sheet.
- > Full year dividend increased from AUD 22 cents per share (average franking 45%) to AUD 28 cents per share (average franking 55%).

Financial Market **CEO's Report Overview** Results





Stuart Crosby President & Chief Executive Officer

Group Strategy and Priorities



Our group strategy remains as it has been:

- Continue to drive operations quality and efficiency through measurement, benchmarking and technology.
- > Improve our front office skills to protect and drive revenue.
- Continue to seek acquisition and other growth opportunities where we can add value and enhance returns for our shareholders.

In addition, we continue to commit priority resources in two areas:

- Continuing to lift our market position.
- > Engaging with a range of proposals and projects around the globe that look to change the legal and/or operational structure of securities ownership and of communications between issuers and investors (we refer to these matters as "market structure").



Delivery Against Strategy



Delivering on the first two limbs of the strategy (cost and revenue) has been a key priority:

- > Operational productivity and quality continues to improve across the globe.
- > Revenue initiatives offset to some extent revenue losses from client losses, lower interest rates and reduced transaction (dealing and M&A) volumes.
- > Our position at the top of independent service surveys evidences our quality achievements, and supports client retention and pricing.

In H2, we bought the Rosenthal class action business in the USA and completed the HBOS EES purchase in the UK, having in H1 acquired I-nvestor in Denmark and the former National City TA business in the USA. Since the end of the year we have moved to 100% ownership of Registrar Nikoil in Russia.

We continue to examine a broad range of acquisition opportunities, and our strong balance sheet and robust cashflows enable us to move quickly when we identify worthwhile opportunities.

We also monitor the relevance of businesses we own, and since the end of the year we have disposed of our electoral software business in the UK.



Priority - Lifting our Market Position



- > We continue to enhance the quality of our operational and client directed processes, and during the year we rolled out platforms to make it easier for intermediaries (especially brokers and custodians) to deal with us.
- > We continue to develop and launch new and enhanced products across the full range of our businesses.
- > Third party shareholder and issuer satisfaction surveys, as well as our own market research, continue to show that the market recognises the edge that our quality and product innovation give us.
- > The future ownership of a range of our competitors remains uncertain, with private equity active over the past period (selling in Australia, buying in Canada and generating a number of rumours in other markets).



Priority - Market Structure Projects



- > We continue to work on a range of market structure projects around the world, for example the SEC's concept release on the US Proxy System and the ECB's Target 2 Securities project. Similar exercises are underway in China, Russia, Hong Kong and the UK.
- > In all cases, our global experience gives us a unique and widely-valued perspective, and we are active and influential participants in the debate.
- > We work to deliver our clients better transparency of their ownership and more effective communication channels with their investors.
- > The SEC's Proxy concept release is very encouraging. The issues we believe to be important are all raised, and the concept release is framed in a fair and proportionate way. We expect a range of vested interests beneficiaries of the inefficiencies and opaqueness of the current system to oppose increased transparency and more effective communications. But we will be continuing to push for improvements and we are optimistic that we will be successful.
- > There have been significant positive developments in China, Russia and Hong Kong as well.



USA Update



- > Excellent service levels and quality across all businesses.
- > Winning new clients eg, Frontier (spin from Verizon).
- Significantly reduced volumes of project-driven work at Funds Services and KCC (Resourcing reduced in parallel, but profits still hit).
- > Small class action acquisition (Rosenthal) pushing into that space under the KCC banner, and seeing momentum pick up.
- > M&A remains quiet, hurting corporate actions and proxy revenues.
- > The SEC's "proxy plumbing" concept paper is out and does all we could have hoped.
- Low interest rates and general economic conditions continue to drag on revenues.

Canada Update



- > The corporate trust business won the State of Israel's global bond record keeping and paying agent work (being delivered in the US and UK as well as Canada), otherwise a slow market.
- > Corporate actions are very slow, impacting both investor services and proxy solicitation.
- Major restructure of operations launched with significant savings expected.
- > Good progress is being made on a range of market efficiency initiatives in cooperation with the Canadian Depository for Securities.
- > Low interest rates and general economic conditions drag across a range of the Canadian businesses.



EMEA Update



- > Migration and integration of the former HBOS Employee Equity Solutions business underway with a strong team assembled from around the world.
- > Voucher Services system migration complete.
- > New Russian management team working to integrate NRC and Nikoil now 100% ownership achieved.
- > VEM stabilised and 'washing its face' in a tough market.
- > Investor Services businesses across the region (UK, Ireland, Germany, South Africa, Russia, Scandinavia) all pretty slow as fundraising has mostly dried up (outside Ireland) and M&A also quiet.
- > Low interest rates and general economic conditions dragging on all businesses.

Asia Update



- HK IPO have good pipeline but retail demand off the boil Agricultural Bank only generated 100K applications (vs ICBC with 960K).
- > Major Chinese banks recapitalising two complete, three to go.
- > China plans and proxy business continues to grow profitably.
- > India quiet, with the mutual fund business hurt by big reduction in "liquid" fund balances (cash management trusts).

Australia & New Zealand Update

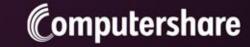


- Corporate action levels down significantly.
- Winning a good share of what work there is followed up Myer IPO role with Dulux and QR National IPO appointments.
- > Communication Services business winning new work, and final rationalisation post QMT acquisition (Sydney premises) underway.
- > Dealt well with complex new end of year reporting in the Plans space while competitors were in disarray.

Computershare Limited Full Year Results 2010 Presentation

Stuart Crosby Peter Barker

11 August 2010



Appendix: Full Year Results 2010 Presentation

11 August 2010

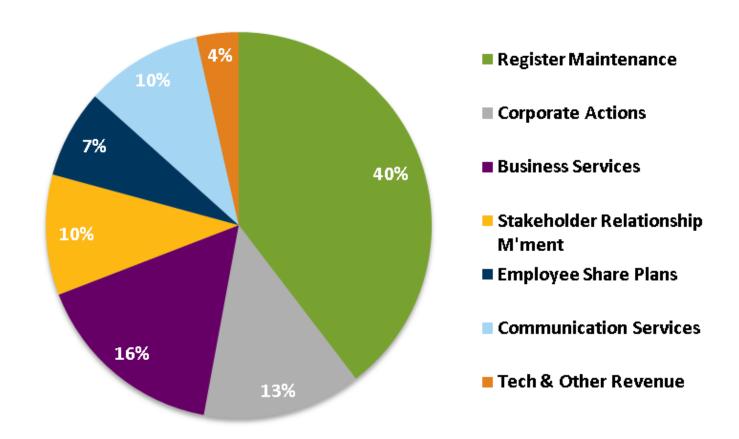


Appendix 1: Group Comparisons

Group Comparisons

CPU Revenues

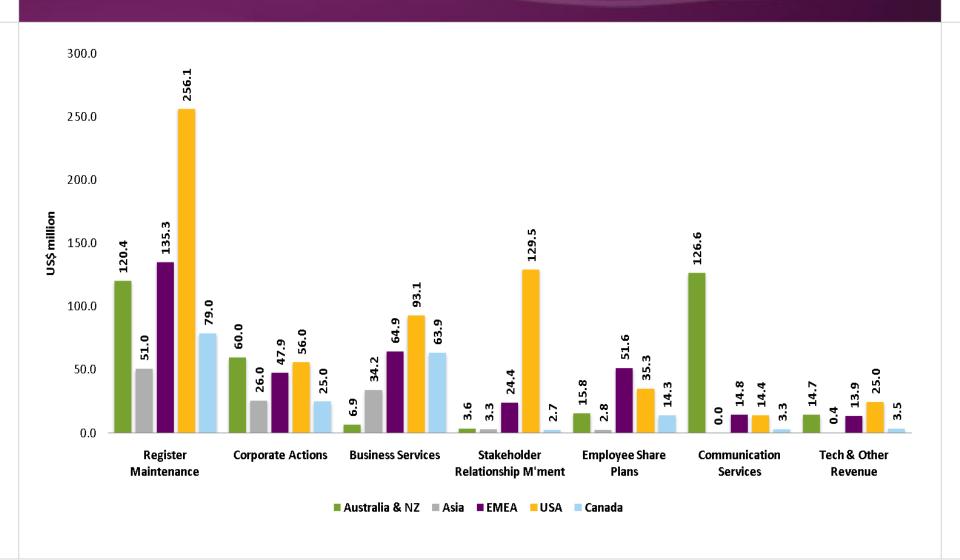






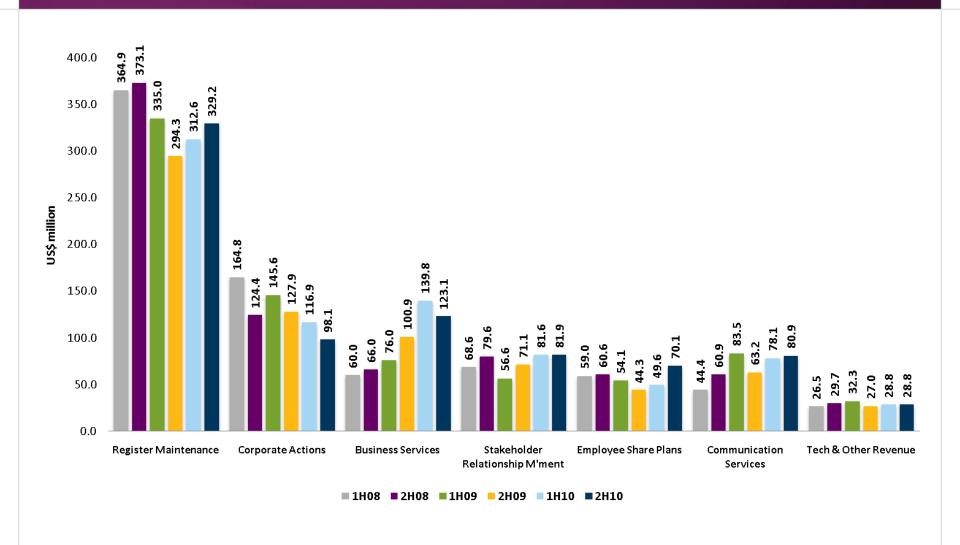
FY 2010 Revenue Regional Analysis





Revenue Half Year Comparisons

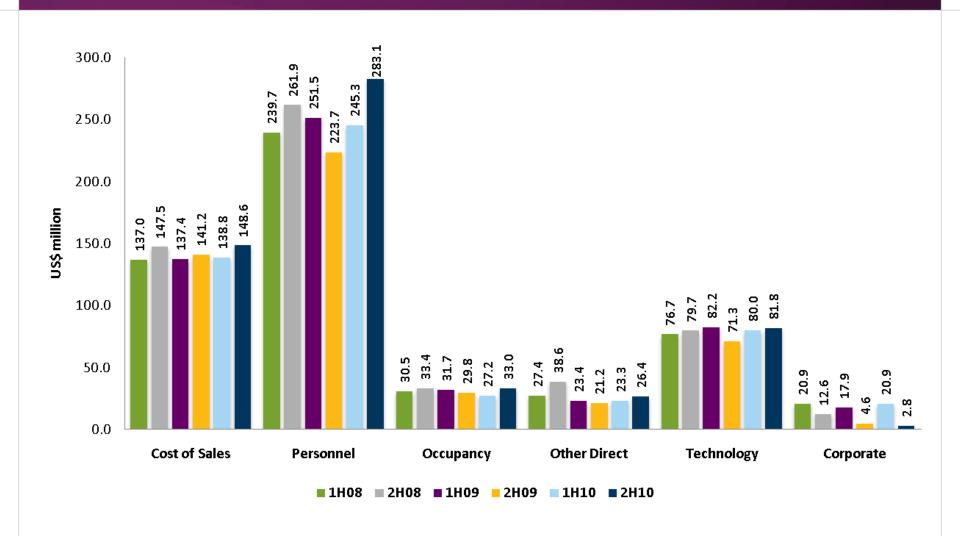






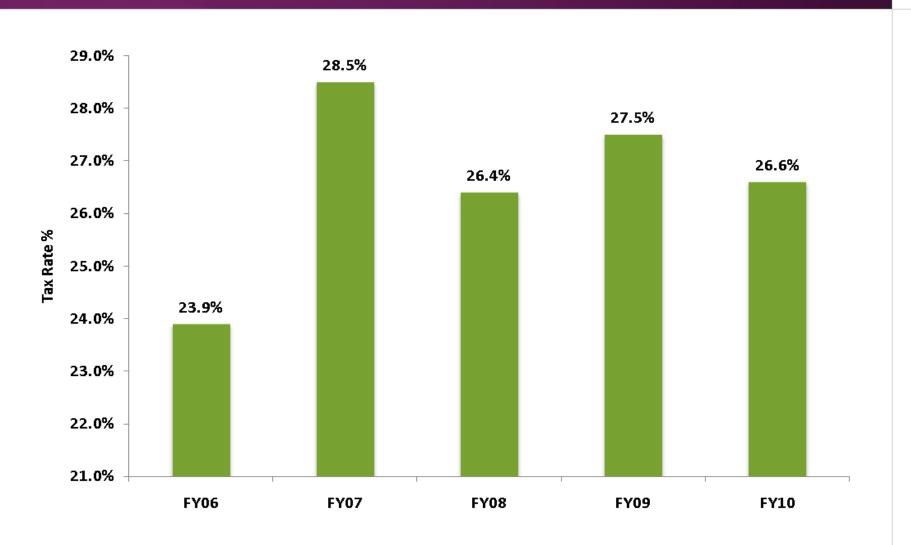
Operating Costs Half Year Comparisons





Underlying Effective Tax Rate

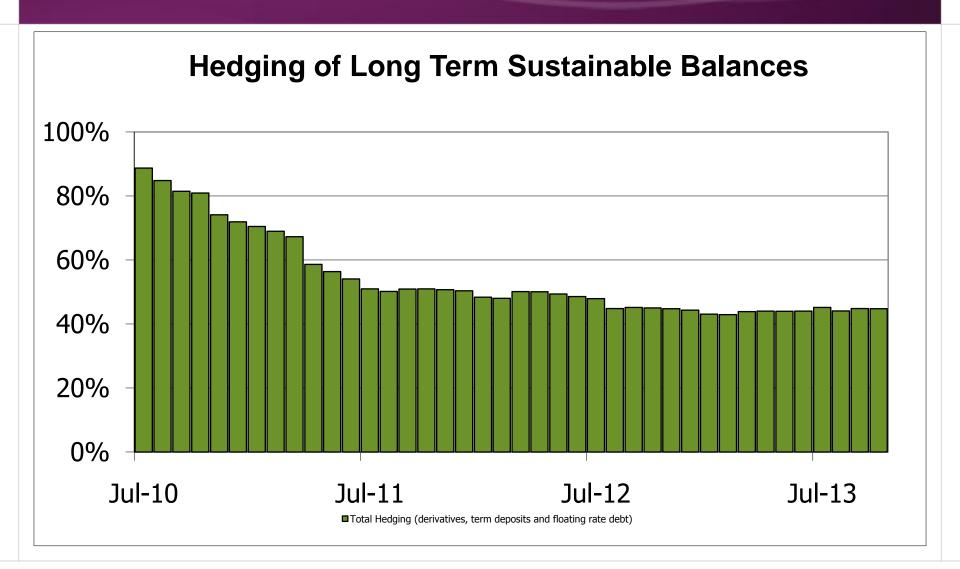






Hedge Lifecycles

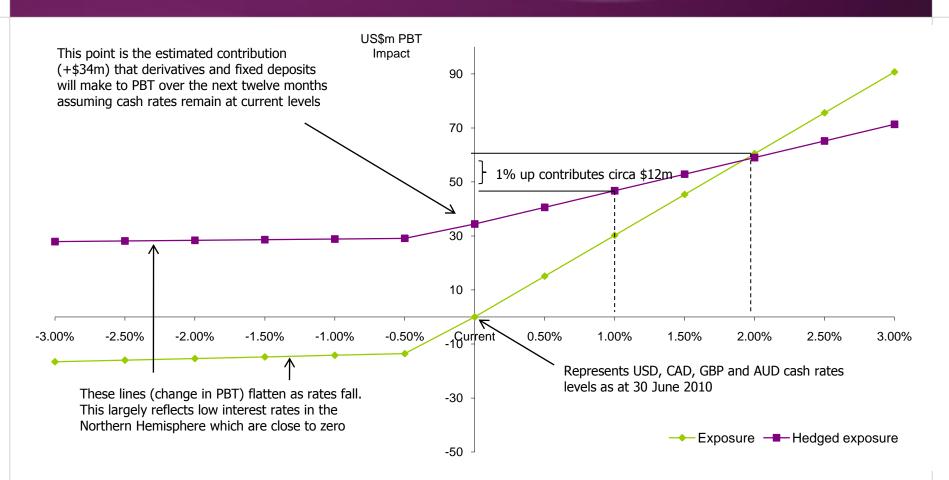






Impact of Interest Rates on Profit Before Tax ≥





This graph outlines the sensitivity of interest rate changes when measured against core client balances (long term sustainable balances), adjusted by the impact of floating rate debt, corporate cash balances and derivative positions.



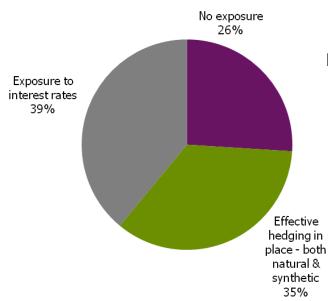
Interest Rate Hedging Risk Management



Interest Rate Hedging

Current Strategy:-

Continue to monitor medium term swap rates with the intention of accumulating cover should rates rise



Policy:

- Minimum hedge of 25% / Maximum hedge of 100%
- Minimum term 1 year / Maximum term 5 years
- Current hedging of balances exposed to interest rates: 47%



Appendix 2: Country Summaries

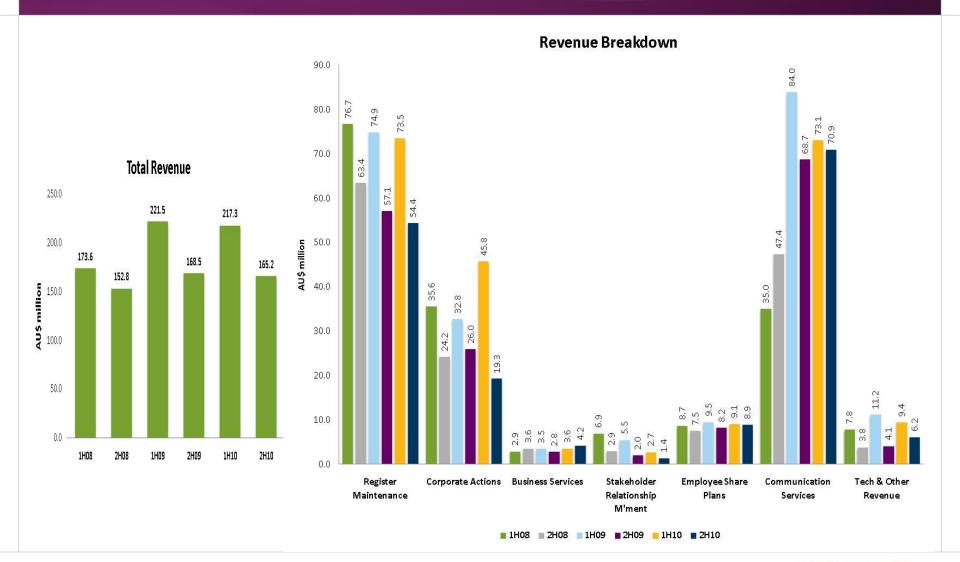


Country Summaries



AustraliaHalf Year Comparison

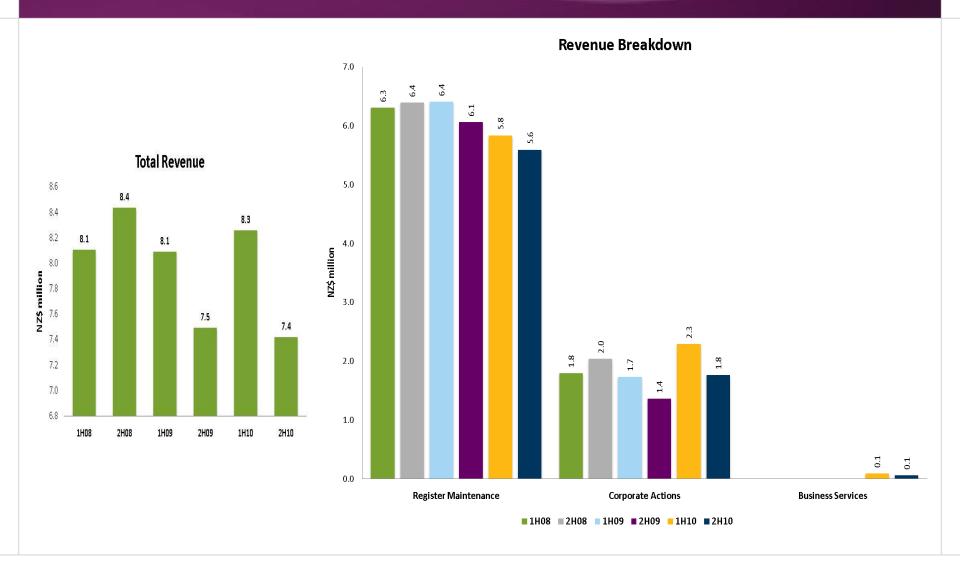






New Zealand Half Year Comparison

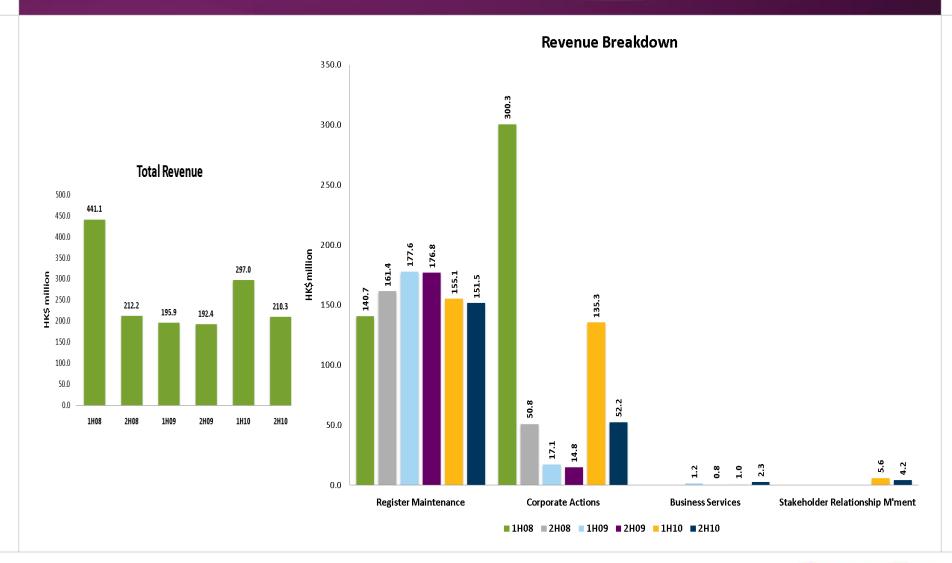






Hong Kong Half Year Comparison

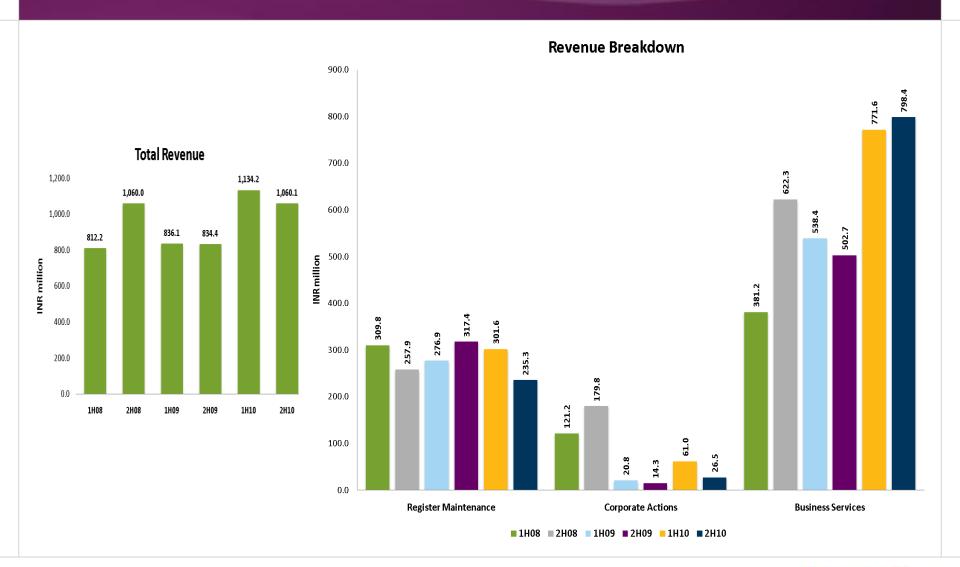






IndiaHalf Year Comparison

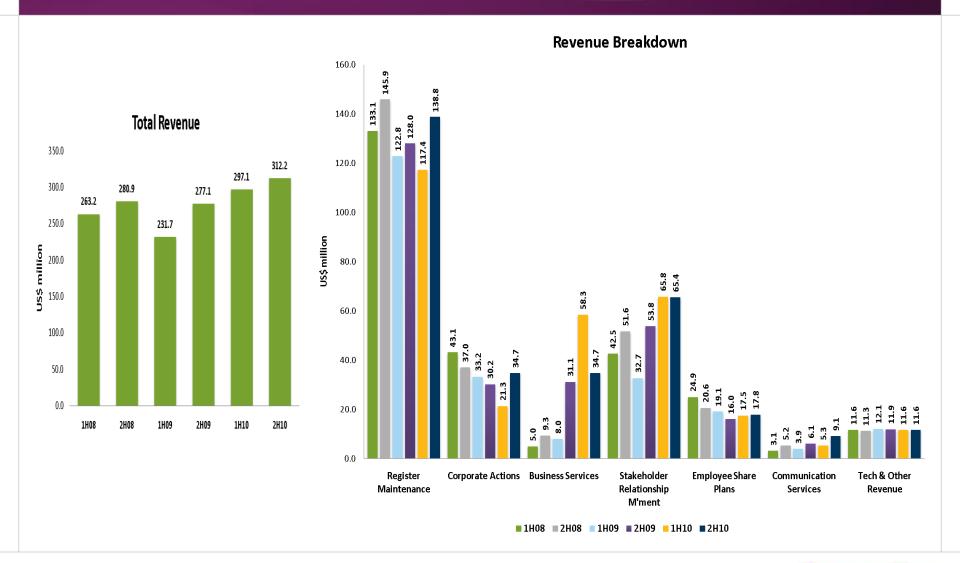






United StatesHalf Year Comparison

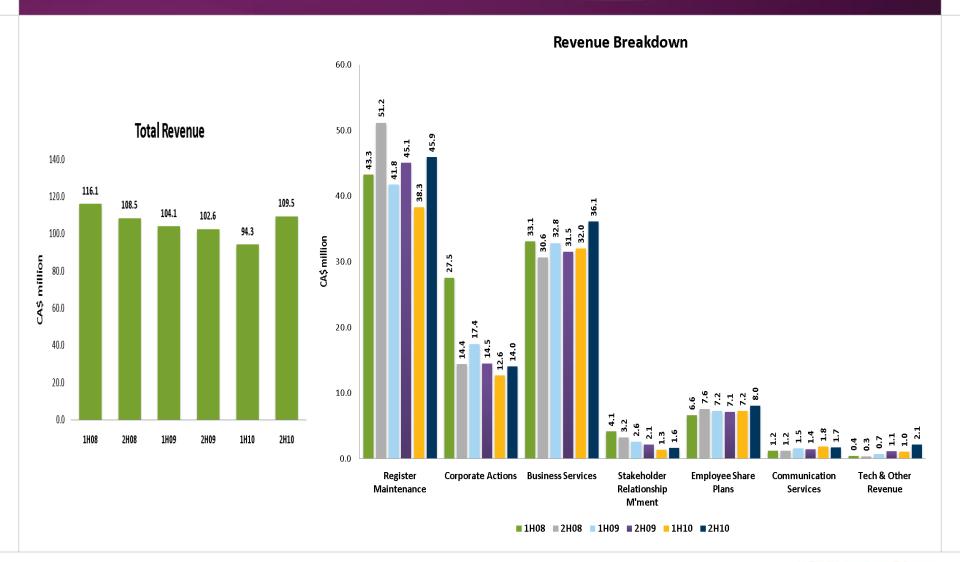






Canada Half Year Comparison

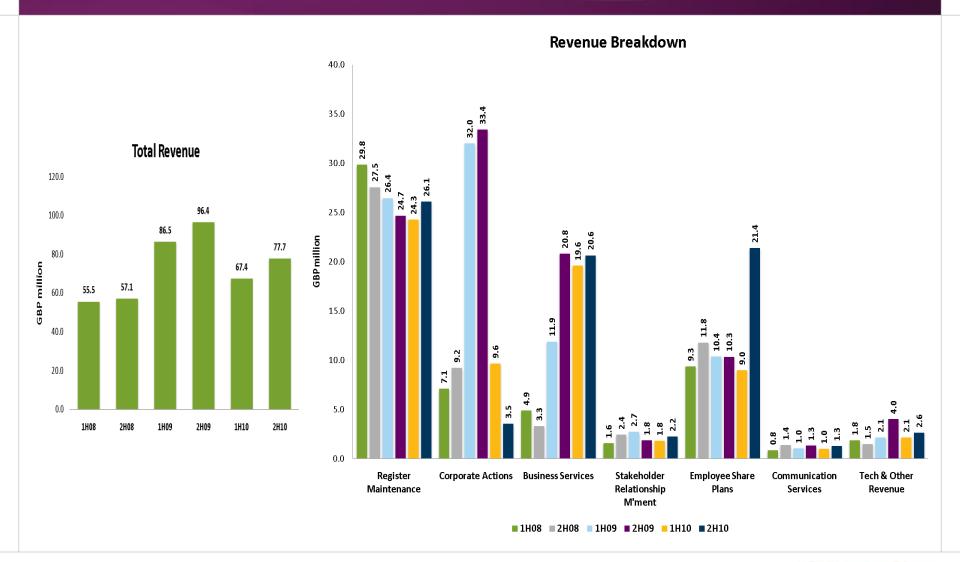






United KingdomHalf Year Comparison

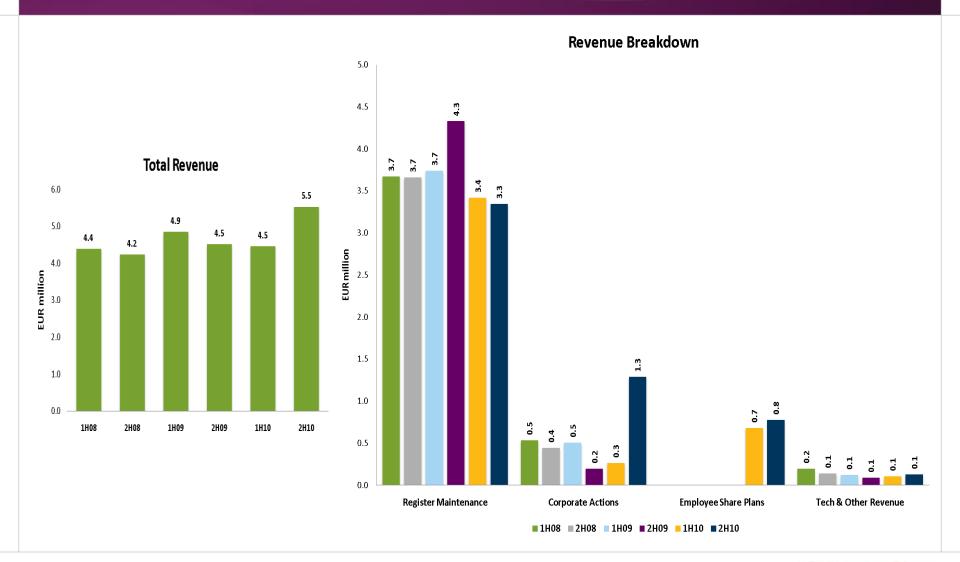






Ireland Half Year Comparison

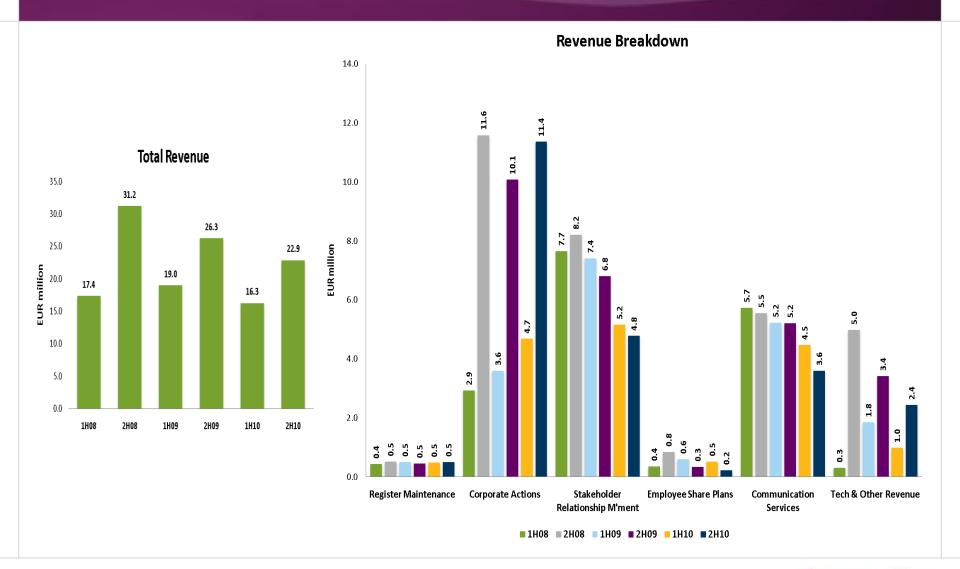






Germany Half Year Comparison

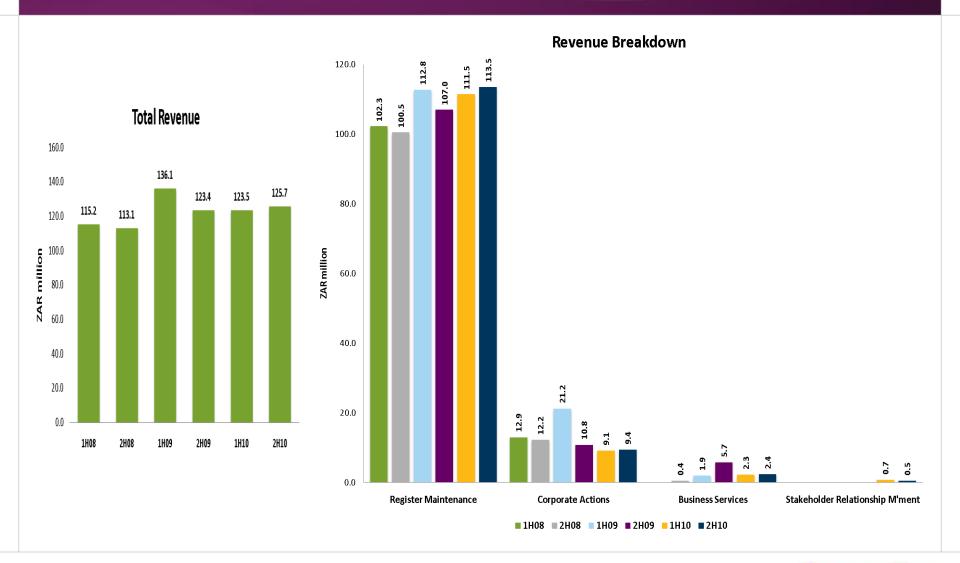






South AfricaHalf Year Comparison

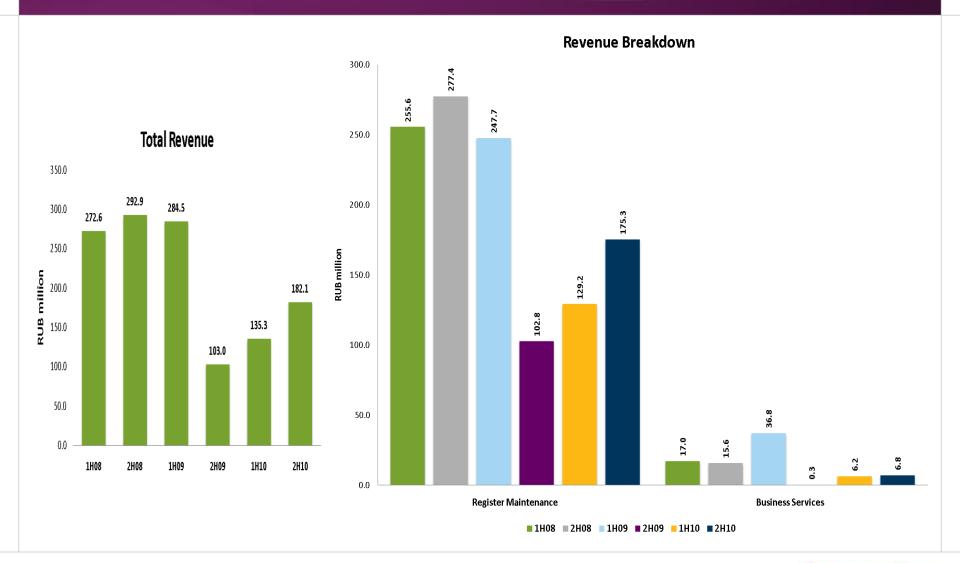






Russia Half Year Comparison







Appendix 3: Assumptions



Assumptions



Assumptions: Exchange Rates



Average exchange rates used to translate FY10 profit & loss to USD

USD	1.00000
AUD	1.13825
HKD	7.75900
NZD	1.43208
INR	46.73583
CAD	1.06571
GBP	0.63073
EUR	0.71745
ZAR	7.58359
RUB	30.21408
AED	3.67289
DKK	5.33968
SEK	7.25558

