#### Computershare Limited Half Year Results 2007 Presentation

Stuart Crosby Tom Honan

14 February 2007



CERTAINTY INGENUITY ADVANTAGE









## Stuart Crosby President & CEO



#### **Summary of Results**



- > Management Net Profit After OEI of US\$107.0m, up 104%
- > Total Revenue of US\$694.0m, up 18%
- > Free cash flows of US\$129.7m, up 153%
- > Operating Costs of US\$506.3m, a 3% increase
- > Days Sales Outstanding at 45 days, down 8 days
- > Final Dividend of 8 cents (AUD) per share

Note: all results are in USD except for dividend

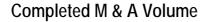


#### A strong result from a broad base

- > Performing well across all major business lines and regions
- > Standouts: US, UK, Canada, Aus, HK
- > Revenue growth a factor but margin growth more important
  - Cost growth 3% vs. sales revenue growth 18% takes Management EBITDA margin from 17% to 27%
- Market cycles (equity and interest rate) favourably aligned around the globe

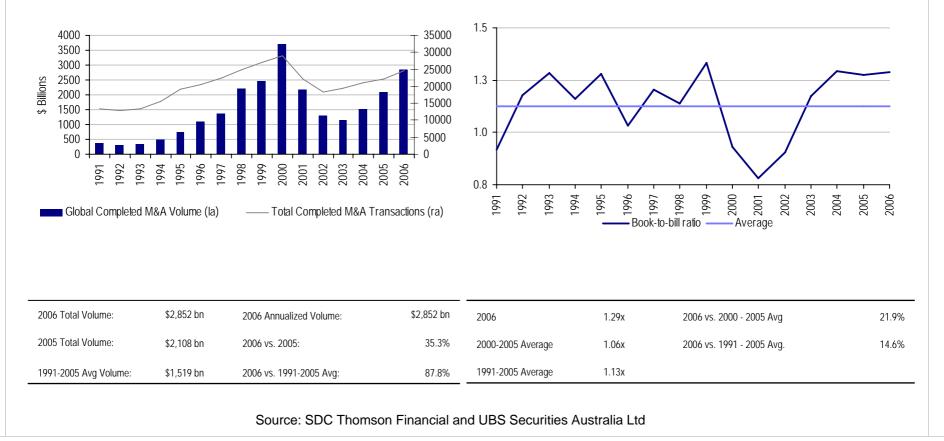


#### **Global Equities Market**



#### Annual M & A Book to Bill Ratio

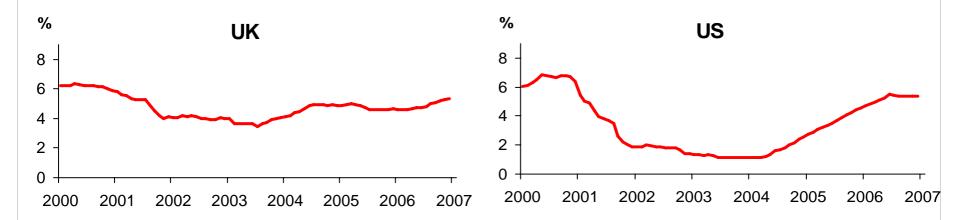
Introduction

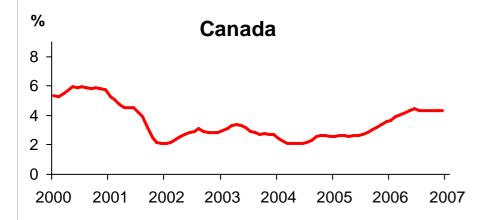


Computershare

#### **Global Interest Rate Market**









#### **Computershare Strengths**



- > Recurring Revenue >70% of revenue is of a recurring nature
- Global Diversification across 17 countries including growth engines China, India and Russia.
- > Exposure to northern hemisphere interest rates
- > Technological innovation and capabilities enhanced by acquisitions
- > Integration of businesses demonstrated achievement over many years
- > Continued strong EPS growth.



#### **Guidance Upgrade**



In light of the excellent first half result and the continuation of favourable equity and interest rate market conditions, the company is expecting to report annual earnings numbers (reflected in Management EPS) approximately 50% higher than last year. Any guidance beyond the current year will depend on market activity and will be provided at the company's annual release in August 2007.











- Announced 13<sup>th</sup> December 2006 adoption of US dollars as presentation currency
- Introduced as a result of the increasing contribution of the US businesses to the consolidated results of the Group
- Effective for the financial year beginning 1<sup>st</sup> July 2006 and beyond
- > Today's results are in US dollars



#### Group Financial Performance – US\$m

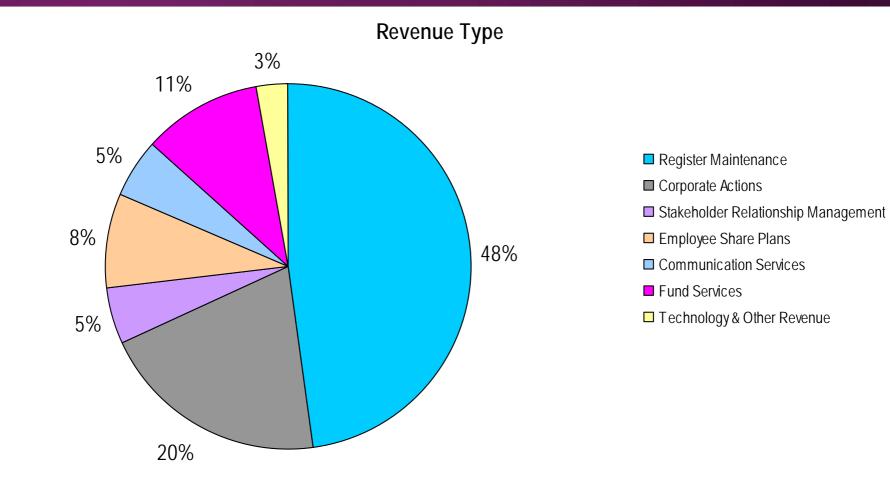


	IH07	IH06	Variance
Sales Revenue	687.9	583.6	18%
Interest & Other Income	6.1	4.4	38%
Total Revenue	694.0	588.1	18%
Operating Costs	506.3	489.5	(3%)
Share of Net (Profit)/Loss of Associates	(1.0)	(1.1)	
Management EBITDA	188.7	99.7	89%
Management Adjustments - Revenue/(Expense)	10.3	(4.4)	
Reported EBITDA	199.1	95.3	109%
Management EPS	17.86	8.82	102%



#### **CPU Revenues**





Computershare

#### Revenue Breakdown – US\$m



	1H07	1H06	Variance
Register Maintenance	331.1	284.6	16%
Corporate Actions	141.6	92.1	54%
Fund Services	73.0	67.2	9%
Stakeholder Relationship Mgt	34.2	35.4	(3%)
Employee Share Plans	58.2	44.2	32%
Communication Services	37.2	31.7	17%
Technology & Other Revenues	18.6	32.8	(43%)
Total Revenue	694.0	588.0	18%

Note: Included in the revenue results are \$84.0m of Margin Income (1H06: \$52.1m) and \$132.9m of Recoverable Income (1H06: \$111.8m).



#### **Behind the Headline – NPAT IMPACT**



US\$000's

Net profit after tax at 31 December 2006	119,345
Marked to market adjustments - derivatives	(205)
Client list amortisation	1,193
Profit on sale of Analytics	(7,951)
US property rationalisation	1,483
Acquisition provisions no longer required	(1,855)
Tax losses recognised	(4,977)
Management adjusted profit after tax at 31 December 2006	107,033



## **EPS Growth FY05 to FY10**

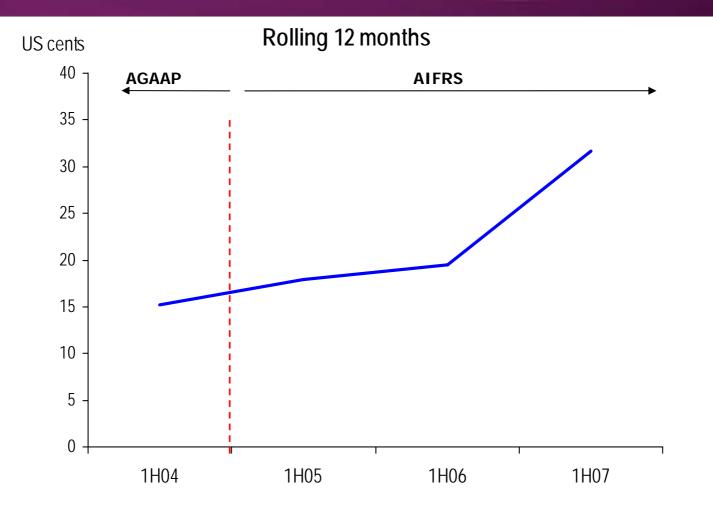
Financial Results

Management EPS US cents 50 40 30 20 10 0 FY06 FY05 FY07 FY08 FY09 FY10

---- EPS projected from FY05 at 20% p.a. ---- Actual / Forecast EPS growth

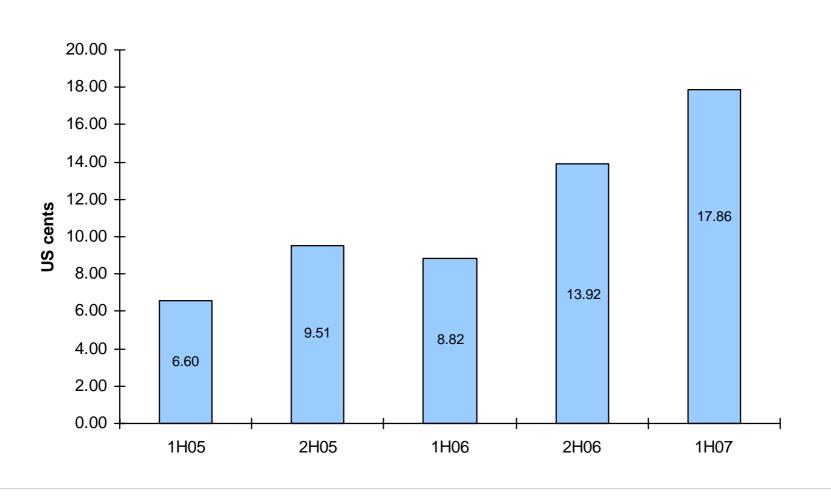


## Management EPS Performance



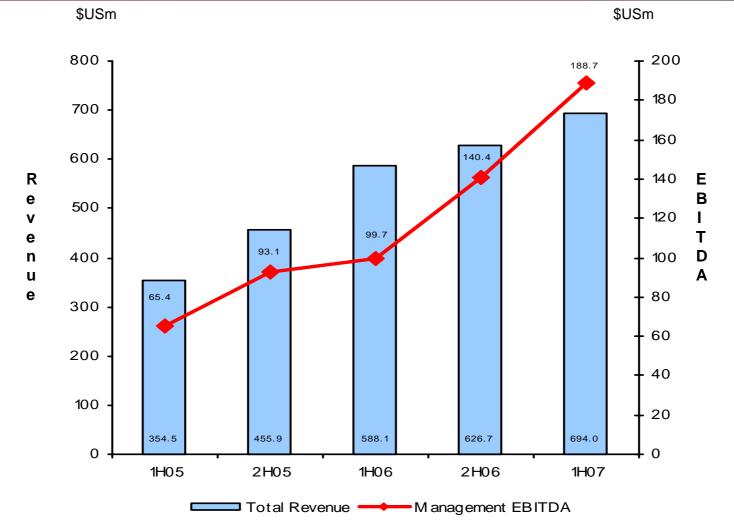


#### Analysis of Management EPS – Half Year Comparison





#### Half Year Comparisons – Revenue & EBITDA

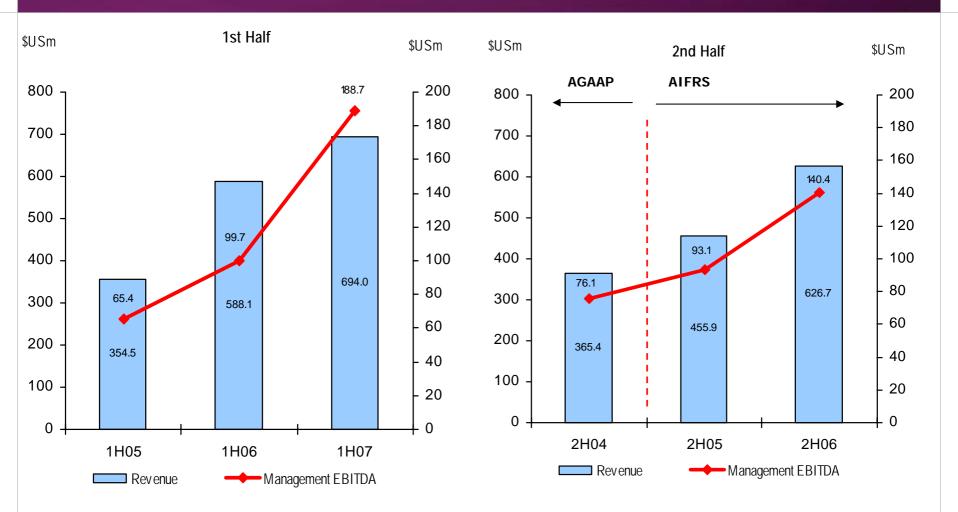


Financial Results

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#### Half Year Comparisons – Revenue & EBITDA

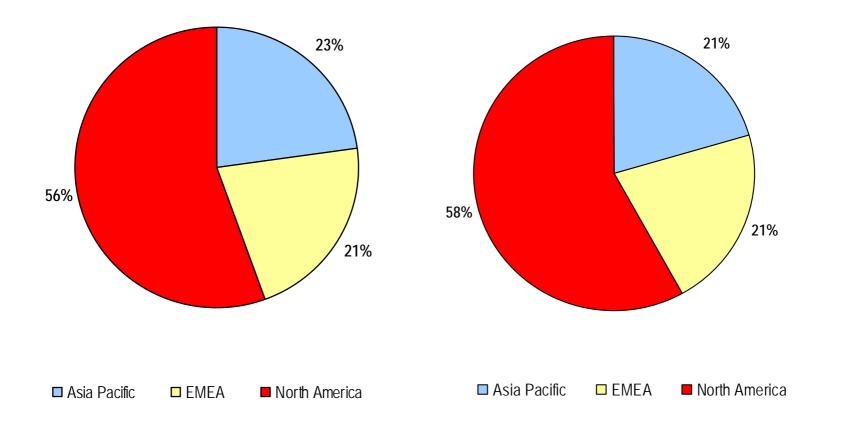




#### Regional Analysis – 1H07 Revenue & EBITDA

#### **Total Revenue Breakdown**

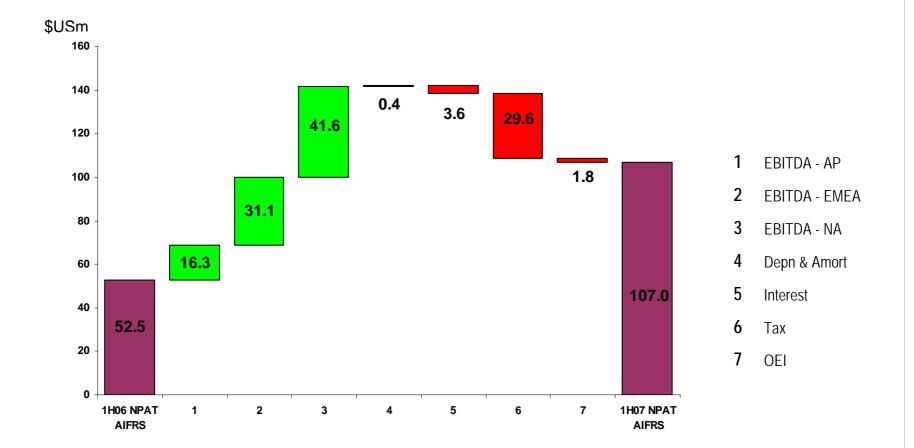
**EBITDA Breakdown** 





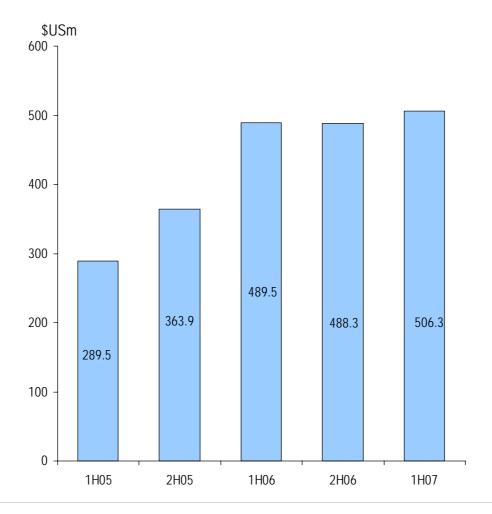
#### **1H07 NPAT Analysis**





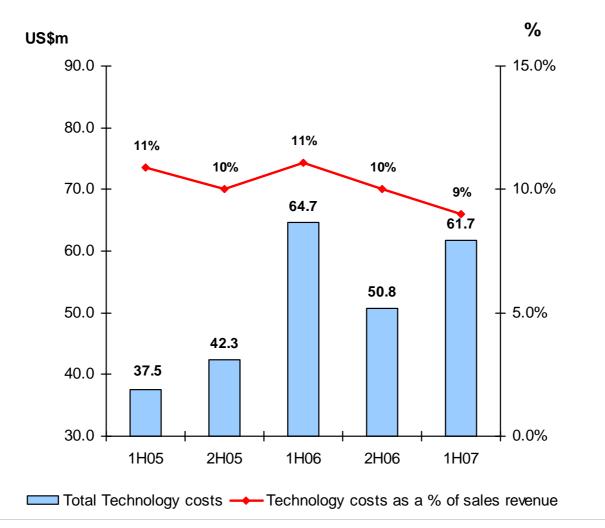


#### Half Year Comparisons – Operating Costs



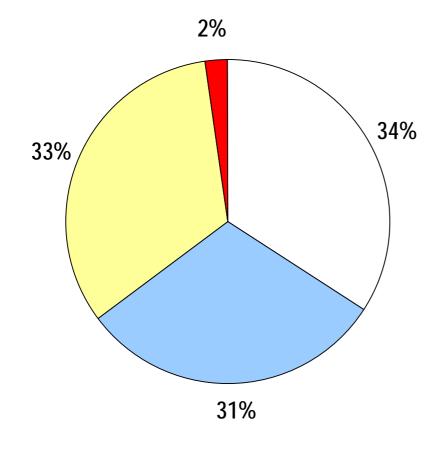


## Technology Costs – Establishing Global Platform Financial Results





#### Analysis of 1H07 Technology Costs



Total Costs	US\$61.7m
Development Costs	US\$21.1m

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Financial Results

🗆 Development 🗖 Infrastructure 🗖 Maintenance 📕 Admin incl. External Bureau



#### **Net Operating Cash Flows**

\$USm **Operating Cash Flows Vs. Capital Expenditure** 160 137.5 117.8 120 80 73.1 65.8 36.7 40 11.8 14.6 11.8 10.4 7.8 0 1H05 2H05 1H06 2H06 1H07 Operating Cash Flows Capital Expenditure



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#### Free Cash Flow – up 153% on 1H06

\$USm **Operating Cash Flows less Capital Expenditure** 140 · 129.7 120 107.3 100 80 61.3 60 51.3 40 24.9 20 0 1H05 2H05 1H06 2H06 1H07



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#### Balance Sheet as at 31 December 2006



	Dec-06 US\$'000s	<b>Jun-06</b> US\$'000s	Variance
Current Assets	371,239	338,475	10%
Non Current Assets	1,292,487	1,264,318	2%
Total Assets	1,663,726	1,602,793	4%
Current Liabilities	276,663	265,620	(4%)
Non Current Liabilities	571,969	637,305	10%
Total Liabilities	848,632	902,925	6%
Total Equity	815,094	699,868	16%



#### **Computershare Borrowings**



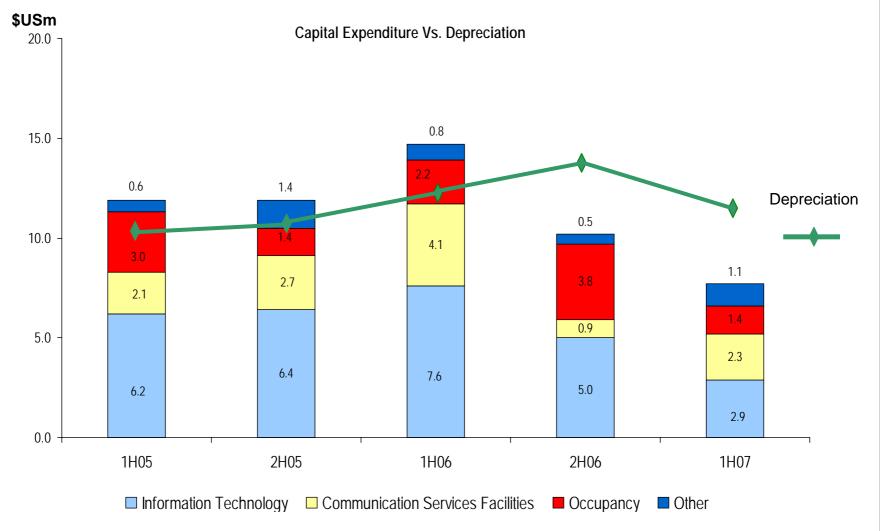
	Dec-06 US\$m	Jun-06 US\$m	Variance
Cash	110.0	72.8	51%
Interest Bearing Liabilities *	430.7	476.5	10%
Net Debt	320.7	403.7	21%
Management EBITDA **	329.1	240.0	37%
Coverage	0.97	1.68	42%

\* Average Tenor of drawn debt is 5.2 years

\*\* Rolling 12 months

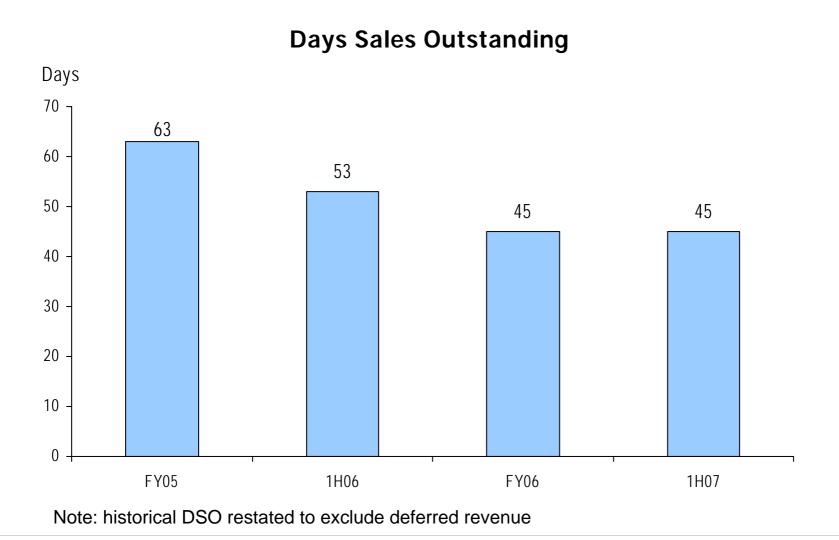


#### **Capital Expenditure**





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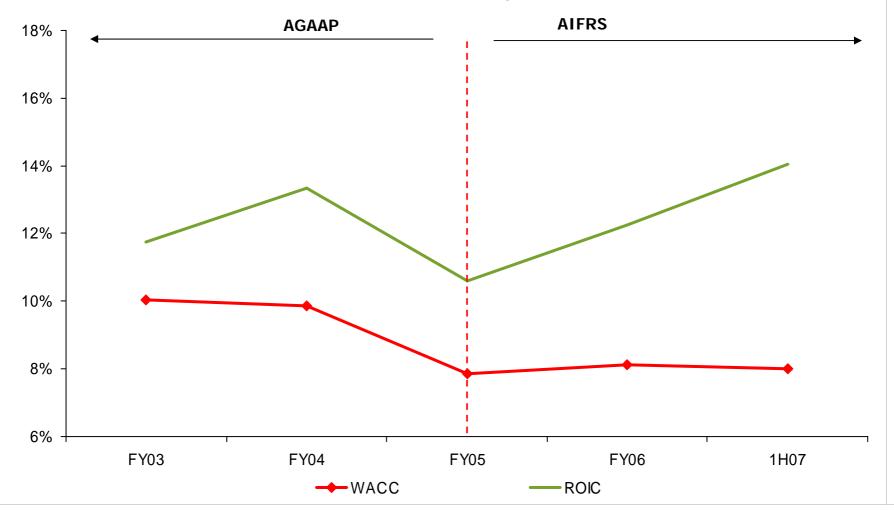
## Working Capital Management



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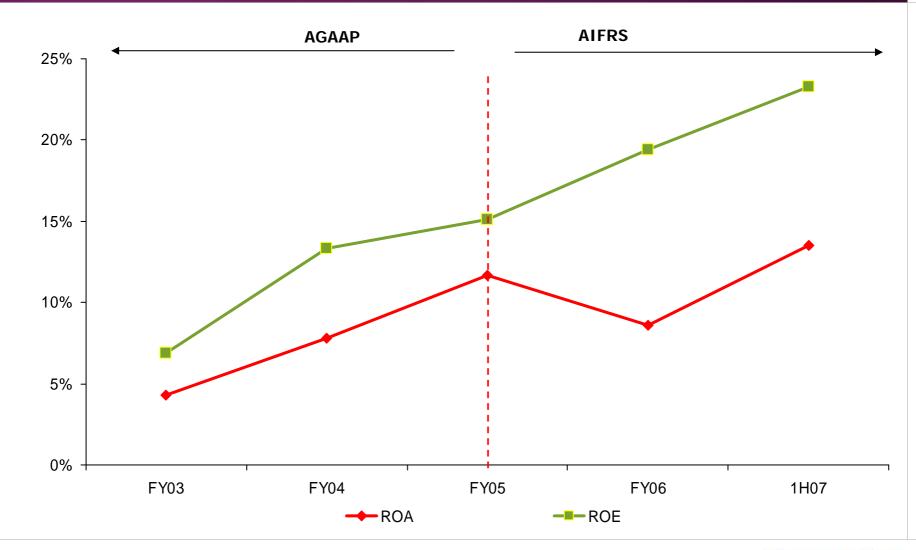
#### **Return On Invested Capital Vs. WACC**

Increased returns, Cost of Capital flat



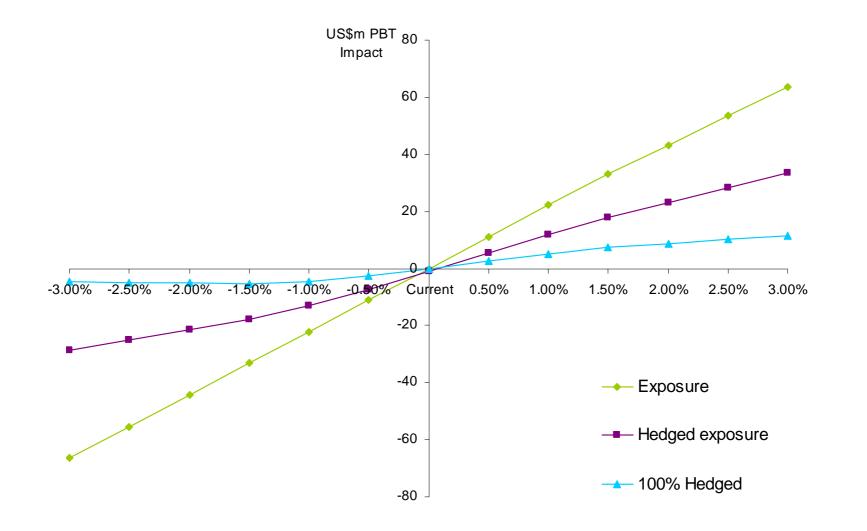
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#### **Return on Equity Vs. Return on Assets**



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#### **Interest Rate Sensitivity**



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# Equity Management – Final Dividend of 8 cps (AU)

- > EPS Basic
- > EPS Management
- > Full Dividend (unfranked)
- > Current Yield\*

US 19.91 cents

**US 17.86 cents** 

AU 8.0 cents

1.5%

\* Based on 12 month dividend and share price of A\$9.80 (close 13th Feb 07)



## Equity Management – Ordinary Share buy-back Financial Results

- Announced 15<sup>th</sup> November 2006 on market share buy-back of up to 25 million ordinary shares
- Acquired 1,325,000 ordinary shares as at 13th February 2007
- > Average price AUD \$8.68



## **Financial Summary – Final Remarks**

- > Continued strong EPS growth 102% after 5 years of growth > 20% CAGR
- > Free cash flow up 153%
- > Record revenues
- Maintained strong balance sheet
   lowering earnings to debt coverage by 42%
- > Dividend increased to 8 cents (AUD) per share



Results









## Stuart Crosby President & CEO



## Computershare's changed global shape

- > Previously largely symmetrical
- > Now US ~50% dedicated Management
- > Key areas:
  - > US
  - > Canada
  - > Asia
  - > Aust/NZ
  - > UK/Russia/Ireland/SA
  - > Germany
- > Global executive team:
  - > Chris Morris (Exec Chairman)
  - > Stuart Crosby (President & CEO)
  - > Steven Rothbloom (US President)
  - > Penny Maclagan (CIO)
  - > Tom Honan (CFO)



CEO's Report



Three focuses:

- 1. Continue to drive operations quality and efficiency through measurement, benchmarking and technology
- 2. Improve our front office skills to protect and drive revenue
- 3. Seek acquisition and other growth opportunities where we can add value and enhance returns for our shareholders



## **Geographic update - USA**

#### **Investor Services**

- > Migrations all but complete (3 clients left)
- > Client retention remains strong
- > Operational fine-tuning will continue
- Corporate action pipeline remains strong (CPU did the largest M&A transactions in TA, proxy and Mutual Funds for calendar 2006)
- > SEC "notice and access" reforms create opportunities

#### Other

- > Fund Services continues to win vast majority of work
- > Plans new client wins, long implementation
- > Communication Services internal
  - external



Report



Strong corporate actions flows; market share in the strong western Canada market especially pleasing at 65%; great proxy deal flow

Integration of National Bank acquisition bedding down

Continuing to look to consolidation opportunities – but mostly small

**Operational efficiency a focus** 



# Geographic update – UK, Russia, Ireland and South Africa

#### UK

- > Restructure delivered major savings in shared services costs
- > Big wins in Standard life, BAA takeover, Aviva SSP, Rental Bonds
- > Rationalised business lines, contracts some sold or cancelled
- > DI listing increasing significantly and CPU winning majority

#### Russia

- > CPU continues to drive consolidation now 65% NRC and 40% NIKoil
- > Margins attractive and feeds DI listings into the UK

#### Ireland

> Improving margins and good revenue growth

#### SA

> Stable business in tough market - retaining market share



Repor

## **Geographic update – Rest of Europe**

#### Germany

- Computershare now largest and only integrated provider of AGM and registry services
- Short term opportunities to penetrate existing client base with integrated offerings
- Longer term opportunities to provide bearer share and corporate action services

#### **Other Europe**

> Further consolidation opportunities in Germany and Switzerland



CEO's Report

## Geographic update - Asia

#### Hong Kong

- > Continued flow of China IPOs into Hong Kong (ICBC etc)
- > Extending product range Plans, eIPO, more to come

#### Japan

- > Joint venture with MUTB continues to perform well
- > Working on referral to other CPU businesses

#### India

 Mutual Fund Services continues strong performance while corporate TA tracks market

#### China

 Appointed a Beijing-based full time executive and seeking business registration



Report

# Geographic update – Australia and New Zealand

#### **Investor Services**

- Good news: better margins, a range of positive pricing outcomes, retaining and winning clients
- > Strong pipeline of corporate activity

#### **Communication Services**

- > Good corporate actions revenues, but commercial book also robust
- > Strong focus on new product development / differentiation

#### Plans

> Continued organic growth and support for Asian initiatives



## Global technology update

#### Development

- > eIPO process scaled to process 30,000 applications per hour
- > Dealing systems now handle 300,000 transactions per hour
- > All client information synchronised globally on web based data services
- > Completed Equiserve conversion

#### Infrastructure

 Created state of the art data centres in US and AU, deploying latest technologies



CEO's Report

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## Appendix: Half Year Results 2007 Presentation

## 14 February 2007

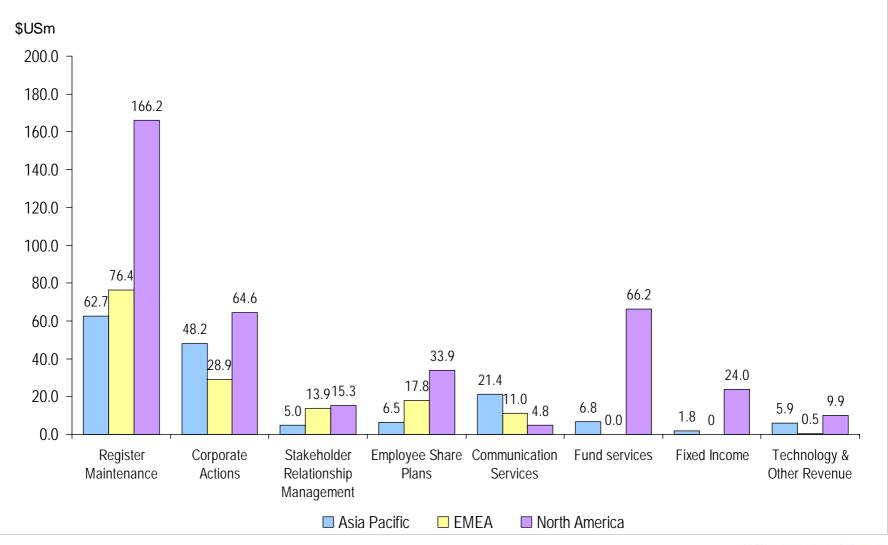


## **Appendix 1: Group Comparisons**

## **Group Comparisons**

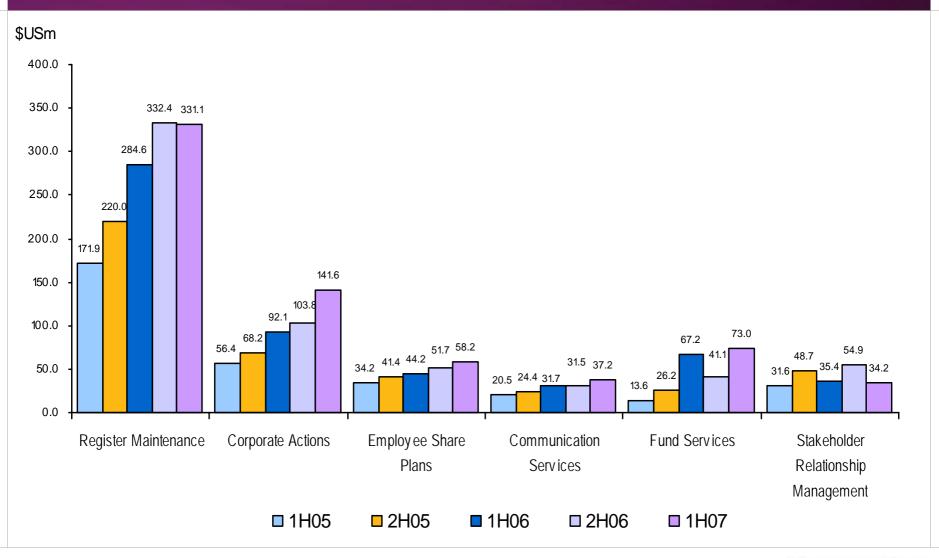


## **Regional Analysis – 1H07 Revenue**



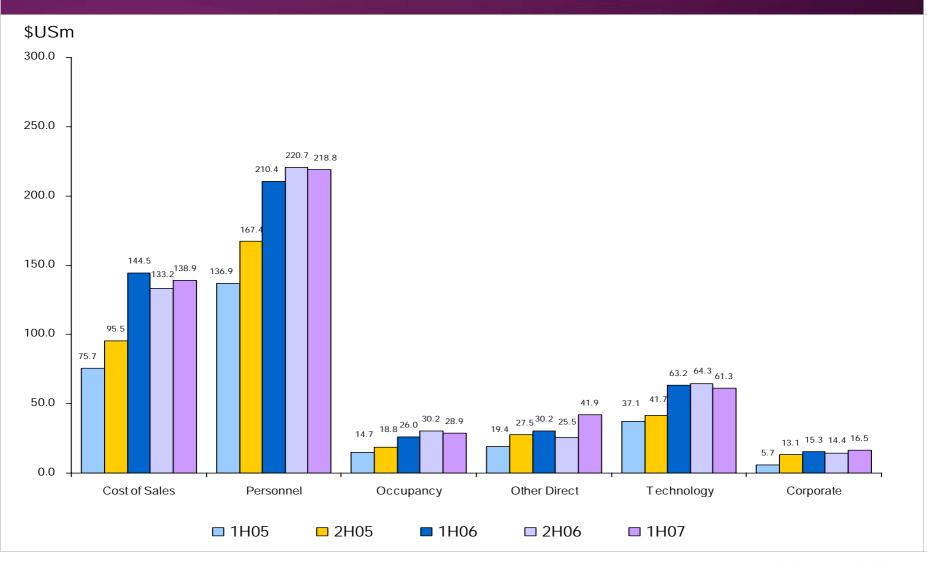


#### Half Year Comparisons - Revenue



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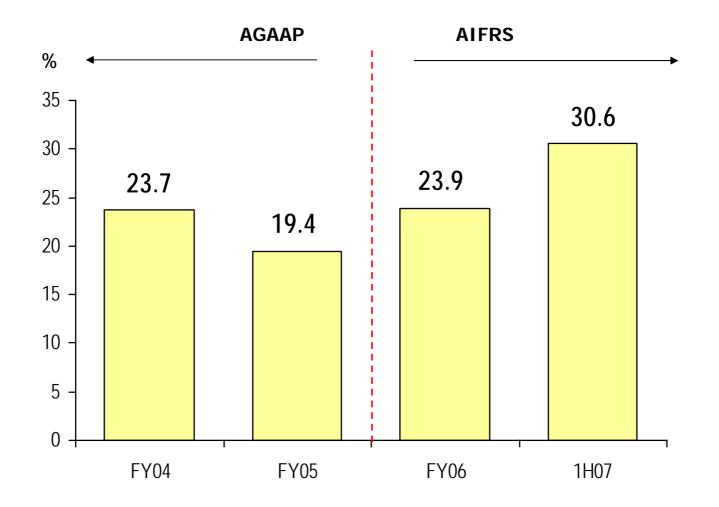
#### Half Year Comparisons – Operating Costs



#### Computershare

## **Underlying Effective Tax Rate**

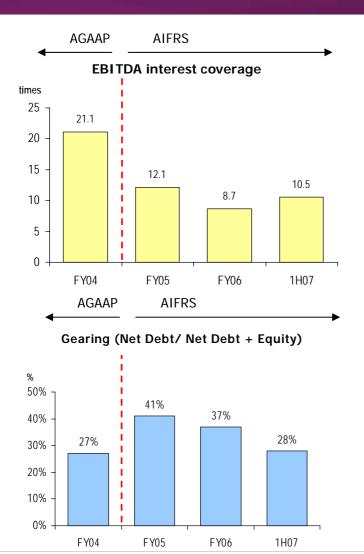


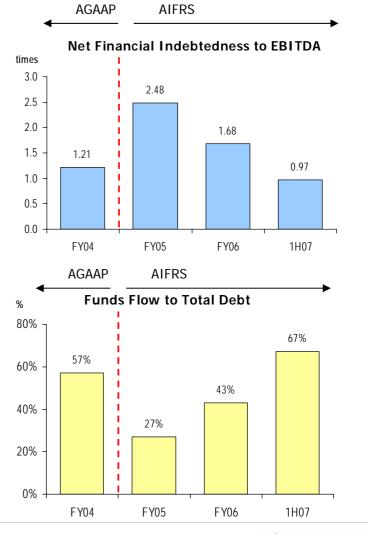




## **Key Financial Ratios**

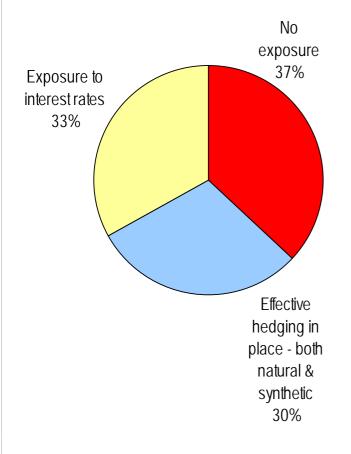








## **Risk Management - Interest Rate Sensitivity**



#### Interest Rate Hedging

Strategy:	<ul> <li>Protect downside risk in current interest rate environment</li> </ul>
Policy:	- Minimum hedge of 25% / Maximum hedge of 100%*
	* Board approved
	- Minimum term 1 year / Maximum term 5 years
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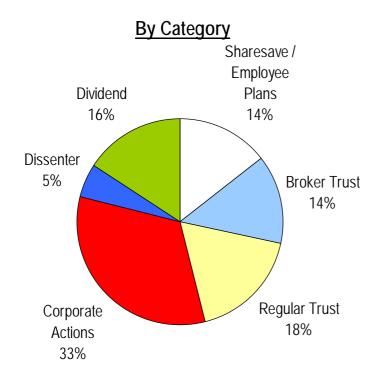
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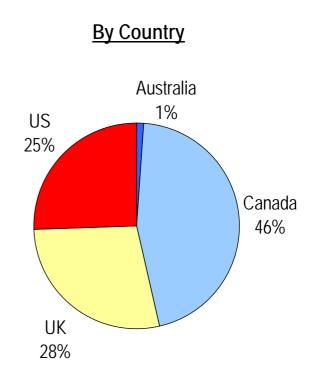
Financial Results

- Current hedging: 30%



## Risk Management – Average Funds Balances for the half year ended 31 December 2006





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Financial Results

Average fund balance US\$6.4b

## **Appendix 2: Country Summaries**

## **Country Summaries**



## **Appendix 2: Country Summaries**

## **Asia Pacific**



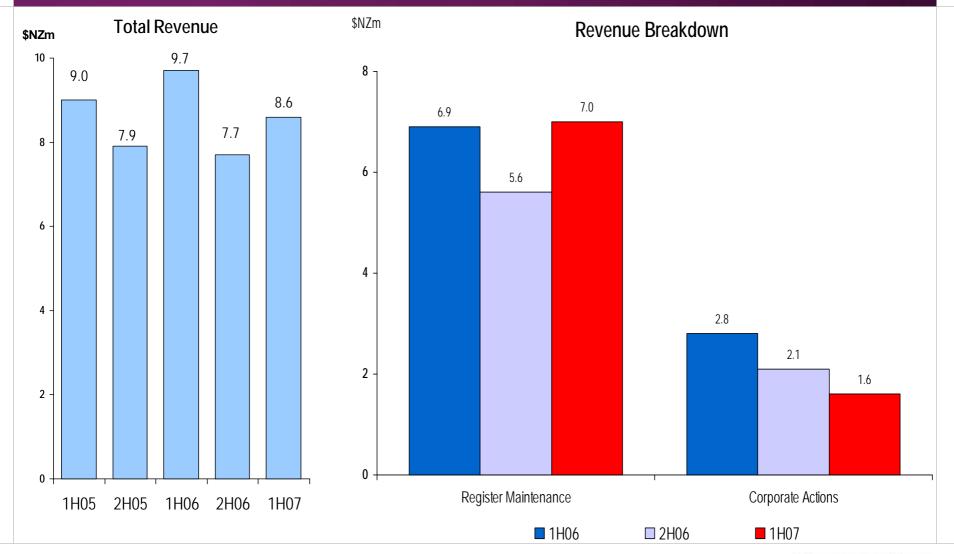
## **Australia Half Year Comparison**

**Total Revenue** \$Am **Revenue Breakdown** \$Am 150 143.6 60 127.5 125.9 51.4 120.0 50 115.9 46.7 46.2 40.1 100 40 31.1 30 28.1 25.5 24.6 22.9 20 50 10 8.6 7.4 6.7 5.5 4.9 4.0 0 0 **Register Maintenance Corporate Actions** Stakeholder **Employee Share Plans** Communication Relationship Services 1H05 2H05 1H06 2H06 1H07 Management ■ 1H06 □ 2H06 1H07

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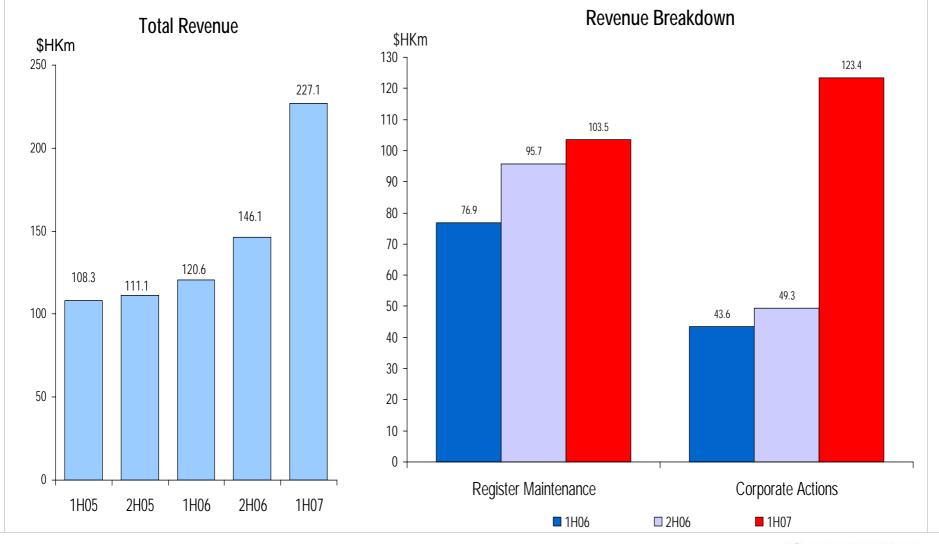
## **New Zealand Half Year Comparison**





## Hong Kong Half Year Comparison





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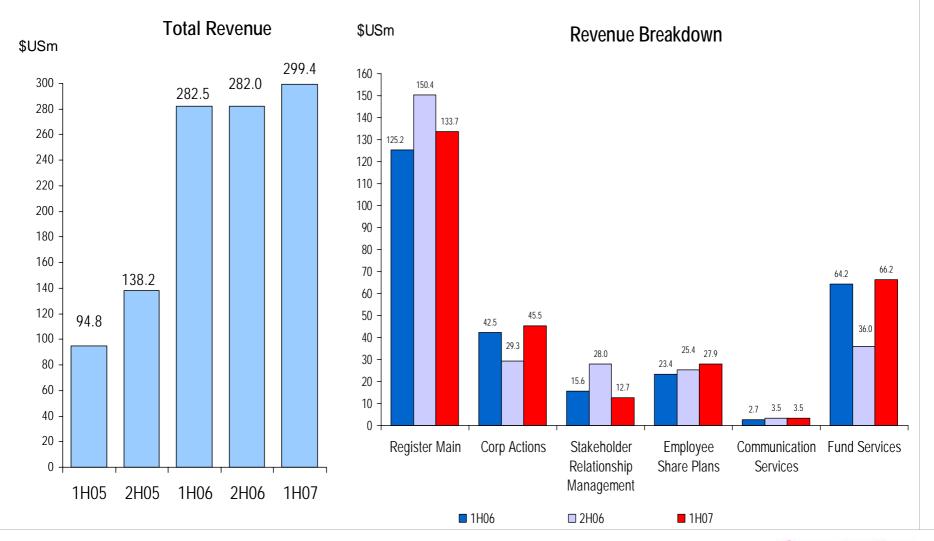
## **Appendix 2: Country Summaries**

## **North America**



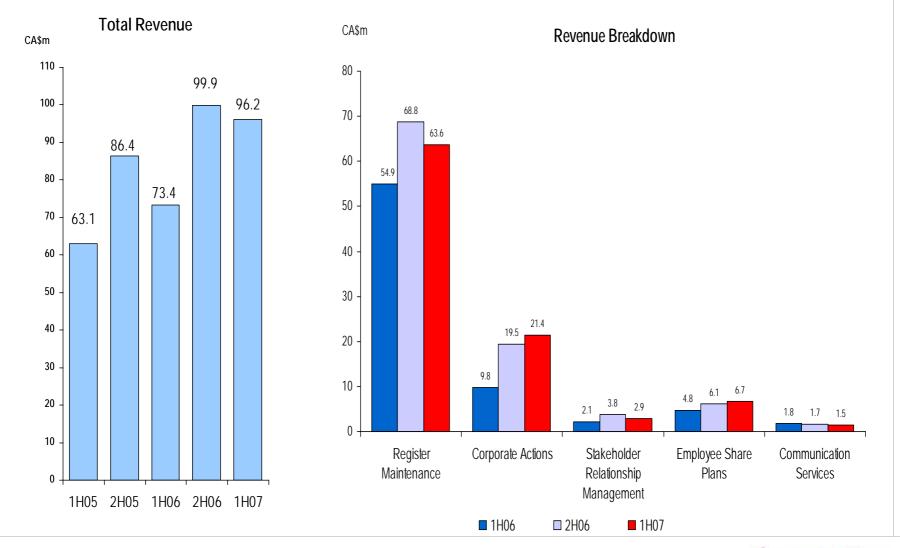
#### **United States Half Year Comparison**





#### **Canada Half Year Comparison**





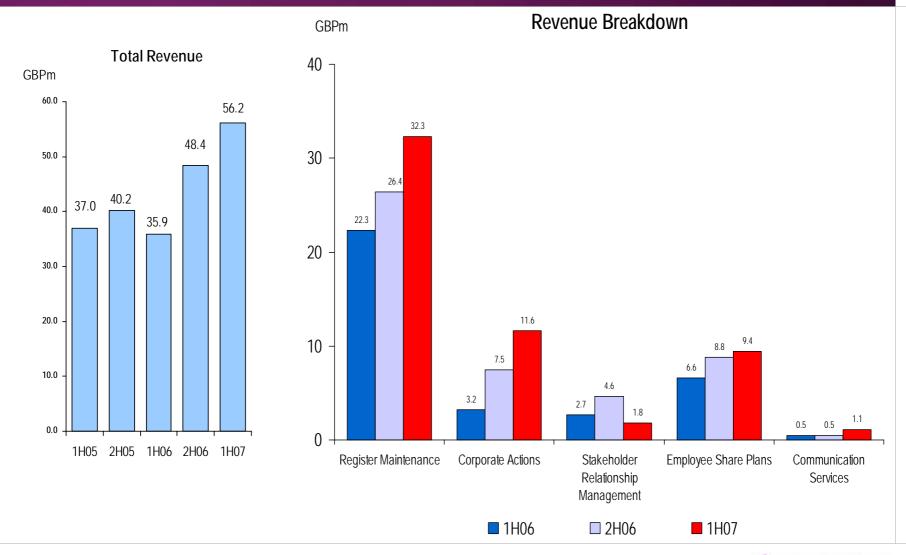
## **Appendix 2: Country Summaries**

## **EMEA**



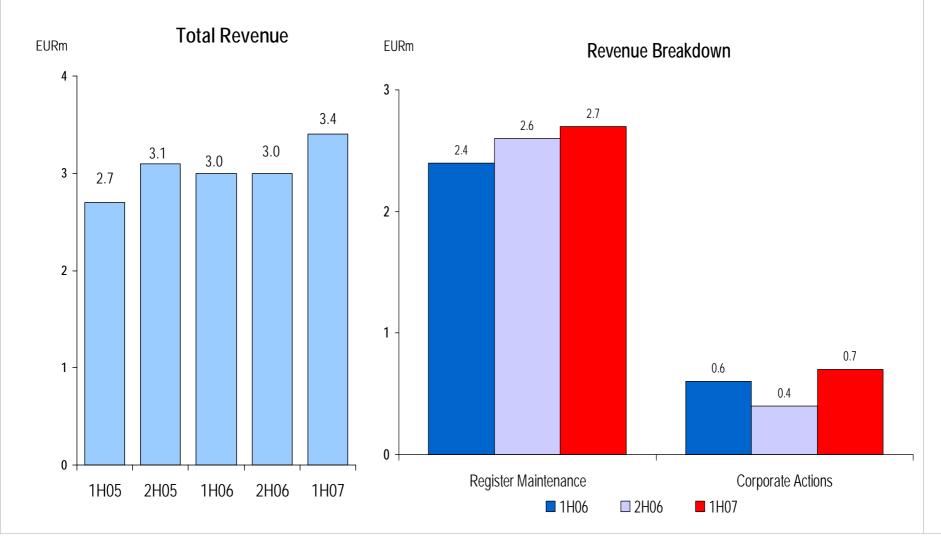
## **United Kingdom Half Year Comparison**

Financial Results



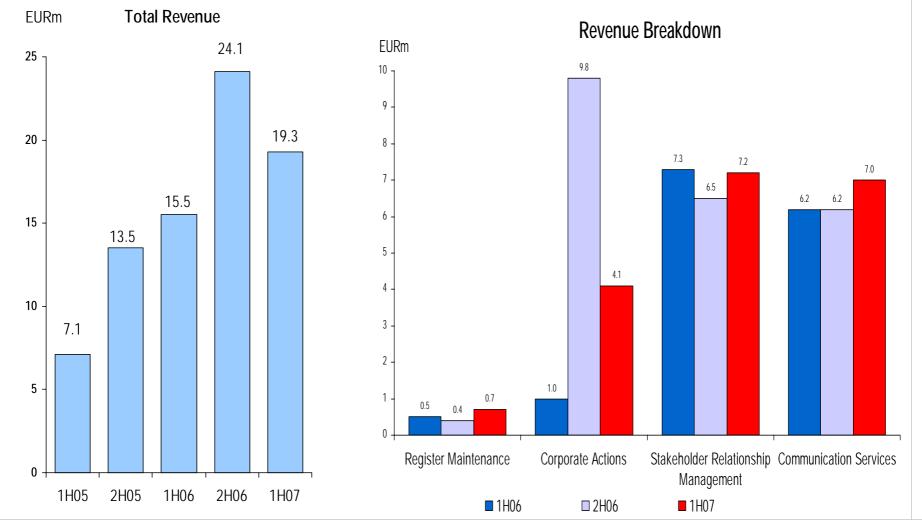
## **Ireland Half Year Comparison**





#### **Germany Half Year Comparison**



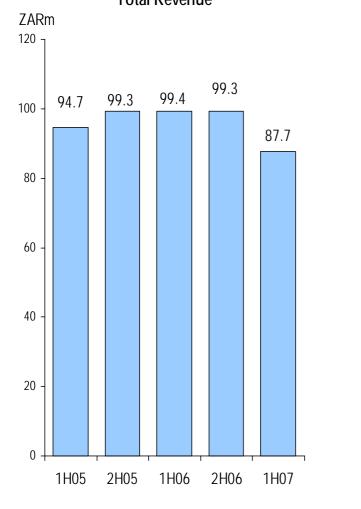


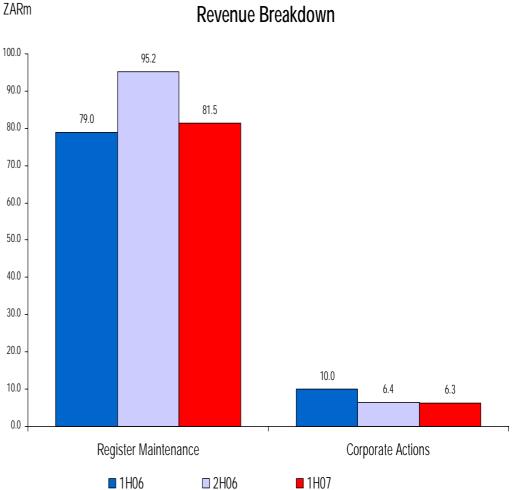
#### 70

## **South Africa Half Year Comparison**



**Total Revenue** 





#### **Revenue Breakdown**